



AGENDA
HAYDEN TOWN COUNCIL MEETING
HAYDEN TOWN HALL – 178 WEST JEFFERSON AVENUE
THURSDAY, NOVEMBER 6, 2025
5:30 P.M.

ATTENDEES/COUNCIL MAY PARTICIPATE VIRTUALLY VIA ZOOM WITH THE INFORMATION BELOW:

Join Zoom Meeting

<https://us02web.zoom.us/j/84598597603?pwd=RVk4Q3dHSERQWitwUlhNENsOWw4UT09>

Meeting ID: 845 9859 7603

Passcode: 964476

One tap mobile

+16699009128,,84598597603#,,,,*964476# US (San Jose)

+12532158782,,84598597603#,,,,*964476# US (Tacoma)

*OFFICIAL RECORDINGS AND RECORDS OF MEETINGS WILL BE THE ZOOM RECORDING AND NOT FACEBOOK LIVE. FACEBOOK LIVE IS MERELY A TOOL TO INCREASE COMMUNITY INVOLVEMENT AND IS NOT THE OFFICIAL RECORD. *

REGULAR MEETING – 5:30 P.M.

CALL TO ORDER

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

ROLL CALL

COUNCILMEMBER REPORTS AND UPDATES

STUDY SESSION

A. PUBLIC COMMENTS

Citizens are invited to speak to the Council on items that are not on the agenda. All individuals who desire to speak during public comments must sign in using the sheet available by the Town Clerk. There is a three-minute time limit per person, unless otherwise noted by the Mayor. Please note that no formal action will be taken on these items during this time due to the open meeting law provision; however, they may be placed on a future posted agenda if action is required.

B. PROCLAMATIONS/PRESENTATIONS

1. Community Health Assessment and Action Plan Presentation

C. CONSENT ITEMS

Consent agenda items are considered to be routine and will be considered for adoption by one motion. There will be no separate discussion of these items unless a Councilmember request to pull an item from the consent agenda.

- | | |
|---|---------|
| 1. Consideration of minutes for the Regular Meeting of October 16, 2025 | Page 3 |
| 2. Consideration to Review and Approve Ratified Merc Payments dated 10/23/2025, in the amount of \$2,369.58 | Page 6 |
| 3. Consideration to Review and Approve Ratified Payments dated 10/24/2025 in the amount of \$83,439.13 | Page 7 |
| 4. Consideration to Review and Approve Payments dated 10/31/2025 in the amount of \$480,630.27 | Page 12 |
| 5. Consideration to Accept Financials dated September 30, 2025 | Page 19 |

D. OLD BUSINESS

E. NEW BUSINESS

1. Set 2026 Budget Hearing for December 4, 2025, meeting
2. Review and Consider for Approval the Refuse Collection Proposal Contract with Twin Landfill, LLC DBA Apex Twin Enviro
Page 68
3. Review and Consider for Approval the Consultant Contract with Zenobia Consultants for the Design of the Hayden VCP
Phase 2 Sewer Replacement Project
Page 128
4. Review and Consider to approve and authorize the Mayor to sign Resolution 2025-09, resolution approving the conveyance of certain real property, known as 365 South Poplar Street, Hayden, Colorado, from the Town of Hayden to the Hayden Municipal Housing Authority for the development of an affordable housing project.
Page 140
5. Review and Consider for Approval to continue to support the Western Resilience Center (formerly the Yampa Valley Sustainability Council) to carry on the work of the Routt County Climate Action Plan Collaborative
Page 143

F. PULLED CONSENT ITEMS

G. STAFF AND COUNCILMEMBER REPORTS AND UPDATES

H. EXECUTIVE SESSION

I. ADJOURNMENT-

NOTICE: Agenda is subject to change. If you require special assistance in order to attend any of the Town's public meetings or events, please notify the Town of Hayden at (970) 276-3741 at least 48 hours in advance of the scheduled event so the necessary arrangements can be made

Hayden Town Council Meeting October 16, 2025

Call to Order/Roll Call

Mayor Banks called the regular meeting of the Hayden Town Council to order at 5:35 p.m.

Mayor Banks Offered a moment of Silence

Mayor Banks Led the Pledge of Allegiance

Mayor Banks, Mayor Pro Tem Gann, Councilmembers Hicks and Hayden (arrived at 5:48 p.m.) were present. Councilmembers Haight, Carlson, and Bell were present via Zoom. Also, present were Mathew Mendisco Town Manager, Deputy Manager Tegan Ebbert, Public Works Director Bryan Richards (arrived at 6:05), Art Director Sarah Stinston, Finance Director Andrea Salazar, Chief Scott Scurlock, and Town Clerk Barbara Binetti.

Study Session –

There was no Study Session

Councilmember Reports and Updates –

There were none

Public Comment –

There were none

Proclamations and Presentations –

There were none

Consent Agenda Items -

1. Consideration of minutes for the Regular Meeting of October 2, 2025
2. Consideration to Review and Approve Payments dated 10/2/2025-10/3/2025 in the amount of \$1,471,283.97
3. Consideration to Appoint Liz Sayers to the Hayden Tree Board with a term of two (2) years
4. Consideration to Appoint Ashley Robbins to the Hayden Tree Board with a term of two (2) years

Mayor Pro Tem Gann moved and Councilmember Hicks seconded. A roll call vote was held and the motion passed unanimously.

Items Removed from Consent Agenda There were none

Old Business –

Public Hearing: ORDINANCE No. 743 - AN ORDINANCE OF THE TOWN OF HAYDEN, COLORADO GRANTING A NON-EXCLUSIVE FRANCHISE TO YAMPA VALLEY ELECTRIC ASSOCIATION, INC. FOR THE PURPOSE OF PROVIDING, SELLING, AND DELIVERING ELECTRICITY TO THE TOWN AND ITS

RESIDENTS, AND APPROVING AN ELECTRIC UTILITY FRANCHISE AGREEMENT FOR 10 YEARS CONCERNING THE SAME

The Public Hearing opened at 5:41 p.m. There were no comments and the Public Hearing closed at 5:42 p.m.

Review and Consider 2nd Reading of Ordinance No. 743 - **AN ORDINANCE OF THE TOWN OF HAYDEN, COLORADO GRANTING A NON-EXCLUSIVE FRANCHISE TO YAMPA VALLEY ELECTRIC ASSOCIATION, INC. FOR THE PURPOSE OF PROVIDING, SELLING, AND DELIVERING ELECTRICITY TO THE TOWN AND ITS RESIDENTS, AND APPROVING AN ELECTRIC UTILITY FRANCHISE AGREEMENT FOR 10 YEARS CONCERNING THE SAME**

Mayor Banks moved and Mayor Pro Tem Gann seconded the motion. A roll call vote was held and the motion passed unanimously.

New Business –

1. 2026-2028 Draft Budget Presentation
2. Review and consider for approval the Consultant Contract with Baseline Engineering Corporation for the Construction Management of the Poplar Street Bridge Project in 2026
Mathew suggested and the Council concurred to switch the order to the two New Business agenda items to allow the Baseline Consultant item to present before the Council begins the Budget Presentation. The items were moved.

Mayor Banks moved, seconded by Councilmember Hicks to approve and accept the Contact with Baseline Engineering. A roll call vote was held and the motion carried unanimously.

Mathew Mendisco presented the Draft Budget for 2026-2028. Each department presented their individual budget needs and wish lists going forward.

Pulled Consent Items There were none

Staff and Councilmember Reports and Updates

There were none.

Executive Session – Mayor Banks called for a break and then moved the Council into the Executive Session. For discussion of a personnel matter C.R.S. Section 24-6-402(4)(f)(I)(II) and not involving: any specific employees who have requested discussion of the matter in open session; any member of this body or any elected official; the appointment of any person to fill an office of this body or of an elected official; or personnel policies that do not require the discussion of matters personal to particular employees; specifically, the town manager's annual evaluation.

Adjournment: Mayor Banks adjourned the meeting at 10:10 p.m.

Recorded by:

Barbara Binetti, Town Clerk

APPROVED THIS 2nd DAY OF OCTOBER, 2025.

Ryan Banks, Mayor

Report Criteria:

Detail report.
Invoices with totals above \$0 included.
Paid and unpaid invoices included.

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
2580	Hayden Merc	01-598429	PW - Yellow Jacket Traps	09/03/2025	59.94		
2580	Hayden Merc	01-598429	PW - Nails for Footbakk Fields	09/03/2025	119.99		
2580	Hayden Merc	01-598699	PW - Hot Glue Gun	09/03/2025	14.18		
2580	Hayden Merc	01-598722	HC - Screwdriver Set	09/03/2025	13.58		
2580	Hayden Merc	01-599595	HC - Batteries	09/04/2025	13.49		
2580	Hayden Merc	01-601673	Parks Repair	09/06/2025	37.57		
2580	Hayden Merc	01-604420	HC - Art Room Door Hardware	09/09/2025	13.99		
2580	Hayden Merc	01-604709	Arts Commission Snacks	09/09/2025	37.24		
2580	Hayden Merc	01-604942	Return Arts Council Snack	09/09/2025	5.99		
2580	Hayden Merc	01-605432	PD - Trash Bags & Paper Towels	09/10/2025	24.28		
2580	Hayden Merc	01-605511	Parks - Wasp Control	09/10/2025	31.16		
2580	Hayden Merc	01-606724	HC - Speed Bag Repair	09/11/2025	9.00		
2580	Hayden Merc	01-607664	Skate Park Re Vegetation	09/12/2025	242.92		
2580	Hayden Merc	01-607967	Harvest Fest Apples & Pumpkins	09/12/2025	320.47		
2580	Hayden Merc	01-607997	HC - Speed Bag Repair	09/12/2025	11.56		
2580	Hayden Merc	01-612319	PW - Nuts/Bolts	09/17/2025	3.07		
2580	Hayden Merc	01-612719	HPR Meeting Snacks	09/14/2025	50.46		
2580	Hayden Merc	01-613512	Art Door Key	09/18/2025	5.98		
2580	Hayden Merc	01-613631	Council Meals	09/18/2025	117.83		
2580	Hayden Merc	01-614408	Skate Park Irrigation	09/19/2025	31.97		
2580	Hayden Merc	01-618260	HC - Return Clamps for Basketbal	09/23/2025	16.74		
2580	Hayden Merc	01-618307	HC Kitchen Fasteners	09/23/2025	9.48		
2580	Hayden Merc	01-621227	Skate Park Grass Seed	09/26/2025	29.99		
2580	Hayden Merc	01-621452	Water Presentation	09/26/2025	12.99		
2580	Hayden Merc	01-624521	PW - Paint	09/29/2025	19.98		
2580	Hayden Merc	01-624616	PW - Weed Burner	09/29/2025	155.98		
2580	Hayden Merc	01-625524	PW - Demo Saw Fuel	09/30/2025	29.99		
2580	Hayden Merc	01-625657	DCP - Gloves	09/30/2025	17.99		
2580	Hayden Merc	02-540256	HC Mat Repair	09/03/2025	6.58		
2580	Hayden Merc	02-547328	PW - Paper Towels	09/02/2025	10.99		
2580	Hayden Merc	02-549406	Council Meals	09/04/2025	61.73		
2580	Hayden Merc	02-549629	Council Meals	09/04/2025	29.98		
2580	Hayden Merc	02-563549	PW - Sample Shipping Supplies	09/18/2025	24.67		
2580	Hayden Merc	02-568145	Block Party BBQ	09/23/2025	268.01		
2580	Hayden Merc	02-569435	Parks - Winerize Water Wagon	09/24/2025	24.96		
2580	Hayden Merc	02-571274	Block Party BBQ	09/26/2025	187.01		
2580	Hayden Merc	03-465780	Parks - Hardware	09/03/2025	6.99		
2580	Hayden Merc	03-469798	Art Door Repair	09/08/2025	27.68		
2580	Hayden Merc	03-472090	PW - Duct Tape	09/11/2025	19.98		
2580	Hayden Merc	03-477555	HH Main Repair	09/17/2025	37.38		
2580	Hayden Merc	03-477558	TH - Toilet Repair	09/17/2025	9.59		
2580	Hayden Merc	03-482663	HC - BBall Hoops Clamps	09/23/2025	16.74		
2580	Hayden Merc	03-482743	HC - Basketball Hoop Repair	09/23/2025	17.01		
2580	Hayden Merc	03-482885	PW - Tape	09/23/2025	6.99		
2580	Hayden Merc	03-485463	DCP Grass Seed	09/26/2025	200.94		
Total 2580:					2,369.58		
Grand Totals:					2,369.58		

Report Criteria:

Detail report.
Invoices with totals above \$0 included.
Paid and unpaid invoices included.

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
13568	Alabaster Consulting & Design	0000613	PD #718 Vehicle Graphics	10/10/2025	1,245.00		
13568	Alabaster Consulting & Design	0000615	PD - #716 Vehicls Graphics	10/10/2025	1,245.00		
13568	Alabaster Consulting & Design	0000616	PD - #719 Vehicle Graphics	10/10/2025	1,605.00		
Total 13568:					4,095.00		
13227	American Backflow Products Co.	968094	PW - Backflow Device	10/07/2025	214.22		
Total 13227:					214.22		
2440	Atmos Energy	0332OCT2025	3013140332 40500 County Road	10/13/2025	216.19		
2440	Atmos Energy	1967OCT2025	3016201967 Streets gas	10/13/2025	75.24		
2440	Atmos Energy	2144OCT2025	3016202144 Sewer Plant Gas	10/13/2025	76.53		
2440	Atmos Energy	2411OCT2025	3016202411 225 W Jefferson Par	10/14/2025	32.12		
2440	Atmos Energy	2626OCT2025	3016202626 Town Hall	10/14/2025	32.12		
2440	Atmos Energy	2886OCT2025	3016202886 Crandall Pump Hous	10/14/2025	45.63		
2440	Atmos Energy	2910OCT2025	4040912910 - Hayden Center	10/13/2025	660.33		
2440	Atmos Energy	3116OCT2025	3016203116 Airport Lift Gas	10/14/2025	33.72		
2440	Atmos Energy	3349OCT2025	3016203349 Dry Creek Lift Gas	10/13/2025	24.92		
2440	Atmos Energy	3590OCT2025	3016203590 513 S Poplar Parks	10/13/2025	121.58		
2440	Atmos Energy	5208OCT2025	3012505208 Golden Meadows Ga	10/13/2025	38.76		
2440	Atmos Energy	7426OCT2025	3017767426 PD Gas	10/13/2025	88.12		
2440	Atmos Energy	8494OCT2025	30640282494 Hayden Center Kitc	10/14/2025	67.32		
Total 2440:					1,512.58		
12379	Axon Enterprises, Inc	INUS387257	PD - Anual Taser Body Worn Cam	10/15/2025	4,738.44		
12379	Axon Enterprises, Inc	INUS387483	PD - AI Report Writing Contract P	10/15/2025	9,509.88		
Total 12379:					14,248.32		
12834	Baseline Engineering Corporation	34833	Hayden Housing Authority Modula	09/08/2025	6,984.50		
12834	Baseline Engineering Corporation	34987	Skate Park Bathroom Design	10/01/2025	3,041.00		
12834	Baseline Engineering Corporation	35058	Poplar Commons Civil Design	10/03/2025	11,704.50		
Total 12834:					21,730.00		
12551	Blizzard Broadcasting	25090206	HNL Advertising	09/30/2025	400.00		
Total 12551:					400.00		
1310	Boyko Supply Co	227786	HC - Janitorial Supplies	10/08/2025	170.83		
Total 1310:					170.83		
12833	Century Link	756509909	Long Distance - 88318756	10/12/2025	6.27		
Total 12833:					6.27		
3770	CenturyLink	9595OCT2025	334099595 PD Phone 970-276-25	10/04/2025	58.87		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 3770:					58.87		
9230	Chaosink	20463	PD - Business Cards	10/06/2025	110.00		
Total 9230:					110.00		
13106	Column Software PBC	315EBC08-014	Project Elkhead NWBP Lots 3 & 4	10/13/2025	24.92		
13106	Column Software PBC	315EBC08-014	Valley View 45,46,47 Major Subdi	10/15/2025	24.92		
13106	Column Software PBC	315EBC08-014	Valley View 45,46,47 Major Subdi	10/15/2025	26.03		
Total 13106:					75.87		
1870	Consolidated Electrical Dist	1534-1047963	PW - Shop Light Bulbs	10/14/2025	113.76		
1870	Consolidated Electrical Dist	1534-1048276	PW - Street Light Bulbs	10/07/2025	1,037.21		
1870	Consolidated Electrical Dist	1534-1048645	PW - Transfer Pump Repair	10/14/2025	336.19		
Total 1870:					1,487.16		
12586	Core & Main	X805673	PW - Water Meters 3/4"	09/26/2025	3,526.94		
Total 12586:					3,526.94		
13181	Derek Martin	100825	HNL Cast Afterparty	10/08/2025	304.00		
Total 13181:					304.00		
4245	ElektraFi NW-CO LLC dba	84455	WTP 16470	10/01/2025	102.97		
4245	ElektraFi NW-CO LLC dba	85562	DCP Internet # 19811	10/01/2025	79.00		
4245	ElektraFi NW-CO LLC dba	86330	PW Shop 16471	10/01/2025	99.00		
Total 4245:					280.97		
12127	Garfield & Hecht, PC	284031	Water Rights Valuation	09/30/2025	59.00		
Total 12127:					59.00		
3870	Grainger Inc	9668946602	Dry Creek LS Parts	10/08/2025	39.95		
3870	Grainger Inc	9668946628	Dry Creek LS Parts	10/08/2025	187.53		
Total 3870:					227.48		
12451	Grand Junction Winwater Compa	082003 01	Fire Hydrant Repair	09/30/2025	3,695.20		
Total 12451:					3,695.20		
2680	ICMA Membership Renewals	440069-2026	Membership Dues	10/25/2025	902.11		
Total 2680:					902.11		
13410	IQ Plumbing and Heating LLC	2650	370 Lakeview Meter Relocate	10/14/2025	420.00		
Total 13410:					420.00		
4525	J.P. COOKE CO.	901533	PD - Animal License Tags	10/14/2025	90.95		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 4525:					90.95		
12542	Jennifer Stewart Photography	0211329	Football Team Photo Plaque	10/06/2025	145.00		
Total 12542:					145.00		
13077	Laman, J. Lynn	21OCT2025	PD - Sewing/Patch Removal	10/21/2025	86.00		
Total 13077:					86.00		
12837	LRE Water Inc	31465	Monthly Water Rights Model	10/01/2025	290.00		
Total 12837:					290.00		
12986	Marchbanks, Matthew	12OCT2025	Reimburse Fuel	10/12/2025	50.00		
Total 12986:					50.00		
13500	Marlin Leasing Corporation	40935250	HC - 495 W Jefferson Ave ELQ51	09/13/2025	189.13		
13500	Marlin Leasing Corporation	41049323	HC - 495 W Jefferson Ave ELQ51	10/14/2025	189.13		
Total 13500:					378.26		
8375	MASON SIEDSCHLAW	INV-002891	PD - Computer Work	09/03/2025	112.50		
8375	MASON SIEDSCHLAW	INV-002891	HC - Laptop Setup, Firewall, Phon	09/03/2025	396.20		
Total 8375:					508.70		
13256	PDS INC	AR102534	PD - Copier	10/08/2025	46.22		
Total 13256:					46.22		
1350	Pinnacol Assurance	INV-2183893	Deductible	10/20/2025	695.14		
Total 1350:					695.14		
13334	PVS DX, INC	737003673-25	WWTP - Chlorine & Sulfur Bottles	10/09/2025	2,717.57		
13334	PVS DX, INC	DE73000777-2	WWTP - Chlorine & Sulfur Bottles	09/30/2025	120.00		
Total 13334:					2,837.57		
12248	SGS North America, Inc.	52160167128	PW - SOC Samples	10/14/2025	1,108.00		
Total 12248:					1,108.00		
1655	STANDARD INSURANCE COMP	00 750748 OC	SWR ADM LTD	10/17/2025	47.19		
1655	STANDARD INSURANCE COMP	00 750748 OC	ADMIN LTD	10/17/2025	142.65		
1655	STANDARD INSURANCE COMP	00 750748 OC	PD LTD	10/17/2025	370.01		
1655	STANDARD INSURANCE COMP	00 750748 OC	PLNG LTD	10/17/2025	38.60		
1655	STANDARD INSURANCE COMP	00 750748 OC	WTR ADM LTD	10/17/2025	47.19		
1655	STANDARD INSURANCE COMP	00 750748 OC	Sewer LTD	10/17/2025	86.81		
1655	STANDARD INSURANCE COMP	00 750748 OC	STREETS LTD	10/17/2025	166.94		
1655	STANDARD INSURANCE COMP	00 750748 OC	WATER LTD	10/17/2025	109.74		
1655	STANDARD INSURANCE COMP	00 750748 OC	HC LTD	10/17/2025	274.29		
1655	STANDARD INSURANCE COMP	00 750748 OC	PARKS LTD	10/17/2025	61.27		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 1655:					1,344.69		
13586	Starrett, Troy	06OCT2025	Reimb Personal Training	10/06/2025	257.10		
Total 13586:					257.10		
12634	Sunrise Engineering, Inc.	ARIV1006936	Poplar St Bridge Design	10/08/2025	1,405.00		
Total 12634:					1,405.00		
12459	United Companies	34920	Poplar St Bridge	10/02/2025	7,027.30		
Total 12459:					7,027.30		
7070	USA BlueBook	INV00853768	WWTP Lab Equipment	10/10/2025	694.38		
Total 7070:					694.38		
3970	W.P.C.I.	0072944-IN	DOT Testing Pool Management	10/09/2025	250.00		
Total 3970:					250.00		
3880	Wagner Equipment Co	S60W0006880	PW - Genie Lift Repair	09/30/2025	3,196.07		
Total 3880:					3,196.07		
12287	Wild Goose Coffee LLC	100629	Employee Appreciation	10/23/2025	31.00		
Total 12287:					31.00		
12261	Yampa Valley Brewing Company	01OCT2025	Reimb Fitness Events	10/01/2025	51.89		
Total 12261:					51.89		
4010	Yampa Valley Electric	0401OCT2025	660020401 249 Hawthorne	10/23/2025	60.45		
4010	Yampa Valley Electric	0502OCT2025	660020502 1545 Jefferson Ave lift	10/23/2025	126.70		
4010	Yampa Valley Electric	1002OCT2025	720021002 Dry Creek Lift Electric	10/23/2025	213.28		
4010	Yampa Valley Electric	1401OCT2025	660021401 Seneca Hill electric	10/23/2025	264.17		
4010	Yampa Valley Electric	3101OCT2025	730013101 513 S Poplar Parks	10/16/2025	358.75		
4010	Yampa Valley Electric	3202OCT2025	660013202 Airport Lift Electric	10/23/2025	241.36		
4010	Yampa Valley Electric	3406OCT2025	740003406 Town Hall Electric	10/23/2025	568.93		
4010	Yampa Valley Electric	3501OCT2025	730013501 513 S Poplar Pond	10/16/2025	224.98		
4010	Yampa Valley Electric	5501OCT2025	720015501 225 W Jefferson Park	10/23/2025	75.12		
4010	Yampa Valley Electric	6002OCT2025	760016002 Community Tree Elect	10/23/2025	62.08		
4010	Yampa Valley Electric	6201OCT2025	760016201 PW Shop Electric	10/23/2025	342.07		
4010	Yampa Valley Electric	7601OCT2025	780017601 Lake View Parks Elect	10/16/2025	61.10		
4010	Yampa Valley Electric	7702OCT2025	760007702 Sewer Plant Electric	10/23/2025	3,418.30		
4010	Yampa Valley Electric	7802OCT2025	660007802 Water Plant Electric	10/23/2025	1,185.43		
4010	Yampa Valley Electric	8001OCT2025	700008001 Wash & Ash Elec	10/16/2025	129.55		
4010	Yampa Valley Electric	8004OCT2025	760008004 1300 W Jefferson Ska	10/23/2025	64.50		
4010	Yampa Valley Electric	8103OCT2025	730008103 3rd St Parks Electric	10/16/2025	88.70		
4010	Yampa Valley Electric	8803OCT2025	780008803 Golden Meadows Pu	10/16/2025	1,069.72		
4010	Yampa Valley Electric	8901OCT2025	720008901 Hospital Hill electric	10/23/2025	60.45		
4010	Yampa Valley Electric	9402OCT2025	730009402 Key Pump Electric	10/16/2025	66.40		
4010	Yampa Valley Electric	9902OCT2025	720009902 Crandall Pump Electri	10/23/2025	739.00		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 4010:					9,421.04		
Grand Totals:					83,439.13		

Report Criteria:

- Detail report.
- Invoices with totals above \$0 included.
- Paid and unpaid invoices included.

Report Criteria:

Detail report.
Invoices with totals above \$0 included.
Paid and unpaid invoices included.

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
1000	A-1 Liquor	24OCT2025	Halloween Party Alcohol	10/24/2025	187.93		
Total 1000:					187.93		
13227	American Backflow Products Co.	970589	WTP - Backflow Parts	10/15/2025	240.77		
Total 13227:					240.77		
12696	AT&T Mobility	287293429932	Exec - Phone	10/20/2025	49.17		
12696	AT&T Mobility	287293429932	Streets - Cell Phone	10/20/2025	378.40		
12696	AT&T Mobility	287293429932	Admin - Cell Phone	10/20/2025	245.85		
12696	AT&T Mobility	287293429932	PW - Utility Locate iPad	10/20/2025	20.02		
12696	AT&T Mobility	287293429932	PW - Utility Locate iPad	10/20/2025	20.02		
12696	AT&T Mobility	287293429932	Sewer - Cell Phone	10/20/2025	159.16		
12696	AT&T Mobility	287293429932	Water - Cell Phone	10/20/2025	164.07		
12696	AT&T Mobility	287293429932	HC Cell Phones	10/20/2025	233.48		
12696	AT&T Mobility	287293441320	PD - Cell Phone	10/20/2025	618.46		
Total 12696:					1,888.63		
13590	BBG, INC.	0125024299R	Pinyon Pines Appraisal Fee	10/31/2025	4,500.00		
Total 13590:					4,500.00		
12551	Blizzard Broadcasting	25100205	Craft Fair Ad	10/31/2025	200.00		
Total 12551:					200.00		
12742	BOK Financial	2018BONDNO	Principal Gen Obligaton Bonds Se	11/04/2025	245,000.00		
12742	BOK Financial	2018BONDNO	Interest Gen Obligaton Bonds Seri	11/04/2025	33,309.50		
Total 12742:					278,309.50		
12906	Capital One	1665714086	Arts Studio Supplies	10/19/2025	57.49		
12906	Capital One	1665714086	Art Event Supplies	10/19/2025	138.93		
12906	Capital One	1665714086	Council Beverages	10/19/2025	18.90		
Total 12906:					215.32		
1400	Caselle Inc	INV-12155	Accounts Receivable Setup	10/30/2025	210.00		
1400	Caselle Inc	INV-12155	Accounts Receivable Setup	10/30/2025	210.00		
1400	Caselle Inc	INV-12155	Accounts Receivable Setup	10/30/2025	420.00		
1400	Caselle Inc	INV-12155	Accounts Receivable Setup	10/30/2025	210.00		
1400	Caselle Inc	INV-12156	Online Paystubs/W2's	10/30/2025	600.00		
1400	Caselle Inc	INV-12156	Online Paystubs/W2's	10/30/2025	600.00		
1400	Caselle Inc	INV-12156	Online Paystubs/W2's	10/30/2025	600.00		
1400	Caselle Inc	INV-12156	Online Paystubs/W2's	10/30/2025	1,200.00		
1400	Caselle Inc	INV-12466	Hayden Center	11/01/2025	514.20		
1400	Caselle Inc	INV-12466	Admin	11/01/2025	1,028.40		
1400	Caselle Inc	INV-12466	Water Admin	11/01/2025	514.20		
1400	Caselle Inc	INV-12466	Sewer Admin	11/01/2025	514.20		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 1400:					6,621.00		
1650	CEBT	INV 0079186	Sewer Admin Benefits	11/03/2025	2,029.57		
1650	CEBT	INV 0079186	Water Admin Benefit	11/03/2025	2,029.57		
1650	CEBT	INV 0079186	Admin Benefits	11/03/2025	6,307.96		
1650	CEBT	INV 0079186	Planning Benefits	11/03/2025	1,721.68		
1650	CEBT	INV 0079186	PD Benefits	11/03/2025	17,587.81		
1650	CEBT	INV 0079186	Leg Benefits	11/03/2025	1,930.54		
1650	CEBT	INV 0079186	Streets Benefits	11/03/2025	8,445.53		
1650	CEBT	INV 0079186	Water Benefits	11/03/2025	5,129.05		
1650	CEBT	INV 0079186	Parks Benefits	11/03/2025	3,117.26		
1650	CEBT	INV 0079186	Rec Benefits	11/03/2025	9,043.96		
1650	CEBT	INV 0079186	HC - Fitness Benefits	11/03/2025	2,457.27		
1650	CEBT	INV 0079186	HC - Arts Benefits	11/03/2025	2,443.53		
1650	CEBT	INV 0079186	Sewer Benefits	11/03/2025	4,240.34		
Total 1650:					66,484.07		
12099	Chemtrade Chemicals US LLC	90305096	WTP Alum	10/01/2025	9,355.42		
Total 12099:					9,355.42		
13168	CivicPlus LLC	353720	DNS & Domain Hosting	10/24/2025	262.34		
Total 13168:					262.34		
13510	Clarion Associates, LLC	10303	Resiliency Project	10/26/2025	15,605.87		
Total 13510:					15,605.87		
13106	Column Software PBC	315EBC08-014	YVEA Terminal Expansion Notice	10/27/2025	24.92		
13106	Column Software PBC	315EBC08-014	Sonesta Park Site Plan Public Not	10/30/2025	23.80		
Total 13106:					48.72		
12404	Dawson Infrastructure Solutions	INV216152	PW - Sonde - Collection System	10/22/2025	4,234.70		
Total 12404:					4,234.70		
13167	Dex Imaging	AR14235440	HC - Copier	10/31/2025	41.01		
13167	Dex Imaging	AR14247494	HC - Copier	11/03/2025	81.79		
Total 13167:					122.80		
4245	ElektraFi NW-CO LLC dba	91943	DCP Internet # 19811	11/01/2025	79.00		
4245	ElektraFi NW-CO LLC dba	92658	WTP 16470	11/01/2025	102.97		
4245	ElektraFi NW-CO LLC dba	93098	PW Shop 16471	11/01/2025	99.00		
Total 4245:					280.97		
4890	FedEx	9-040-35216	Water Sample Shipping	10/23/2025	122.28		
Total 4890:					122.28		
12773	Freedom Mailing Services	51582	Utility Billing	10/30/2025	144.49		
12773	Freedom Mailing Services	51582	Utility Billing	10/30/2025	144.48		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 12773:					288.97		
13209	Friends of Perry Mansfield Inc	1	4 of 5 Months Hayden Classes	10/13/2025	13,600.00		
Total 13209:					13,600.00		
13225	GreatAmerica Financial Services	40445550	Admin - Copier Lease	10/27/2025	268.00		
Total 13225:					268.00		
12613	Hockaday, Tyler	13OCT2025	Clothing reimbursement	10/13/2025	65.33		
Total 12613:					65.33		
13589	Hornik, Edith	766.05	Utility Deposit Refund	10/01/2025	75.00		
Total 13589:					75.00		
13451	Jet Marketing, LLC	5502-3787	Website Maintenance	10/31/2025	303.75		
Total 13451:					303.75		
12828	Luminate Fiber LLC	1201NOV2025	3001061201 HPD Broadband	11/03/2025	100.00		
12828	Luminate Fiber LLC	4701NOV2025	3001154701 - Loadout Utilities	11/03/2025	130.90		
12828	Luminate Fiber LLC	6301NOV2025	3001106301 Hayden Center Broa	11/03/2025	260.00		
Total 12828:					490.90		
13516	Mary O'Brien	OCT 2025	Herbal Medicine Class	10/31/2025	300.80		
Total 13516:					300.80		
8375	MASON SIEDSCHLAW	INV-002920	HC - Monthly Phone Cloud Server	11/01/2025	189.00		
8375	MASON SIEDSCHLAW	INV-002920	PD - Monthly Cloud Server	11/01/2025	353.00		
8375	MASON SIEDSCHLAW	INV-002920	TH - Monthly Phone Cloud Server	11/01/2025	228.00		
Total 8375:					770.00		
12779	Meeker Sand & Gravel	44196	Lake View Service Line Repair	10/14/2025	525.00		
Total 12779:					525.00		
8920	Murdoch's Ranch & Home Craig	327411	PD - Light Covers	10/21/2025	79.96		
Total 8920:					79.96		
13587	New Communities Law PLLC	2151	Pinyon Pine Estates Review	10/21/2025	1,420.00		
Total 13587:					1,420.00		
12092	Routt Co Enviromental Health	24607	PW - Bacteria Test Bottles	10/14/2025	360.00		
Total 12092:					360.00		
13261	SavATree, LLC	001486806	Downtown Holiday Lights	10/22/2025	5,666.00		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
Total 13261:					5,666.00		
13306	Scurlock, Scott	12OCT2025	Computer Program Reimb	10/12/2025	19.99		
13306	Scurlock, Scott	12OCT2025	Training Lodging Reimb	10/12/2025	130.91		
13306	Scurlock, Scott	12OCT2025	Training Lodging Reimb	10/12/2025	1,116.00		
Total 13306:					1,266.90		
12248	SGS North America, Inc.	52160167308	Wastewater Samples - SOC's	10/21/2025	296.00		
12248	SGS North America, Inc.	52160167344	PW - Quarterly Water Samples	10/22/2025	522.00		
12248	SGS North America, Inc.	52160167392	Water Samples	10/23/2025	201.00		
12248	SGS North America, Inc.	52160167393	Water Samples	10/23/2025	186.00		
Total 12248:					1,205.00		
13588	Simbeye, Lindsey	OCT2025	Reimb COAC Conference Region	10/28/2025	837.30		
Total 13588:					837.30		
3440	Sirchie Finger Print Labs	0715487-IN	PD - Evidence Packaging	10/22/2025	121.08		
Total 3440:					121.08		
12727	Stand Creative Studio	5585	Website Hosting	11/01/2025	150.00		
Total 12727:					150.00		
13047	Steadman Group LLC	HAYD2-2508	Region 1 Opioid Facilitation	10/22/2025	7,068.75		
13047	Steadman Group LLC	HAYD2-2509	Region 1 Opioid Facilitation	11/03/2025	7,068.75		
Total 13047:					14,137.50		
13429	The Print Shop	1834	3-Wire SEP Notice	09/02/2025	32.00		
Total 13429:					32.00		
3710	Town of Hayden	OCT2025	2036.01 513 S Poplar St	10/31/2025	196.98		
3710	Town of Hayden	OCT2025	2044.01 351 Vista Verde Dr	10/31/2025	87.03		
3710	Town of Hayden	OCT2025	2046.01 326 Lake View	10/31/2025	172.79		
3710	Town of Hayden	OCT2025	2090.01 Industrial Park A	10/31/2025	76.20		
3710	Town of Hayden	OCT2025	2163.01 Community Garden Utilit	10/31/2025	84.45		
3710	Town of Hayden	OCT2025	3901.08 NWBP Portable Meter	10/31/2025	41.92-		
3710	Town of Hayden	OCT2025	355.01 1200 W Jefferson	10/31/2025	173.80		
3710	Town of Hayden	OCT2025	436.02 Hayden Center	10/31/2025	691.83		
3710	Town of Hayden	OCT2025	534.01 101 S Chestnut	10/31/2025	506.82		
3710	Town of Hayden	OCT2025	694.02 135 Walnut Street	10/31/2025	84.45		
3710	Town of Hayden	OCT2025	1208.01 513 S Poplar St park	10/31/2025	57.62		
3710	Town of Hayden	OCT2025	2035.01 249 Hawthorn	10/31/2025	159.56		
3710	Town of Hayden	OCT2025	15.01 1250 W Jefferson	10/31/2025	303.58		
3710	Town of Hayden	OCT2025	92.01 178 W Jefferson	10/31/2025	96.60		
3710	Town of Hayden	OCT2025	94.01 Bulk Water	10/31/2025	117.67		
3710	Town of Hayden	OCT2025	231.01 229 S 3rd St park	10/31/2025	515.29		
3710	Town of Hayden	OCT2025	232.01 40500 CR 183	10/31/2025	630.83		
Total 3710:					3,913.58		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
13417	Twin Enviro - Apex	OCT2025	Residential Trash Service	10/31/2025	29,949.02		
Total 13417:					29,949.02		
12864	UNCC	225100797	Swr - Utility Locates	10/31/2025	21.92		
12864	UNCC	225100797	Wtr - Utility Locates	10/31/2025	21.92		
Total 12864:					43.84		
12459	United Companies	1677350	Lake Village Service Line Patch &	10/15/2025	1,517.00		
Total 12459:					1,517.00		
12695	USPS	202522014530	Lyons Club Mailer	11/04/2025	363.00		
Total 12695:					363.00		
8740	Visa	09802607-OCT	Admin - Zoom	10/23/2025	10.00		
8740	Visa	09802607-OCT	Admin - Mailchimp	10/23/2025	72.00		
8740	Visa	09802607-OCT	Admin - Training Lodging	10/23/2025	238.15		
8740	Visa	09802607-OCT	Admin - Parking Breckenridge	10/23/2025	.50		
8740	Visa	09802607-OCT	Admin - Maverick	10/23/2025	28.19		
8740	Visa	09802607-OCT	PD - #725 Gas	10/23/2025	24.37		
8740	Visa	09802607-OCT	PD - Refund for Brakes	10/23/2025	320.61-		
8740	Visa	09802607-OCT	PD - Marchbanks Lodging Trainin	10/23/2025	751.44		
8740	Visa	09802607-OCT	PD - First Aid Kit Supplies	10/23/2025	151.80		
8740	Visa	09802607-OCT	PD - iDrive	10/23/2025	199.50		
8740	Visa	09802607-OCT	Admin - Return Lexis Nexis Books	10/23/2025	237.51-		
8740	Visa	09802607-OCT	PD - When I Work	10/23/2025	40.00		
8740	Visa	09802607-OCT	PD - #725 Gas	10/23/2025	41.76		
8740	Visa	09802607-OCT	PD - #725 Gas	10/23/2025	45.90		
8740	Visa	09802607-OCT	PD - Lodging for Training Marchb	10/23/2025	115.83		
8740	Visa	09802607-OCT	PD - #725 Gas	10/23/2025	50.40		
8740	Visa	09802607-OCT	PD - First Aid Kits & Traffic Wands	10/23/2025	253.25		
8740	Visa	09802607-OCT	Admin - Caselle Training Salt Lak	10/23/2025	149.55		
8740	Visa	09802607-OCT	Admin - Caselle Training Salt Lak	10/23/2025	15.45		
8740	Visa	09802607-OCT	Admin - CGFOA Membership	10/23/2025	65.00		
8740	Visa	09802607-OCT	PD - Open AI Assistance	10/23/2025	20.00		
8740	Visa	09802607-OCT	PD - Cat5 to HDMI Converter	10/23/2025	24.64		
8740	Visa	09802607-OCT	PD - Handgun & Taser Training	10/23/2025	171.80		
8740	Visa	09802607-OCT	Fitness Program Supplies	10/23/2025	545.96		
8740	Visa	09802607-OCT	HC - 40, 50, 60 Rubber Slam Ball	10/23/2025	286.08		
8740	Visa	09802607-OCT	Fitness Yoga Blanket	10/23/2025	179.98		
8740	Visa	09802607-OCT	Admin - Creeview	10/23/2025	45.75		
8740	Visa	09802607-OCT	Admin - Caselle Training Salt Lak	10/23/2025	49.92		
8740	Visa	09802607-OCT	Admin - Caselle Training Salt Lak	10/23/2025	70.56		
8740	Visa	09802607-OCT	Admin - USPS	10/23/2025	258.40		
8740	Visa	09802607-OCT	Return Tax Lexis Nexis Books	10/23/2025	59.23-		
8740	Visa	09802607-OCT	Admin - Portable Monitor	10/23/2025	57.93		
8740	Visa	09802607-OCT	Fit - Disc Golf Trophy	10/23/2025	55.82		
8740	Visa	09802607-OCT	Disc Golf Discs	10/23/2025	22.25		
8740	Visa	09802607-OCT	Arts - Glaze Queen	10/23/2025	517.16		
8740	Visa	09802607-OCT	Admin - AirPods	10/23/2025	109.50		
8740	Visa	09802607-OCT	Admin - Hayden Housing Authorit	10/23/2025	37.40		
8740	Visa	09802607-OCT	Leg - Stuart Stamp Signature Sta	10/23/2025	59.23		
8740	Visa	09802607-OCT	TH - Name Badge	10/23/2025	34.56		
8740	Visa	09802607-OCT	Admin - iDrive	10/23/2025	499.50		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
8740	Visa	09802607-OCT	PW - Cless Water License Renew	10/23/2025	85.00		
8740	Visa	09802607-OCT	HC - Custodial Supplies	10/23/2025	21.99		
8740	Visa	09802607-OCT	HC - Background Check	10/23/2025	6.00		
8740	Visa	09802607-OCT	Arts - HNL Cast Meal	10/23/2025	135.14		
8740	Visa	09802607-OCT	HC - Basketball Rec Program	10/23/2025	66.48		
8740	Visa	09802607-OCT	Arts - Studio Supplies	10/23/2025	205.43		
8740	Visa	09802607-OCT	Arts - Table Covers	10/23/2025	61.98		
8740	Visa	09802607-OCT	HC - Ice Machine	10/23/2025	1,259.48		
8740	Visa	09802607-OCT	Arts - Cups	10/23/2025	157.68		
8740	Visa	09802607-OCT	Arts - Studio Corkboard	10/23/2025	54.59		
8740	Visa	09802607-OCT	HC - Bathroom Signs	10/23/2025	37.96		
8740	Visa	09802607-OCT	HC - Football/BBall Storage	10/23/2025	139.80		
8740	Visa	09802607-OCT	HPR - Storage Bags	10/23/2025	80.72		
8740	Visa	09802607-OCT	PLNG - Aspen Leaf Subdivision PI	10/23/2025	44.73		
8740	Visa	09802607-OCT	Pinyon Pines Memo of Purchase	10/23/2025	44.73		
8740	Visa	09802607-OCT	Arts - Storage for Theater Booth	10/23/2025	161.49		
8740	Visa	09802607-OCT	Arts - Mic Stand, Lights, Dry Mop f	10/23/2025	160.86		
8740	Visa	09802607-OCT	Arts - Cups for Events	10/23/2025	132.58		
8740	Visa	09802607-OCT	Arts - HNL Decor	10/23/2025	483.69		
8740	Visa	09802607-OCT	PW - Creekview Lunch	10/23/2025	52.99		
8740	Visa	09802607-OCT	PW - AED Superstore AED @ DC	10/23/2025	2,149.99		
8740	Visa	09802607-OCT	PW - CDOT Training	10/23/2025	154.14		
Total 8740:					10,379.63		
12899	Williams, Ben	29OCT2025	Straw Bales for Grass Repair	10/29/2025	110.00		
Total 12899:					110.00		
13389	Wilson Williams LLP	2080	Xcel Transition Proceeding	10/31/2025	51.00		
13389	Wilson Williams LLP	2080	YVEA Franchise Review	10/31/2025	24.50		
Total 13389:					75.50		
4010	Yampa Valley Electric	1802OCT2025	1510001802 Street Lights	10/30/2025	3,467.59		
4010	Yampa Valley Electric	8003OCT2025	750008003 Hayden Center	10/30/2025	187.30		
Total 4010:					3,654.89		
13519	Yampa Valley Property Service LL	1216	TH - Janitorial	10/31/2025	290.00		
13519	Yampa Valley Property Service LL	1216	PD - Janitorial	10/31/2025	250.00		
13519	Yampa Valley Property Service LL	1216	HC - Contract Custodial	10/31/2025	2,800.00		
13519	Yampa Valley Property Service LL	1216	HC - Janitorial	10/31/2025	640.00		
Total 13519:					3,980.00		
Grand Totals:					484,630.27		

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Date Paid	Voided
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Report Criteria:

- Detail report.
- Invoices with totals above \$0 included.
- Paid and unpaid invoices included.

TOWN OF HAYDEN - DRAFT
COMBINED CASH INVESTMENT
SEPTEMBER 30, 2025

COMBINED CASH ACCOUNTS

01-100300	CASH IN BANK - MVB	544,156.47
01-100400	CASH IN MONEY MARKET - MVB	4,793,301.83
01-100550	CASH IN HRA - MVB	31,075.32
01-100625	CASH IN MERCHANT ACCOUNT - MVB	30,613.32
01-100650	XPRESS DEPOSIT ACCOUNT	130,963.17
01-102000	CASH ON HAND	400.00
01-106000	CASH IN COLOTRUST	10,367.53
01-109000	CASH IN MONEY MARKET - YVB	502.94
	TOTAL COMBINED CASH	5,541,380.58
01-110000	CASH IN MONEY MARKET - YVB	209,031.06
01-111000	CASH IN CHECKING - YVB	500.00
01-112000	CASH IN MONEY MARKET - YVB	708,984.01
01-113000	CASH IN MONEY MARKET - YVB	697,758.20
01-114000	CASH IN MONEY MARKET - YVB	4,308.86
01-100000	CASH ALLOCATED TO OTHER FUNDS	(7,161,962.71)
	TOTAL UNALLOCATED CASH	.00

CASH ALLOCATION RECONCILIATION

10	ALLOCATION TO GENERAL FUND	1,089,412.10
11	ALLOCATION TO ECONOMIC DEVELOPMENT FUND	40,184.10
12	ALLOCATION TO RECREATION FUND	(178,753.75)
30	ALLOCATION TO 2018 G.O. BONDS DEBT SERVICE	1,596,601.55
40	ALLOCATION TO CAPITAL IMPROVEMENT FUND	(45,934.21)
51	ALLOCATION TO ENTERPRISE FUND	1,412,397.61
52	ALLOCATION TO INTERGOVERNMENTAL SERVICE FUND	189,773.17
64	ALLOCATION TO CONSERVATION TRUST FUND	104,625.30
66	ALLOCATION TO HERITAGE CENTER FUND	(2,667.65)
70	ALLOCATION TO CLIMATE ACTION FUND	114,859.80
72	ALLOCATION TO OPIOID COLLABORATIVE FUND	830,916.14
74	ALLOCATION TO NORTHWEST GID	1,620,643.51
76	ALLOCATION TO HOUSING AUTHORITY	(10,095.00)
80	ALLOCATION TO RESERVE FUND	400,000.04
	TOTAL ALLOCATIONS TO OTHER FUNDS	7,161,962.71
	ALLOCATION FROM COMBINED CASH FUND - 01-100000	(7,161,962.71)
	ZERO PROOF IF ALLOCATIONS BALANCE	.00

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

GENERAL FUND

ASSETS

10-100000	CASH IN COMBINED CASH FUND	1,089,412.10	
10-124000	PROPERTY TAXES RECEIVABLE	1,057,256.12	
10-124100	RECEIVABLE FROM CTY TREASURER	6,512.02	
10-124500	DUE FROM OTHER GOVERNMENTS	356,709.95	
10-124700	DUE FROM OTHER FUND	840,193.07	
10-125000	GRANTS RECEIVABLE	3,236.60	
10-127500	PREPAID EXPENSE	90.00	
	TOTAL ASSETS		3,353,409.86

LIABILITIES AND EQUITY

LIABILITIES

10-220100	ACCOUNTS PAYABLE	124,045.02	
10-222002	PENSION PAYABLE	(2,209.76)	
10-222003	FICA PAYABLE	14,888.42	
10-222004	FEDERAL WITHHOLDING PAYABLE	11,295.22	
10-222005	COSIT PAYABLE	(115.98)	
10-222007	MEDICARE PAYABLE	3,482.00	
10-222008	SUTA PAYABLE	4,187.40	
10-230510	DEFERRED PROPERTY TAXES	1,057,256.12	
10-231000	DUE TO OTHER GOVERNMENTS	50,000.00	
10-240000	ZONING & SUB. FEES PAYABLE	19,838.14	
10-241000	DEPOSITS PAYABLE	2,600.00	
10-250100	COMMITMENT GUARANTEE DEPOSIT	31,228.00	
10-250200	SALES TAX PAYABLE TO RC	37,298.29	
	TOTAL LIABILITIES		1,353,792.87

FUND EQUITY

10-280000	FUND BALANCE - UNRESTRICTED	1,356,590.02	
10-281000	FUND BALANCE - RESTRICTED	520,197.29	
	UNAPPROPRIATED FUND BALANCE:		
	REVENUE OVER EXPENDITURES - YTD	122,829.68	
	BALANCE - CURRENT DATE	122,829.68	
	TOTAL FUND EQUITY		1,999,616.99
	TOTAL LIABILITIES AND EQUITY		3,353,409.86

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
<u>TAXES REVENUE</u>					
10-31-4000 GENERAL PROPERTY TAX	244.13	1,043,103.69	1,057,256.00	14,152.31	98.7
10-31-4001 MARIJUANA EXCISE TAX	271.29	6,401.27	.00	(6,401.27)	.0
10-31-4002 SALES TAX	170,833.66	1,867,541.78	2,298,234.34	430,692.56	81.3
10-31-4003 CIGARETTE TAX	674.03	1,805.77	2,265.36	459.59	79.7
10-31-4004 FRANCHISE TAX	1,342.39	75,637.07	114,647.26	39,010.19	66.0
10-31-4006 BUILDING MATERIAL USE TAX	.00	81,330.87	100,000.00	18,669.13	81.3
10-31-4007 LODGING TAX	479.44	5,075.90	3,000.00	(2,075.90)	169.2
10-31-4008 CAR RENTAL TAX	20,862.49	316,946.92	351,458.11	34,511.19	90.2
TOTAL TAXES REVENUE	194,707.43	3,397,843.27	3,926,861.07	529,017.80	86.5
<u>LICENSES AND PERMITS REVENUE</u>					
10-32-4004 MARIJUANA LICENSE	.00	4,000.00	3,000.00	(1,000.00)	133.3
10-32-4005 LIQUOR LICENSE	185.00	2,055.00	2,431.25	376.25	84.5
10-32-4006 SALES TAX APP. FEES	175.00	1,975.00	1,575.00	(400.00)	125.4
10-32-4008 ANIMAL LICENSES	60.00	561.00	657.14	96.14	85.4
10-32-4010 OTHER LICENSES & PERMITS	.00	.00	2,200.00	2,200.00	.0
TOTAL LICENSES AND PERMITS REVENUE	420.00	8,591.00	9,863.39	1,272.39	87.1
<u>INTERGOVERNMENTAL REVENUE</u>					
10-33-4010 SPECIFIC OWNERSHIP TAX	6,142.17	48,941.99	52,107.46	3,165.47	93.9
10-33-4011 MOTOR VEHICLE REG FEE	670.01	5,665.00	7,764.54	2,099.54	73.0
10-33-4012 HIGHWAY USERS TAX	6,585.35	52,511.89	68,961.22	16,449.33	76.2
10-33-4013 TOWN ROAD & BRIDGE	.00	7,777.35	9,412.00	1,634.65	82.6
10-33-4015 SEVERANCE TAX	6,191.56	6,191.56	64,748.39	58,556.83	9.6
10-33-4016 MINERAL LEASE	7,069.25	7,069.25	11,290.34	4,221.09	62.6
TOTAL INTERGOVERNMENTAL REVENUE	26,658.34	128,157.04	214,283.95	86,126.91	59.8
<u>CHARGES FOR SERVICES</u>					
10-34-4018 COURT COSTS & FEES	.00	430.00	2,500.00	2,070.00	17.2
10-34-4019 ZONING & SUBDIVISION FEES	1,300.00	11,447.20	25,000.00	13,552.80	45.8
10-34-4020 ZONING & SUBDIVISION DEV REIMB	.00	553.26	25,000.00	24,446.74	2.2
10-34-4022 BOARD OF APPEALS & ADJUSTMENTS	.00	.00	100.00	100.00	.0
10-34-4023 RECORD REQUEST	.00	42.00	100.00	58.00	42.0
10-34-4024 MISCELLANEOUS PD CHARGES	113.50	2,183.11	1,000.00	(1,183.11)	218.3
10-34-4025 COPIES & FAX	.00	.00	10.00	10.00	.0
10-34-4030 BUILDING PERMIT FEES	600.00	3,794.92	15,000.00	11,205.08	25.3
TOTAL CHARGES FOR SERVICES	2,013.50	18,450.49	68,710.00	50,259.51	26.9

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>COURT FINES & FORFEITURES</u>					
10-35-4026	COURT SURCHARGE	1,657.00	11,696.47	.00	(11,696.47)	.0
10-35-4027	DOG FINES	26.00	26.00	500.00	474.00	5.2
10-35-4028	TRAFFIC FINES	8,958.00	77,527.56	86,787.55	9,259.99	89.3
10-35-4029	NON-TRAFFIC FINES	.00	217.00	500.00	283.00	43.4
	TOTAL COURT FINES & FORFEITURES	10,641.00	89,467.03	87,787.55	(1,679.48)	101.9
	<u>MISCELLANEOUS REVENUE</u>					
10-36-4030	MISCELLANEOUS	2,231.69	89,094.50	20,000.00	(69,094.50)	445.5
10-36-4031	PROPERTY RENTAL INCOME	.00	.00	2,700.00	2,700.00	.0
10-36-4032	INTEREST INCOME	6,375.49	59,847.75	87,288.29	27,440.54	68.6
10-36-4034	CC & PAPERLESS BILLING FEES	.00	(2,311.72)	.00	2,311.72	.0
10-36-4036	GRANTS REVENUE	.00	62,435.46	20,000.00	(42,435.46)	312.2
10-36-4037	AIRPORT SECURITY REIMBURSEMENT	.00	41,910.00	70,000.00	28,090.00	59.9
	TOTAL MISCELLANEOUS REVENUE	8,607.18	250,975.99	199,988.29	(50,987.70)	125.5
	TOTAL FUND REVENUE	243,047.45	3,893,484.82	4,507,494.25	614,009.43	86.4

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>LEGISLATIVE EXPENDITURES</u>					
10-46-5000 COUNCIL SALARIES	1,775.00	6,775.00	7,500.00	725.00	90.3
10-46-5001 SOCIAL SECURITY	38.75	348.75	465.00	116.25	75.0
10-46-5003 WORKERS COMPENSATION	68.22	276.84	386.00	109.16	71.7
10-46-5004 HEALTH INSURANCE	1,930.54	16,410.06	35,000.00	18,589.94	46.9
10-46-5006 MEDICARE	9.06	81.54	109.00	27.46	74.8
10-46-6002 AUDIT	.00	37,500.00	37,500.00	.00	100.0
10-46-6004 MISCELLANEOUS	1,292.29	6,171.87	1,500.00	(4,671.87)	411.5
10-46-6007 ADVERTISING & LEGAL NOTICES	.00	.00	100.00	100.00	.0
10-46-6008 PROFESSIONAL SERVICES	.00	.00	20,000.00	20,000.00	.0
10-46-6010 EDUCATION/MEMBERSHIPS/TRAVEL	.00	5,253.34	7,000.00	1,746.66	75.1
10-46-6012 TREASURER FEE EXP.	11.06	22,173.56	21,145.12	(1,028.44)	104.9
TOTAL LEGISLATIVE EXPENDITURES	5,124.92	94,990.96	130,705.12	35,714.16	72.7
<u>MUNICIPAL COURT EXPENDITURES</u>					
10-47-5000 JUDICIAL SALARIES	600.00	5,400.00	7,416.00	2,016.00	72.8
10-47-5001 SOCIAL SECURITY	37.20	334.80	558.00	223.20	60.0
10-47-5002 UNEMPLOYMENT	1.20	10.80	18.00	7.20	60.0
10-47-5003 WORKERS COMPENSATION	34.12	138.46	210.12	71.66	65.9
10-47-5006 MEDICARE	8.70	78.30	130.50	52.20	60.0
10-47-6000 TRAVEL	.00	325.50	600.00	274.50	54.3
10-47-6003 OFFICE SUPPLIES	1,059.81	1,132.81	200.00	(932.81)	566.4
10-47-6005 COMPUTER EQUIPMENT & PROGRAMS	.00	16,000.00	16,000.00	.00	100.0
10-47-6010 EDUCATION / MEMBERSHIP	75.00	2,132.75	2,500.00	367.25	85.3
TOTAL MUNICIPAL COURT EXPENDITURES	1,816.03	25,553.42	27,632.62	2,079.20	92.5
<u>EXECUTIVE EXPENDITURES</u>					
10-48-5000 MAYOR SALARY	150.00	1,350.00	1,800.00	450.00	75.0
10-48-5001 SOCIAL SECURITY	9.30	83.70	111.60	27.90	75.0
10-48-5003 WORKERS COMPENSATION	34.12	138.46	193.03	54.57	71.7
10-48-5006 MEDICARE	2.18	19.62	26.16	6.54	75.0
10-48-6000 TRAVEL	.00	1,071.65	1,000.00	(71.65)	107.2
10-48-6004 MISCELLANEOUS	98.24	442.01	200.00	(242.01)	221.0
10-48-6008 PROFESSIONAL SERVICES	.00	.00	5,000.00	5,000.00	.0
10-48-6012 RC FAIR DONATION	1,350.95	11,350.95	9,000.00	(2,350.95)	126.1
TOTAL EXECUTIVE EXPENDITURES	1,644.79	14,456.39	17,330.79	2,874.40	83.4
<u>ELECTION EXPENDITURES</u>					
10-49-6009 PROFESSIONAL SERVICES & JUDGES	.00	.00	5,000.00	5,000.00	.0
TOTAL ELECTION EXPENDITURES	.00	.00	5,000.00	5,000.00	.0

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>ADMINISTRATION EXPENDITURES</u>					
10-50-5000 SALARIES & WAGES	20,783.36	195,138.32	265,000.00	69,861.68	73.6
10-50-5001 SOCIAL SECURITY	1,329.04	12,790.00	17,987.09	5,197.09	71.1
10-50-5002 UNEMPLOYMENT	40.54	390.07	543.48	153.41	71.8
10-50-5003 WORKERS COMPENSATION	68.22	276.84	357.65	80.81	77.4
10-50-5004 HEALTH INSURANCE	5,574.28	51,244.62	76,000.00	24,755.38	67.4
10-50-5005 RETIREMENT EXPENSE	1,161.45	11,206.93	17,275.13	6,068.20	64.9
10-50-5006 MEDICARE	310.82	2,991.23	4,206.31	1,215.08	71.1
10-50-5011 HRA ACCOUNT	.00	12,391.40	15,000.00	2,608.60	82.6
10-50-6000 TRAVEL	559.69	6,201.56	4,000.00	(2,201.56)	155.0
10-50-6002 POSTAGE	607.96	2,072.35	1,500.00	(572.35)	138.2
10-50-6003 OFFICE SUPPLIES	61.17	2,756.30	2,500.00	(256.30)	110.3
10-50-6004 MISCELLANEOUS	3,432.06	17,694.31	20,000.00	2,305.69	88.5
10-50-6005 INSURANCE	.00	9,758.73	14,467.08	4,708.35	67.5
10-50-6007 ADVERTISING & LEGAL NOTICES	23.80	671.84	2,500.00	1,828.16	26.9
10-50-6008 PROFESSIONAL SERVICES	14,230.81	183,229.66	85,464.40	(97,765.26)	214.4
10-50-6010 EDUCATION/MEMBERSHIPS	402.00	7,636.78	18,617.02	10,980.24	41.0
10-50-6012 DONATIONS	1,500.00	5,630.00	6,500.00	870.00	86.6
10-50-7000 UTILITIES	.00	.00	1,846.57	1,846.57	.0
10-50-7001 TELEPHONE	1,191.90	11,215.45	7,506.10	(3,709.35)	149.4
TOTAL ADMINISTRATION EXPENDITURES	51,277.10	533,296.39	561,270.83	27,974.44	95.0
<u>PLANNING EXPENDITURES</u>					
10-51-5000 SALARIES & WAGES	6,042.02	55,715.36	74,207.00	18,491.64	75.1
10-51-5001 SOCIAL SECURITY	388.88	3,684.16	4,778.41	1,094.25	77.1
10-51-5002 UNEMPLOYMENT	11.72	111.02	144.12	33.10	77.0
10-51-5004 PLANNING BENEFITS	1,760.28	15,768.21	21,000.00	5,231.79	75.1
10-51-5005 RETIREMENT	410.34	3,887.45	3,543.10	(344.35)	109.7
10-51-5006 MEDICARE	90.94	861.55	1,117.48	255.93	77.1
10-51-6007 ADVERTISING & LEGAL NOTICES	.00	591.31	1,000.00	408.69	59.1
10-51-6008 PROFESSIONAL SERVICES	50,190.63	105,920.93	35,000.00	(70,920.93)	302.6
10-51-6010 EDUCATION / TRAVEL	.00	3,180.82	5,000.00	1,819.18	63.6
10-51-6050 DEVELOPER REVIEW	2,209.67	13,653.47	50,000.00	36,346.53	27.3
TOTAL PLANNING EXPENDITURES	61,104.48	203,374.28	195,790.11	(7,584.17)	103.9
<u>INFO TECH EXPENDITURES</u>					
10-52-6006 REPAIRS & MAINTENANCE	.00	.00	10,000.00	10,000.00	.0
10-52-6008 PROFESSIONAL SERVICES	716.80	58,763.72	28,362.15	(30,401.57)	207.2
10-52-6011 COPIER/PRINTER	583.27	5,110.36	4,789.54	(320.82)	106.7
10-52-9000 EQUIPMENT REPLACEMENT	.00	.00	2,500.00	2,500.00	.0
TOTAL INFO TECH EXPENDITURES	1,300.07	63,874.08	45,651.69	(18,222.39)	139.9

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>TH & STRUCTURES EXPENDITURES</u>					
10-53-6000 CONTRACT SERVICES	290.00	2,905.00	4,480.00	1,575.00	64.8
10-53-6005 INSURANCE	.00	10,843.00	21,792.31	10,949.31	49.8
10-53-6006 REPAIRS & MAINTENANCE	15.91	786.43	1,000.00	213.57	78.6
10-53-6020 MUSEUM BUILDING MAINTENANCE	.00	.00	70,000.00	70,000.00	.0
10-53-7000 UTILITIES	649.32	6,495.14	8,987.76	2,492.62	72.3
10-53-9000 EQUIPMENT REPLACEMENT	.00	.00	17,500.00	17,500.00	.0
TOTAL TH & STRUCTURES EXPENDITURES	955.23	21,029.57	123,760.07	102,730.50	17.0
<u>POLICE DEPT EXPENDITURES</u>					
10-54-5000 SALARIES & WAGES	55,327.42	437,305.61	685,850.00	248,544.39	63.8
10-54-5001 SOCIAL SECURITY	3,826.16	33,745.91	40,410.13	6,664.22	83.5
10-54-5002 UNEMPLOYMENT	117.39	1,041.62	1,252.16	210.54	83.2
10-54-5003 WORKERS COMPENSATION	2,592.36	10,852.65	14,227.01	3,374.36	76.3
10-54-5004 HEALTH INSURANCE	17,070.02	127,044.31	136,200.00	9,155.69	93.3
10-54-5005 PENSION EXPENSE	3,010.88	23,442.94	25,683.44	2,240.50	91.3
10-54-5006 MEDICARE	894.80	7,892.17	9,450.86	1,558.69	83.5
10-54-5007 PUBLIC SAFETY OVERTIME	3,762.52	28,075.23	30,000.00	1,924.77	93.6
10-54-5008 PART-TIME WAGES	563.75	23,127.50	8,000.00	(15,127.50)	289.1
10-54-5009 AIRPORT SECURITY WAGES	.00	33,288.75	70,000.00	36,711.25	47.6
10-54-6002 AMMUNITION	.00	.00	3,000.00	3,000.00	.0
10-54-6003 OFFICE SUPPLIES	28.99	214.04	1,500.00	1,285.96	14.3
10-54-6005 INSURANCE	.00	38,037.49	72,459.45	34,421.96	52.5
10-54-6007 ADVERTISING & LEGAL NOTICES	.00	.00	1,000.00	1,000.00	.0
10-54-6008 PROFESSIONAL SERVICES	.00	12,579.31	25,000.00	12,420.69	50.3
10-54-6009 VEHICLE EXPENSE	1,910.20	15,910.76	24,000.00	8,089.24	66.3
10-54-6010 EDUCATION/MEMBERSHIP/TRAVEL	2,294.30	33,159.48	34,500.00	1,340.52	96.1
10-54-6011 COPIER/PRINTER	30.24	277.84	1,200.00	922.16	23.2
10-54-6012 ANIMAL CONTROL	.00	269.37	2,500.00	2,230.63	10.8
10-54-6013 UNIFORMS	664.90	4,823.29	8,000.00	3,176.71	60.3
10-54-6014 GENERAL OPERATING EXPENSE	767.74	7,150.42	7,500.00	349.58	95.3
10-54-6015 BUILDING	770.92	6,489.99	15,000.00	8,510.01	43.3
10-54-6020 COMPUTER PROGRAMS/EQUIPMENT	154.99	12,893.66	29,800.00	16,906.34	43.3
10-54-7000 UTILITIES	556.95	7,041.25	10,829.79	3,788.54	65.0
10-54-7001 TELEPHONE	1,573.86	9,733.99	12,087.21	2,353.22	80.5
10-54-7002 SOLAR PERFORMANCE CONTRACT	.00	25,199.83	25,810.00	610.17	97.6
10-54-8500 VEHICLE/EQUIPMENT PURCHASES	.00	18,219.12	18,330.00	110.88	99.4
10-54-8600 POLICE EQUIPMENT	1,416.87	16,448.04	25,500.00	9,051.96	64.5
10-54-9000 EQUIPMENT REPLACEMENT	.00	1,372.89	25,000.00	23,627.11	5.5
10-54-9025 LEASE PAYMENT - SERVICE FUND	1,666.67	15,000.03	20,000.00	4,999.97	75.0
10-54-9050 LEASE PAYMENT -POLICE STATION	.00	53,830.00	107,270.00	53,440.00	50.2
TOTAL POLICE DEPT EXPENDITURES	99,001.93	1,004,467.49	1,491,360.05	486,892.56	67.4

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>STREETS DEPT EXPENDITURES</u>					
10-56-5000 SALARIES & WAGES	27,267.24	252,219.83	312,000.00	59,780.17	80.8
10-56-5001 SOCIAL SECURITY	1,948.07	19,111.27	23,028.25	3,916.98	83.0
10-56-5002 UNEMPLOYMENT	59.49	584.67	702.47	117.80	83.2
10-56-5003 WORKERS COMPENSATION	1,432.62	5,813.64	7,844.47	2,030.83	74.1
10-56-5004 HEALTH INSURANCE	8,612.47	43,728.46	103,000.00	59,271.54	42.5
10-56-5005 PENSION EXPENSE	1,681.47	15,967.28	20,175.14	4,207.86	79.1
10-56-5006 MEDICARE	455.59	4,469.58	5,385.32	915.74	83.0
10-56-5007 STREETS OVERTIME	3,136.40	22,665.03	29,507.00	6,841.97	76.8
10-56-5008 SEASONAL AND PT WAGES	.00	18,059.00	25,420.00	7,361.00	71.0
10-56-6003 OFFICE SUPPLIES	7.84	203.70	2,000.00	1,796.30	10.2
10-56-6005 INSURANCE	.00	11,553.20	23,721.83	12,168.63	48.7
10-56-6006 REPAIRS&MAINT (NON-EQUIPMENT)	613.53	180,140.11	206,495.00	26,354.89	87.2
10-56-6008 PROFESSIONAL SERVICES	1,999.00	23,638.78	50,000.00	26,361.22	47.3
10-56-6009 VEHICLE EXPENSE & FUEL	1,089.38	12,861.97	20,000.00	7,138.03	64.3
10-56-6010 EDUCATION/MEMBERSHIP/TRAVEL	.00	2,050.00	3,000.00	950.00	68.3
10-56-6014 GENERAL OPERATING EXPENSE	1,343.23	7,169.90	21,500.00	14,330.10	33.4
10-56-6015 TOOLS	368.79	4,531.33	6,000.00	1,468.67	75.5
10-56-6017 SNOW REMOVAL	.00	24,930.51	37,000.00	12,069.49	67.4
10-56-6018 STREET MAINTENANCE	.00	25,301.00	30,000.00	4,699.00	84.3
10-56-6022 WEED CONTROL	70.00	2,496.04	2,000.00	(496.04)	124.8
10-56-6024 STREET SIGNS	73.91	13,427.54	15,000.00	1,572.46	89.5
10-56-7000 UTILITIES	7,980.52	45,124.19	4,281.99	(40,842.20)	1053.8
10-56-7001 TELEPHONE	540.44	2,344.77	.00	(2,344.77)	.0
10-56-9025 LEASE PAYMENT - SERVICE FUND	6,416.67	57,750.03	77,000.00	19,249.97	75.0
TOTAL STREETS DEPT EXPENDITURES	65,096.66	796,141.83	1,025,061.47	228,919.64	77.7

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

GENERAL FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>PARKS DEPT EXPENDITURES</u>						
10-58-5000	SALARIES & WAGES	7,769.35	71,211.74	120,000.00	48,788.26	59.3
10-58-5001	SOCIAL SECURITY	725.14	7,350.96	10,570.71	3,219.75	69.5
10-58-5002	UNEMPLOYMENT	22.43	228.07	327.50	99.43	69.6
10-58-5003	WORKERS COMPENSATION	613.98	2,491.56	3,218.87	727.31	77.4
10-58-5004	HEALTH INSURANCE	3,178.53	28,614.46	38,000.00	9,385.54	75.3
10-58-5005	PENSION EXPENSE	483.60	4,592.44	6,785.52	2,193.08	67.7
10-58-5006	MEDICARE	169.57	1,719.27	2,472.09	752.82	69.6
10-58-5007	PARKS OVERTIME	1,038.06	9,199.93	10,777.61	1,577.68	85.4
10-58-5008	SEASONAL AND PT WAGES	2,671.12	33,824.17	38,000.00	4,175.83	89.0
10-58-6005	INSURANCE	.00	11,927.30	23,952.13	12,024.83	49.8
10-58-6006	REPAIRS & MAINTENANCE	9,683.18	19,323.21	26,000.00	6,676.79	74.3
10-58-6008	PROFESSIONAL SERVICES	.00	969.00	2,500.00	1,531.00	38.8
10-58-6009	VEHICLE EXPENSE	800.78	5,525.76	7,000.00	1,474.24	78.9
10-58-6010	EDUCATION/MEMBERSHIP/TRAVEL	.00	1,195.00	2,000.00	805.00	59.8
10-58-6020	PARKS OPERATING COSTS	482.53	6,973.77	7,720.00	746.23	90.3
10-58-6023	TREES	2,337.79	29,478.80	75,000.00	45,521.20	39.3
10-58-6500	FIELDS & TURF MAINTENANCE	622.74	49,000.12	30,000.00	(19,000.12)	163.3
10-58-7000	UTILITIES	5,178.97	40,791.71	45,892.65	5,100.94	88.9
10-58-7500	TRAILS	.00	1,982.62	1,500.00	(482.62)	132.2
10-58-7800	EQUIPMENT EXPENSE	.00	217.38	500.00	282.62	43.5
10-58-9025	LEASE PAYMENT - SERVICE FUND	1,250.00	11,250.00	15,000.00	3,750.00	75.0
	TOTAL PARKS DEPT EXPENDITURES	37,027.77	337,867.27	467,217.08	129,349.81	72.3
<u>MOSQUITO CONTROL EXPENDITURES</u>						
10-59-6008	PROFESSIONAL SERVICES	2,984.00	16,120.00	21,052.63	4,932.63	76.6
	TOTAL MOSQUITO CONTROL EXPENDITURE	2,984.00	16,120.00	21,052.63	4,932.63	76.6
<u>CONTINGENCY EXPENDITURES</u>						
10-60-9020	ENTERPRISE FUND TRANSFER	8,333.33	74,999.97	.00	(74,999.97)	.0
	TOTAL CONTINGENCY EXPENDITURES	8,333.33	74,999.97	.00	(74,999.97)	.0
<u>TRANSFER EXPENDITURES</u>						
10-70-1000	TRANSFER TO RECREATION FUND	20,267.75	182,409.75	243,213.00	60,803.25	75.0
10-70-2000	TRANSFER TO ECONOMIC DEV. FUND	11,216.53	100,948.77	134,598.37	33,649.60	75.0
10-70-4000	TRANSFER TO CIP	33,333.33	299,999.97	400,000.00	100,000.03	75.0
10-70-6000	TRANSFER TO CLIMATE ACTION FUN	125.00	1,125.00	1,500.00	375.00	75.0
	TOTAL TRANSFER EXPENDITURES	64,942.61	584,483.49	779,311.37	194,827.88	75.0
	TOTAL FUND EXPENDITURES	400,608.92	3,770,655.14	4,891,143.83	1,120,488.69	77.1
	NET REVENUE OVER EXPENDITURES	(157,561.47)	122,829.68	(383,649.58)	(506,479.26)	32.0

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT FUND

ASSETS

11-100000	CASH IN COMBINED CASH FUND	40,184.10	
	TOTAL ASSETS		40,184.10

LIABILITIES AND EQUITY

LIABILITIES

11-220100	ACCOUNTS PAYABLE	157.42	
	TOTAL LIABILITIES		157.42

FUND EQUITY

11-280000	FUND BALANCE - UNRESTRICTED	632.96	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	39,393.72	
	BALANCE - CURRENT DATE	39,393.72	
	TOTAL FUND EQUITY		40,026.68
	TOTAL LIABILITIES AND EQUITY		40,184.10

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT FUND

		<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>ANN. BUDGET</u>	<u>UNEARNED</u>	<u>PCNT</u>
	<u>ECONOMIC DEV. FUND REVENUE</u>					
11-36-4050	OTHER REVENUE	1,000.00	1,000.00	1,500.00	500.00	66.7
11-36-4052	ECONOMIC DEV. GRANT REVENUE	.00	.00	10,000.00	10,000.00	.0
11-36-4061	ECONOMIC DEV. DONATIONS	.00	.00	20,000.00	20,000.00	.0
	TOTAL ECONOMIC DEV. FUND REVENUE	<u>1,000.00</u>	<u>1,000.00</u>	<u>31,500.00</u>	<u>30,500.00</u>	<u>3.2</u>
	<u>TRANSFERS</u>					
11-39-6000	TRANSFER FROM GF - ECON DEV	<u>11,216.53</u>	<u>100,948.77</u>	<u>134,598.37</u>	<u>33,649.60</u>	<u>75.0</u>
	TOTAL TRANSFERS	<u>11,216.53</u>	<u>100,948.77</u>	<u>134,598.37</u>	<u>33,649.60</u>	<u>75.0</u>
	TOTAL FUND REVENUE	<u>12,216.53</u>	<u>101,948.77</u>	<u>166,098.37</u>	<u>64,149.60</u>	<u>61.4</u>

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ECONOMIC DEVELOPMENT FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>ECON DEVELOPMENT EXPENDITURES</u>					
11-55-5000 SALARIES & WAGES	2,931.02	27,767.74	37,103.00	9,335.26	74.8
11-55-5001 SOCIAL SECURITY	194.46	1,842.25	9,678.00	7,835.75	19.0
11-55-5002 UNEMPLOYMENT	5.86	55.62	294.00	238.38	18.9
11-55-5005 PENSION EXPENSE	205.18	1,943.83	10,212.00	8,268.17	19.0
11-55-5006 MEDICARE	45.46	430.69	2,262.00	1,831.31	19.0
11-55-6000 TRAVEL	.00	.00	850.00	850.00	.0
11-55-6004 MISCELLANEOUS	.00	32.39	500.00	467.61	6.5
11-55-6008 PROFESSIONAL SERVICES	2,000.00	15,740.00	24,000.00	8,260.00	65.6
11-55-6010 EDUCATION/MEMBERSHIP	.00	1,673.40	1,200.00	(473.40)	139.5
11-55-6014 GENERAL OPERATING EXPENSE	.00	.00	250.00	250.00	.0
11-55-6015 MARKETING	72.97	12,309.08	50,000.00	37,690.92	24.6
11-55-7000 UTILITIES	84.45	760.05	.00	(760.05)	.0
11-55-7010 REVOLVING LOAN FUND/GRANTS	.00	.00	30,000.00	30,000.00	.0
TOTAL ECON DEVELOPMENT EXPENDITUR	5,539.40	62,555.05	166,349.00	103,793.95	37.6
TOTAL FUND EXPENDITURES	5,539.40	62,555.05	166,349.00	103,793.95	37.6
NET REVENUE OVER EXPENDITURES	6,677.13	39,393.72	(250.63)	(39,644.35)	15717.

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

RECREATION FUND

ASSETS

12-100000	CASH IN COMBINED CASH FUND	(	178,753.75)	
12-124500	DUE FROM OTHER GOVERNMENTS		85,125.52	
	TOTAL ASSETS			(93,628.23)

LIABILITIES AND EQUITY

LIABILITIES

12-220100	ACCOUNTS PAYABLE		10,832.48	
12-222000	WAGES PAYABLE		11,984.98	
12-230700	DUE TO OTHER FUNDS		22,852.38	
	TOTAL LIABILITIES			45,669.84

FUND EQUITY

12-280000	FUND BALANCE - UNRESTRICTED	(	121,032.08)	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	(	18,265.99)	
	BALANCE - CURRENT DATE	(	18,265.99)	
	TOTAL FUND EQUITY			(139,298.07)
	TOTAL LIABILITIES AND EQUITY			(93,628.23)

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

RECREATION FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>RECREATION & PARKS REVENUE</u>					
12-36-4002	SALES TAX HAYDEN CENTER	42,000.00	464,886.79	613,518.60	148,631.81	75.8
12-36-4036	RECREATION GRANT REVENUE	.00	.00	5,000.00	5,000.00	.0
12-36-4044	RECREATION PROGRAMS REVENUE	871.35	16,561.78	44,444.44	27,882.66	37.3
12-36-4045	REC EVENTS REVENUE	393.00	21,113.30	.00	(21,113.30)	.0
12-36-4048	PARK FACILITIES	.00	8,170.00	10,000.00	1,830.00	81.7
12-36-4053	OTHER REVENUE - RECREATION	.00	.00	4,200.00	4,200.00	.0
	<u>TOTAL RECREATION & PARKS REVENUE</u>	<u>43,264.35</u>	<u>510,731.87</u>	<u>677,163.04</u>	<u>166,431.17</u>	<u>75.4</u>
	<u>HAYDEN CENTER REVENUE</u>					
12-37-4010	RECREATION/FITNESS MEMBERSHIP	(5,957.60)	.00	.00	.00	.0
12-37-4023	CHILD CARE FEES	(60.00)	.00	.00	.00	.0
12-37-4036	GRANTS REVENUE HAYDEN CENTER	.00	40,053.00	44,210.53	4,157.53	90.6
12-37-4043	EVENT REVENUE NON HAYDEN CNTR	.00	1,457.08	5,555.56	4,098.48	26.2
12-37-4044	ART PROGRAM REVENUES	4,462.75	43,771.72	55,000.00	11,228.28	79.6
12-37-4045	ART EVENT REVENUES	1,385.25	4,808.13	12,500.00	7,691.87	38.5
12-37-4048	HAYDEN CENTER FACILITY FEES	2,638.75	20,539.91	29,000.00	8,460.09	70.8
12-37-4050	MISCELLANEOUS	378.08	4,938.95	2,500.00	(2,438.95)	197.6
	<u>TOTAL HAYDEN CENTER REVENUE</u>	<u>2,847.23</u>	<u>115,568.79</u>	<u>148,766.09</u>	<u>33,197.30</u>	<u>77.7</u>
	<u>FITNESS REVENUE</u>					
12-38-4010	FITNESS MEMBERSHIP	15,913.55	109,455.83	117,478.96	8,023.13	93.2
12-38-4036	FITNESS GRANT REVENUE	.00	.00	5,000.00	5,000.00	.0
12-38-4044	FITNESS PROGRAMS	40.00	3,534.50	12,000.00	8,465.50	29.5
12-38-4045	PERSONAL/NUTRITION TRAINING	930.00	9,345.33	5,000.00	(4,345.33)	186.9
12-38-4050	FITNESS SPECIAL EVENTS	240.00	960.00	11,500.00	10,540.00	8.4
	<u>TOTAL FITNESS REVENUE</u>	<u>17,123.55</u>	<u>123,295.66</u>	<u>150,978.96</u>	<u>27,683.30</u>	<u>81.7</u>
	<u>TRANSFERS</u>					
12-39-6002	TRANSFER FROM GF-RECREATION	20,267.75	182,409.75	243,213.00	60,803.25	75.0
	<u>TOTAL TRANSFERS</u>	<u>20,267.75</u>	<u>182,409.75</u>	<u>243,213.00</u>	<u>60,803.25</u>	<u>75.0</u>
	<u>TOTAL FUND REVENUE</u>	<u>83,502.88</u>	<u>932,006.07</u>	<u>1,220,121.09</u>	<u>288,115.02</u>	<u>76.4</u>

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

RECREATION FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>RECREATION PROGRAM EXPENSE</u>					
12-57-5000 SALARIES & WAGES	3,685.54	35,012.64	47,912.00	12,899.36	73.1
12-57-5001 SOCIAL SECURITY	244.50	2,322.75	3,545.49	1,222.74	65.5
12-57-5002 UNEMPLOYMENT	7.38	70.11	143.74	73.63	48.8
12-57-5003 WORKERS COMPENSATION	.00	.00	1,533.18	1,533.18	.0
12-57-5005 PENSION EXPENSE	258.00	2,451.00	910.33	(1,540.67)	269.2
12-57-5006 MEDICARE	57.18	543.21	442.89	(100.32)	122.7
12-57-5008 SEASONAL EMP. WAGES	.00	.00	8,700.00	8,700.00	.0
12-57-6010 EDUCATION/MEMBERSHIP/TRAVEL	25.90	150.43	2,000.00	1,849.57	7.5
12-57-6020 PARKS & RECREATION OPERATING C	.00	400.31	2,000.00	1,599.69	20.0
12-57-6022 PARKS & RECREATION PROGRAMS	48.28	10,750.50	21,052.63	10,302.13	51.1
12-57-6023 PARKS & RECREATION EVENTS	368.01	24,457.09	18,947.37	(5,509.72)	129.1
TOTAL RECREATION PROGRAM EXPENSE	4,694.79	76,158.04	107,187.63	31,029.59	71.1
<u>HAYDEN CENTER EXPENDITURES</u>					
12-59-5000 SALARIES & WAGES	21,248.38	193,985.70	261,425.00	67,439.30	74.2
12-59-5001 SOCIAL SECURITY	1,421.58	13,547.32	16,390.07	2,842.75	82.7
12-59-5002 UNEMPLOYMENT	43.07	411.07	513.48	102.41	80.1
12-59-5003 WORKERS COMPENSATION	955.06	3,875.68	5,265.25	1,389.57	73.6
12-59-5004 HEALTH INSURANCE	9,318.25	83,589.96	108,000.00	24,410.04	77.4
12-59-5005 PENSION EXPENSE	1,399.60	13,026.21	14,580.14	1,553.93	89.3
12-59-5006 MEDICARE	332.47	3,168.34	3,832.62	664.28	82.7
12-59-5007 HAYDEN CENTER OVERTIME	.00	1,011.79	187.23	(824.56)	540.4
12-59-5008 SEASONAL EMPLOYEE WAGES	1,035.17	11,238.28	15,739.01	4,500.73	71.4
12-59-6002 POSTAGE	.00	31.34	400.00	368.66	7.8
12-59-6003 OFFICE SUPPLIES	12.29	1,041.29	3,571.00	2,529.71	29.2
12-59-6004 MISCELLANEOUS	.00	1,068.33	2,000.00	931.67	53.4
12-59-6005 INSURANCE	.00	8,674.46	11,388.00	2,713.54	76.2
12-59-6006 REPAIRS & MAINTENANCE	1,075.23	13,412.23	23,000.00	9,587.77	58.3
12-59-6007 ADVERTISING & PROMOTION	.00	.00	3,750.00	3,750.00	.0
12-59-6008 PROFESSIONAL SERVICES	4,561.80	34,763.70	27,500.00	(7,263.70)	126.4
12-59-6010 EDUCATION/MEMBERSHIP/TRAVEL	.00	120.50	2,500.00	2,379.50	4.8
12-59-6013 UNIFORMS	.00	.00	2,000.00	2,000.00	.0
12-59-6020 HAYDEN CENTER OPERATING COSTS	3,324.53	31,909.70	21,167.14	(10,742.56)	150.8
12-59-6022 HAYDEN CENTER PROGRAMS	49.49	49.49	.00	(49.49)	.0
12-59-6024 COMPUTERS & IT	.00	3,239.21	2,000.00	(1,239.21)	162.0
12-59-7000 UTILITIES	1,615.81	41,145.24	54,783.67	13,638.43	75.1
12-59-7001 TELEPHONE	189.00	2,931.53	3,813.00	881.47	76.9
12-59-7002 SOLAR PERFORMANCE CONTRACT	.00	865.00	.00	(865.00)	.0
12-59-7010 SOLAR CONTRACT - PRINCIPAL	.00	45,473.34	42,451.00	(3,022.34)	107.1
12-59-7015 SOLAR CONTRACT - INTEREST	.00	3,267.67	5,481.00	2,213.33	59.6
TOTAL HAYDEN CENTER EXPENDITURES	46,581.73	511,847.38	631,737.61	119,890.23	81.0

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

RECREATION FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>CREATIVE ARTS EXPENDITURES</u>					
12-60-5000 SALARIES & WAGES	6,148.80	57,032.39	74,511.00	17,478.61	76.5
12-60-5001 SOCIAL SECURITY	399.00	3,774.69	4,816.30	1,041.61	78.4
12-60-5002 UNEMPLOYMENT	12.04	113.87	284.04	170.17	40.1
12-60-5003 WORKERS COMPENSATION	.00	.00	1,632.98	1,632.98	.0
12-60-5004 HEALTH INSURANCE	2,443.53	21,545.27	29,400.00	7,854.73	73.3
12-60-5005 PENSION EXPENSE	419.04	3,980.88	4,982.55	1,001.67	79.9
12-60-5006 MEDICARE	93.32	882.80	1,415.71	532.91	62.4
12-60-5008 SEASONAL EMPLOYEE WAGES	.00	.00	8,700.00	8,700.00	.0
12-60-5009 CONTRACT EMPLOYEE WAGES	30.00	30.00	.00	(30.00)	.0
12-60-6003 ARTS PROGRAMS SUPPLIES	914.33	4,889.08	17,450.00	12,560.92	28.0
12-60-6006 REPAIRS & MAINTENANCE	.00	110.63	2,000.00	1,889.37	5.5
12-60-6010 EDUCATION/MEMBERSHIP/TRAVEL	.00	37.94	2,000.00	1,962.06	1.9
12-60-6018 TOWN EVENTS	.00	3,635.46	4,500.00	864.54	80.8
12-60-6019 HAYDEN CENTER EVENTS	418.87	2,513.56	10,000.00	7,486.44	25.1
12-60-6022 CREATIVE ARTS PROGRAMS	.00	23,581.48	50,000.00	26,418.52	47.2
12-60-6023 CREATIVE ARTS EVENTS	970.48	7,044.75	24,000.00	16,955.25	29.4
TOTAL CREATIVE ARTS EXPENDITURES	11,849.41	129,172.80	235,692.58	106,519.78	54.8
<u>FITNESS EXPENDITURES</u>					
12-61-5000 SALARIES & WAGES	7,533.57	69,677.02	92,000.00	22,322.98	75.7
12-61-5001 SOCIAL SECURITY	767.69	6,866.54	8,903.04	2,036.50	77.1
12-61-5002 UNEMPLOYMENT	23.73	211.75	229.97	18.22	92.1
12-61-5004 HEALTH INSURANCE	2,457.27	22,115.43	29,400.00	7,284.57	75.2
12-61-5005 PENSION EXPENSE	515.98	4,866.05	6,167.59	1,301.54	78.9
12-61-5006 MEDICARE	179.60	1,606.27	1,993.99	387.72	80.6
12-61-5008 PART TIME WAGES	.00	.00	8,700.00	8,700.00	.0
12-61-5009 CONTRACT EMPLOYEE WAGES	4,495.00	36,370.00	44,965.93	8,595.93	80.9
12-61-6003 FITNESS PROGRAMS SUPPLIES	.00	970.59	5,000.00	4,029.41	19.4
12-61-6004 FITNESS EQUIPMENT	.00	10,394.13	7,000.00	(3,394.13)	148.5
12-61-6005 FITNESS REPAIRS & MAINTENANCE	49.73	1,803.33	5,500.00	3,696.67	32.8
12-61-6006 ADVERTISING & PROMOTION	.00	20.00	.00	(20.00)	.0
12-61-6010 EDUCATION/MEMBERSHIP/TRAVEL	.00	257.27	2,500.00	2,242.73	10.3
12-61-6022 FITNESS PROGRAMS	.00	927.99	5,000.00	4,072.01	18.6
12-61-6023 FITNESS EVENTS	500.00	500.00	10,000.00	9,500.00	5.0
TOTAL FITNESS EXPENDITURES	16,522.57	156,586.37	227,360.52	70,774.15	68.9
<u>TRANSFER EXPENDITURES</u>					
12-70-5000 TRANSFER TO DEBT SERVICE	8,500.83	76,507.47	102,010.00	25,502.53	75.0
TOTAL TRANSFER EXPENDITURES	8,500.83	76,507.47	102,010.00	25,502.53	75.0
TOTAL FUND EXPENDITURES	88,149.33	950,272.06	1,303,988.34	353,716.28	72.9
NET REVENUE OVER EXPENDITURES	(4,646.45)	(18,265.99)	(83,867.25)	(65,601.26)	(21.8)

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

2018 G.O. BONDS DEBT SERVICE

ASSETS

30-100000	CASH IN COMBINED CASH FUND	1,596,601.55	
30-124000	PROPERTY TAXES RECEIVABLE	653,282.81	
30-124100	RECEIVABLE FROM CTY TREASURER	4,023.80	
	TOTAL ASSETS		2,253,908.16

LIABILITIES AND EQUITY

LIABILITIES

30-230510	DEFERRED PROPERTY TAXES	653,282.81	
	TOTAL LIABILITIES		653,282.81

FUND EQUITY

30-280000	FUND BALANCE - RESTRICTED	917,041.08	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	683,584.27	
	BALANCE - CURRENT DATE	683,584.27	
	TOTAL FUND EQUITY		1,600,625.35
	TOTAL LIABILITIES AND EQUITY		2,253,908.16

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

2018 G.O. BONDS DEBT SERVICE

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>PROPERTY TAX REVENUE</u>					
30-31-4000	GENERAL PROPERTY TAX	150.85	637,868.50	653,282.81	15,414.31	97.6
	TOTAL PROPERTY TAX REVENUE	150.85	637,868.50	653,282.81	15,414.31	97.6
	<u>SPECIFIC OWNERSHIP TAX REVENUE</u>					
30-33-4010	SPECIFIC OWNERSHIP TAX	3,795.38	30,242.13	26,643.57	(3,598.56)	113.5
	TOTAL SPECIFIC OWNERSHIP TAX REVENUE	3,795.38	30,242.13	26,643.57	(3,598.56)	113.5
	<u>MISCELLANEOUS REVENUES</u>					
30-36-4032	INTEREST INCOME	84.52	833.36	319.76	(513.60)	260.6
	TOTAL MISCELLANEOUS REVENUES	84.52	833.36	319.76	(513.60)	260.6
	<u>TRANSFERS</u>					
30-39-6002	TRANSFER FROM REC FUND	8,500.83	76,507.47	100,000.00	23,492.53	76.5
	TOTAL TRANSFERS	8,500.83	76,507.47	100,000.00	23,492.53	76.5
	TOTAL FUND REVENUE	12,531.58	745,451.46	780,246.14	34,794.68	95.5

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

2018 G.O. BONDS DEBT SERVICE

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>DEBT SERVICE EXPENSE</u>					
30-61-6012 TREASURER FEE EXP.	6.84	12,776.32	13,066.00	289.68	97.8
30-61-8002 PRINCIPAL	.00	250.00	215,000.00	214,750.00	.1
30-61-8003 INTEREST	.00	48,840.87	94,249.00	45,408.13	51.8
30-61-8004 CERTIFICATES OF PARTICIPATION	.00	.00	57,770.00	57,770.00	.0
30-61-8005 REVENUE PRINCIPLE	.00	.00	43,320.00	43,320.00	.0
TOTAL DEBT SERVICE EXPENSE	6.84	61,867.19	423,405.00	361,537.81	14.6
TOTAL FUND EXPENDITURES	6.84	61,867.19	423,405.00	361,537.81	14.6
NET REVENUE OVER EXPENDITURES	12,524.74	683,584.27	356,841.14	(326,743.13)	191.6

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

CAPITAL IMPROVEMENT FUND

ASSETS

40-100000	CASH IN COMBINED CASH FUND	(	45,934.21)	
40-124700	DUE FROM OTHER FUND		579,841.07	
40-125000	GRANTS RECEIVABLE		16,051.71	
	TOTAL ASSETS			549,958.57

LIABILITIES AND EQUITY

LIABILITIES

40-220100	ACCOUNTS PAYABLE		96,374.22	
40-230400	RETAINAGE PAYABLE	(	2,200.94)	
40-230500	DEFERRED GRANT REVENUE		27,896.10	
40-230700	DUE TO OTHER FUNDS		752,313.92	
	TOTAL LIABILITIES			874,383.30

FUND EQUITY

40-280000	FUND BALANCE - UNRESTRICTED		499,819.73	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	(	824,244.46)	
	BALANCE - CURRENT DATE	(	824,244.46)	
	TOTAL FUND EQUITY			(324,424.73)
	TOTAL LIABILITIES AND EQUITY			549,958.57

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CAPITAL IMPROVEMENT FUND

		<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>ANN. BUDGET</u>	<u>UNEARNED</u>	<u>PCNT</u>
	<u>TRANSFER</u>					
40-37-9000	TRANSFER FROM OTHER FUNDS	33,333.33	299,999.97	458,630.00	158,630.03	65.4
	TOTAL TRANSFER	33,333.33	299,999.97	458,630.00	158,630.03	65.4
	<u>GRANT & BOND REVENUES</u>					
40-39-4035	GRANT REVENUE	6,418.29	516,346.42	3,050,000.00	2,533,653.58	16.9
40-39-4036	GRANT REVENUE PASS THRU	.00	8,170,000.00	.00	(8,170,000.00)	.0
	TOTAL GRANT & BOND REVENUES	6,418.29	8,686,346.42	3,050,000.00	(5,636,346.42)	284.8
	TOTAL FUND REVENUE	39,751.62	8,986,346.39	3,508,630.00	(5,477,716.39)	256.1

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CAPITAL IMPROVEMENT FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
	<u>PW CAPITAL OUTLAY EXPENSE</u>					
40-41-8000	PUBLIC WORKS CAPITAL OUTLAY	.00	37,604.41	1,400,000.00	1,362,395.59	2.7
	TOTAL PW CAPITAL OUTLAY EXPENSE	.00	37,604.41	1,400,000.00	1,362,395.59	2.7
	<u>SEWER CAPITAL OUTLAY</u>					
40-44-8000	SEWER CAPITAL OUTLAY	18,622.50	25,122.50	600,000.00	574,877.50	4.2
	TOTAL SEWER CAPITAL OUTLAY	18,622.50	25,122.50	600,000.00	574,877.50	4.2
	<u>TOWN IMPR CAPITAL PROJECTS</u>					
40-45-8000	CAPITAL OUTLAY	152,234.40	1,577,863.94	2,300,000.00	722,136.06	68.6
40-45-8005	PRAIRIE RUN PASS THRU	.00	8,170,000.00	.00	(8,170,000.00)	.0
	TOTAL TOWN IMPR CAPITAL PROJECTS	152,234.40	9,747,863.94	2,300,000.00	(7,447,863.94)	423.8
	TOTAL FUND EXPENDITURES	170,856.90	9,810,590.85	4,300,000.00	(5,510,590.85)	228.2
	NET REVENUE OVER EXPENDITURES	(131,105.28)	(824,244.46)	(791,370.00)	32,874.46	(104.2)

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

ENTERPRISE FUND

ASSETS

51-100000	CASH IN COMBINED CASH FUND	1,412,397.61	
51-100001	RESERVE FUND - CONTRA-CASH	361,509.67	
51-110000	CWRPDA CASH RESERVE	(361,509.67)	
51-123000	ACCOUNTS RECEIVABLE	187,850.55	
51-150100	LAND	340,273.40	
51-150200	TREATMENT PLANT	8,861,140.37	
51-150300	LINES	10,587,119.98	
51-150400	MACHINERY	418,326.42	
51-150500	STRUCTURES & IMPROVEMENTS	6,061,267.45	
51-150600	WATER METERS	256,728.35	
51-150700	ACCUMULATED DEPRECIATION	(13,574,448.28)	
51-150800	ACCUMULATED AMORTIZATION	(150,870.78)	
51-156650	RTU ASSET	318,505.00	
TOTAL ASSETS			14,718,290.07

LIABILITIES AND EQUITY

LIABILITIES

51-220100	ACCOUNTS PAYABLE	34,420.78	
51-222000	WAGES PAYABLE	(1,636.28)	
51-230100	ACCRUED INTEREST PAYABLE	2,791.39	
51-230200	CUSTOMER DEPOSITS PAYABLE	80,565.35	
51-230400	RETAINAGE PAYABLE	22,466.48	
51-230500	BOND DISCOUNT	215,893.45	
51-230600	CRW&PDA NOTE PAYABLE	.39	
51-230605	CRW&PDA 2021 NOTE PAYABLE	771,459.44	
51-230650	CRW&PDA 2014 NOTE PAYABLE	404,246.51	
51-230700	STATE OF COLORADO NOTE PAYABLE	.33	
51-230950	LEASE LIABILITY	186,246.95	
51-240100	ACCRUED VACATION	142,127.06	
TOTAL LIABILITIES			1,858,581.85

FUND EQUITY

51-280000	FUND BALANCE - UNRESTRICTED	12,122,863.25	
51-284000	FUND BALANCE - RESTRICTED	235,000.00	
UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD		501,844.97	
BALANCE - CURRENT DATE		501,844.97	
TOTAL FUND EQUITY			12,859,708.22
TOTAL LIABILITIES AND EQUITY			14,718,290.07

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>GEO THERMAL INCOME</u>					
51-36-4100	GEO THERMAL BASE FEE	.00	.00	1,980.00	1,980.00	.0
51-36-4101	GEO THERMAL USAGE FEE	.00	.00	3,600.00	3,600.00	.0
51-36-4500	GEO THERMAL TAP FEE	.00	.00	21,000.00	21,000.00	.0
	<u>TOTAL GEO THERMAL INCOME</u>	<u>.00</u>	<u>.00</u>	<u>26,580.00</u>	<u>26,580.00</u>	<u>.0</u>
	<u>WATER INCOME</u>					
51-37-4100	WATER BASE FEE	66,410.92	587,994.99	786,062.56	198,067.57	74.8
51-37-4101	METERED USER FEE	35,355.63	403,651.87	411,497.32	7,845.45	98.1
51-37-4400	OTHER INCOME	2,103.65	25,837.63	10,000.00	(15,837.63)	258.4
51-37-4401	GENERAL FUND CONTRIBUTION	.00	.00	41,237.11	41,237.11	.0
51-37-4500	TAP FEES	43,666.02	74,392.02	101,032.99	26,640.97	73.6
	<u>TOTAL WATER INCOME</u>	<u>147,536.22</u>	<u>1,091,876.51</u>	<u>1,349,829.98</u>	<u>257,953.47</u>	<u>80.9</u>
	<u>SEWER INCOME</u>					
51-38-4032	INTEREST INCOME	.00	.00	1,000.00	1,000.00	.0
51-38-4100	SEWER BASE FEE	28,363.85	253,228.73	337,989.87	84,761.14	74.9
51-38-4101	METERED USER FEE	20,405.65	183,052.02	239,371.29	56,319.27	76.5
51-38-4400	OTHER INCOME	558.00	7,338.00	400.00	(6,938.00)	1834.5
51-38-4450	TRANSFER FROM GF - SEWER	8,333.33	74,999.97	.00	(74,999.97)	.0
51-38-4500	TAP FEES	35,726.73	60,560.73	93,519.59	32,958.86	64.8
	<u>TOTAL SEWER INCOME</u>	<u>93,387.56</u>	<u>579,179.45</u>	<u>672,280.75</u>	<u>93,101.30</u>	<u>86.2</u>
	<u>REFUSE INCOME</u>					
51-39-4000	REFUSE COLLECTION	29,582.29	264,524.57	353,477.89	88,953.32	74.8
	<u>TOTAL REFUSE INCOME</u>	<u>29,582.29</u>	<u>264,524.57</u>	<u>353,477.89</u>	<u>88,953.32</u>	<u>74.8</u>
	<u>TOTAL FUND REVENUE</u>	<u>270,506.07</u>	<u>1,935,580.53</u>	<u>2,402,168.62</u>	<u>466,588.09</u>	<u>80.6</u>

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>WATER OPERATING EXPENSES</u>						
51-67-5000	SALARIES & WAGES	15,065.80	139,282.79	188,000.00	48,717.21	74.1
51-67-5001	SOCIAL SECURITY	1,032.20	10,024.19	12,665.43	2,641.24	79.2
51-67-5002	UNEMPLOYMENT	31.32	304.80	384.52	79.72	79.3
51-67-5003	WORKERS COMPENSATION	545.76	2,214.72	2,861.21	646.49	77.4
51-67-5004	HEALTH INSURANCE	5,238.79	47,443.06	62,275.00	14,831.94	76.2
51-67-5005	PENSION EXPENSE	975.07	9,259.80	11,999.91	2,740.11	77.2
51-67-5006	MEDICARE	241.40	2,344.41	2,962.16	617.75	79.2
51-67-5007	WATER OVERTIME	1,071.68	13,601.97	17,183.70	3,581.73	79.2
51-67-6003	OFFICE SUPPLIES	619.95	927.60	2,800.00	1,872.40	33.1
51-67-6005	INSURANCE	.00	11,927.30	23,721.83	11,794.53	50.3
51-67-6006	REPAIRS & MAINTENANCE	.00	2,575.32	4,000.00	1,424.68	64.4
51-67-6008	PROFESSIONAL SERVICES	.00	8,495.51	5,000.00	(3,495.51)	169.9
51-67-6009	VEHICLE EXPENSE	262.56	2,163.84	2,500.00	336.16	86.6
51-67-6010	EDUCATION/MEMBERSHIP/TRAVEL	.00	7,102.19	3,000.00	(4,102.19)	236.7
51-67-6016	TESTING	1,190.42	7,004.28	7,056.32	52.04	99.3
51-67-6102	SERVICE FUND	1,666.67	15,000.03	20,000.00	4,999.97	75.0
51-67-6103	BULK WATER PROCESSING FEES	179.62	1,484.38	1,368.42	(115.96)	108.5
51-67-7001	TELEPHONE	226.00	1,016.65	2,045.72	1,029.07	49.7
TOTAL WATER OPERATING EXPENSES		28,347.24	282,172.84	369,824.22	87,651.38	76.3
<u>WATER TRMT PLANT EXPENSES</u>						
51-68-6006	TREATMENT PLANT REP & MAINT	550.00	24,895.52	15,000.00	(9,895.52)	166.0
51-68-6008	PROFESSIONAL SERVICES	2,338.00	21,396.00	28,056.00	6,660.00	76.3
51-68-6100	LAB EQUIPMENT	.00	1,662.60	2,500.00	837.40	66.5
51-68-6101	BUILDING MAINTENANCE	.00	247.73	2,300.00	2,052.27	10.8
51-68-6103	CHEMICALS	5,709.65	24,342.66	35,953.61	11,610.95	67.7
51-68-7000	TREATMENT PLANT UTILITIES	1,981.99	24,154.20	31,051.17	6,896.97	77.8
51-68-9000	TREATMENT PLANT EQUIP REPLACE	.00	.00	30,000.00	30,000.00	.0
TOTAL WATER TRMT PLANT EXPENSES		10,579.64	96,698.71	144,860.78	48,162.07	66.8
<u>GOLDEN MEADOWS PUMPING STATION</u>						
51-69-6006	GOLDEN REP & MAINT	.00	518.60	500.00	(18.60)	103.7
51-69-7000	GOLDEN MEADOWS UTILITIES	936.32	8,896.05	12,540.67	3,644.62	70.9
TOTAL GOLDEN MEADOWS PUMPING STATION		936.32	9,414.65	13,040.67	3,626.02	72.2
<u>HOSPITAL HILL WATER TANK/PUMP</u>						
51-70-6006	HOSP HILL REPAIRS & MAINT.	2,125.00	2,488.03	1,500.00	(988.03)	165.9
51-70-7000	HOSP HILL UTILITIES	792.55	8,476.94	10,212.24	1,735.30	83.0
TOTAL HOSPITAL HILL WATER TANK/PUMP		2,917.55	10,964.97	11,712.24	747.27	93.6

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
	<u>WATER METERS & KEY PUMP</u>					
51-71-6200	METER REPAIR	.00	2,258.12	5,000.00	2,741.88	45.2
51-71-6201	INVENTORY	1,446.38	7,128.71	40,000.00	32,871.29	17.8
51-71-6205	BACKFLOW TESTING	.00	109.99	5,000.00	4,890.01	2.2
51-71-7000	KEY PUMP UTILITIES	463.97	4,121.75	5,665.89	1,544.14	72.8
	TOTAL WATER METERS & KEY PUMP	1,910.35	13,618.57	55,665.89	42,047.32	24.5
	<u>WATER RIGHTS & DITCH EXPENSES</u>					
51-72-6006	REPAIRS & MAINT.	.00	10,789.48	1,500.00	(9,289.48)	719.3
51-72-6008	PROFESSIONAL SERVICES	1,375.00	3,819.75	7,677.25	3,857.50	49.8
51-72-9200	WATER STORAGE	.00	34,560.00	49,037.90	14,477.90	70.5
	TOTAL WATER RIGHTS & DITCH EXPENSES	1,375.00	49,169.23	58,215.15	9,045.92	84.5
	<u>WATER DISTRIBUTION EXPENSES</u>					
51-73-6300	DISTRIBUTION REPAIR	70.48	22,533.65	30,000.00	7,466.35	75.1
51-73-6301	SAND & GRAVEL	.00	3,785.02	1,000.00	(2,785.02)	378.5
	TOTAL WATER DISTRIBUTION EXPENSES	70.48	26,318.67	31,000.00	4,681.33	84.9
	<u>WATER DEBT SERVICE EXPENSES</u>					
51-74-8000	PRINCIPAL & INTEREST	.00	47,227.83	102,898.09	55,670.26	45.9
	TOTAL WATER DEBT SERVICE EXPENSES	.00	47,227.83	102,898.09	55,670.26	45.9
	<u>WATER ADMINISTRATION EXPENSES</u>					
51-75-5000	SALARIES & WAGES	8,098.88	75,591.53	110,558.89	34,967.36	68.4
51-75-5001	SOCIAL SECURITY	518.70	4,928.25	7,277.73	2,349.48	67.7
51-75-5002	UNEMPLOYMENT	15.88	150.88	221.33	70.45	68.2
51-75-5003	WORKERS COMPENSATION	68.22	276.84	357.65	80.81	77.4
51-75-5004	HEALTH INSURANCE	2,076.76	18,401.29	25,000.00	6,598.71	73.6
51-75-5005	PENSION EXPENSE	426.87	4,055.91	6,827.50	2,771.59	59.4
51-75-5006	MEDICARE	121.32	1,152.65	1,702.38	549.73	67.7
51-75-6003	OFFICE SUPPLIES	.00	190.05	.00	(190.05)	.0
51-75-6008	PROFESSIONAL SERVICES	1,408.29	10,632.32	14,847.00	4,214.68	71.6
	TOTAL WATER ADMINISTRATION EXPENSES	12,734.92	115,379.72	166,792.48	51,412.76	69.2
	<u>SENECA HILL EXPENSES</u>					
51-76-6006	SENECA HILL REPAIR & MAINT.	2,125.00	2,214.28	1,000.00	(1,214.28)	221.4
51-76-7000	SENECA HILL UTILITIES	208.76	2,076.25	2,792.93	716.68	74.3
	TOTAL SENECA HILL EXPENSES	2,333.76	4,290.53	3,792.93	(497.60)	113.1

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>SEWER OPERATING EXPENSES</u>					
51-77-5000 SALARIES & WAGES	13,575.53	125,779.70	170,000.00	44,220.30	74.0
51-77-5001 SOCIAL SECURITY	939.18	9,126.86	11,524.54	2,397.68	79.2
51-77-5002 UNEMPLOYMENT	28.53	277.38	349.94	72.56	79.3
51-77-5003 WORKERS COMPENSATION	341.10	1,384.20	1,788.26	404.06	77.4
51-77-5004 HEALTH INSURANCE	4,327.15	72,716.36	52,407.00	(20,309.36)	138.8
51-77-5005 PENSION EXPENSE	886.34	8,416.83	10,916.30	2,499.47	77.1
51-77-5006 MEDICARE	219.67	2,134.33	2,695.12	560.79	79.2
51-77-5007 SEWER OVERTIME	1,071.70	13,398.13	17,489.10	4,090.97	76.6
51-77-6003 OFFICE SUPPLIES	.00	11.20	100.00	88.80	11.2
51-77-6005 INSURANCE	.00	8,902.62	8,222.76	(679.86)	108.3
51-77-6006 REPAIRS & MAINTENANCE	.00	2,428.78	1,643.11	(785.67)	147.8
51-77-6008 PROFESSIONAL SERVICES	.00	9,384.39	5,150.00	(4,234.39)	182.2
51-77-6009 VEHICLE EXPENSE	377.94	2,013.50	2,742.38	728.88	73.4
51-77-6010 EDUCATION/MEMBERSHIP/TRAVEL	.00	2,209.04	1,326.13	(882.91)	166.6
51-77-6016 TESTING	.00	768.00	1,072.92	304.92	71.6
51-77-6102 SERVICE FUND	3,333.33	29,999.97	40,000.00	10,000.03	75.0
51-77-7001 TELEPHONE	216.18	972.46	1,966.28	993.82	49.5
TOTAL SEWER OPERATING EXPENSES	25,316.65	289,923.75	329,393.84	39,470.09	88.0
<u>WASTEWATER TRMT PLANT EXPENSES</u>					
51-78-6006 TREATMENT PLANT REP & MAIN	26.36	12,368.56	25,725.00	13,356.44	48.1
51-78-6008 PROFESSIONAL SERVICES	540.00	540.00	8,000.00	7,460.00	6.8
51-78-6100 LAB EQUIPMENT	460.38	5,631.46	3,166.26	(2,465.20)	177.9
51-78-6101 BUILDING MAINTENANCE	.00	.00	1,500.00	1,500.00	.0
51-78-6103 CHEMICALS	620.52	4,670.04	8,208.46	3,538.42	56.9
51-78-6104 SEWER DISCHARGE PERMIT	.00	.00	200.00	200.00	.0
51-78-7000 TREATMENT PLANT UTILITIES	2,724.88	25,068.89	36,961.75	11,892.86	67.8
51-78-7001 SOLAR PERFORMANCE CONTRACT	.00	50,272.40	50,291.00	18.60	100.0
TOTAL WASTEWATER TRMT PLANT EXPENS	4,372.14	98,551.35	134,052.47	35,501.12	73.5
<u>WASHINGTON STREET LIFT STATION</u>					
51-79-6006 WASH ST REPAIR & MAINT	.00	2,162.27	.00	(2,162.27)	.0
51-79-6103 WASH ST CHEMICALS	.00	.00	350.00	350.00	.0
51-79-7000 WASHINGTON STREET UTILITIES	141.61	1,482.25	2,690.47	1,208.22	55.1
TOTAL WASHINGTON STREET LIFT STATION	141.61	3,644.52	3,040.47	(604.05)	119.9
<u>SEWER COLLECTION SYST EXPENSES</u>					
51-80-6300 COLLECTION REPAIR	70.49	2,917.19	8,500.00	5,582.81	34.3
51-80-6301 SAND & GRAVEL	.00	.00	2,600.00	2,600.00	.0
51-80-6302 COLLECTION SYSTEM INSPECTION	.00	6,198.50	15,000.00	8,801.50	41.3
TOTAL SEWER COLLECTION SYST EXPENS	70.49	9,115.69	26,100.00	16,984.31	34.9

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
	<u>AIRPORT LIFT STATION</u>					
51-81-6006	REPAIRS & MAINTENANCE	.00	8,988.11	2,000.00	(6,988.11)	449.4
51-81-7000	UTILITIES	228.26	2,860.32	4,893.08	2,032.76	58.5
	TOTAL AIRPORT LIFT STATION	228.26	11,848.43	6,893.08	(4,955.35)	171.9
	<u>DRY CREEK LIFT STATION</u>					
51-82-6006	REPAIRS AND MAINTENANCE	.00	220.05	1,500.00	1,279.95	14.7
51-82-7000	UTILITIES	207.17	2,056.67	3,218.25	1,161.58	63.9
	TOTAL DRY CREEK LIFT STATION	207.17	2,276.72	4,718.25	2,441.53	48.3
	<u>WESTEND/PRECISION LIFT STATION</u>					
51-83-6006	REPAIRS & MAINTENANCE	.00	988.62	450.00	(538.62)	219.7
51-83-7000	WEST END - UTILITIES	124.36	1,509.81	2,773.60	1,263.79	54.4
	TOTAL WESTEND/PRECISION LIFT STATION	124.36	2,498.43	3,223.60	725.17	77.5
	<u>SEWER DEBT SERVICE EXPENSES</u>					
51-84-8000	PRINCIPAL & INTEREST	.00	13,165.63	26,331.00	13,165.37	50.0
	TOTAL SEWER DEBT SERVICE EXPENSES	.00	13,165.63	26,331.00	13,165.37	50.0
	<u>SEWER ADMINISTRATION EXPENSES</u>					
51-85-5000	ADMINISTRATION SALARY	8,098.88	73,022.12	110,558.89	37,536.77	66.1
51-85-5001	SOCIAL SECURITY	518.71	4,757.92	7,278.21	2,520.29	65.4
51-85-5002	UNEMPLOYMENT	15.89	145.74	221.18	75.44	65.9
51-85-5003	WORKERS COMPENSATION	68.22	276.84	357.66	80.82	77.4
51-85-5004	HEALTH INSURANCE	2,076.76	18,684.43	25,000.00	6,315.57	74.7
51-85-5005	PENSION EXPENSE	426.85	3,875.94	6,515.51	2,639.57	59.5
51-85-5006	MEDICARE	121.32	1,112.75	1,702.00	589.25	65.4
51-85-6003	OFFICE SUPPLIES	.00	.00	100.00	100.00	.0
51-85-6008	PROFESSIONAL SERVICES	1,408.28	10,632.29	14,847.00	4,214.71	71.6
	TOTAL SEWER ADMINISTRATION EXPENSE	12,734.91	112,508.03	166,580.45	54,072.42	67.5
	<u>CONTINGENCY TRANSFERS RESERVES</u>					
51-86-9100	TRANSFER TO OTHER FUNDS	.00	.00	58,630.00	58,630.00	.0
	TOTAL CONTINGENCY TRANSFERS RESER	.00	.00	58,630.00	58,630.00	.0
	<u>REFUSE EXPENSE</u>					
51-87-6008	CONTRACT PAYMENT	29,447.95	234,947.29	336,948.69	102,001.40	69.7
	TOTAL REFUSE EXPENSE	29,447.95	234,947.29	336,948.69	102,001.40	69.7

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

ENTERPRISE FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
TOTAL FUND EXPENDITURES	133,848.80	1,433,735.56	2,053,714.30	619,978.74	69.8
NET REVENUE OVER EXPENDITURES	136,657.27	501,844.97	348,454.32	(153,390.65)	144.0

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

INTERGOVERNMENTAL SERVICE FUND

ASSETS

52-100000	CASH IN COMBINED CASH FUND	189,773.17	
	TOTAL ASSETS		189,773.17

LIABILITIES AND EQUITY

FUND EQUITY

52-280000	FUND BALANCE - UNRESTRICTED	263,648.47	
	UNAPPROPRIATED FUND BALANCE:		
	REVENUE OVER EXPENDITURES - YTD	(73,875.30)	
	BALANCE - CURRENT DATE	(73,875.30)	
	TOTAL FUND EQUITY		189,773.17
	TOTAL LIABILITIES AND EQUITY		189,773.17

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

INTERGOVERNMENTAL SERVICE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>INTERGOVERNMENTAL REVENUES</u>					
52-30-4402	EQUIPMENT LEASE	.00	.00	85,000.00	85,000.00	.0
52-30-4454	POLICE EQUIPMENT LEASE	1,666.67	15,000.03	20,000.00	4,999.97	75.0
52-30-4456	STREETS EQUIPMENT LEASE	6,416.67	57,750.03	77,000.00	19,249.97	75.0
52-30-4458	PARKS EQUIPMENT LEASE	1,250.00	11,250.00	15,000.00	3,750.00	75.0
52-30-4460	WATER EQUIPMENT LEASE	1,666.67	15,000.03	20,000.00	4,999.97	75.0
52-30-4461	SEWER EQUIPMENT LEASE	3,333.33	29,999.97	.00	(29,999.97)	.0
52-30-4500	SALE OF EQUIPMENT	.00	76,000.00	80,000.00	4,000.00	95.0
	TOTAL INTERGOVERNMENTAL REVENUES	14,333.34	205,000.06	297,000.00	91,999.94	69.0
	TOTAL FUND REVENUE	14,333.34	205,000.06	297,000.00	91,999.94	69.0

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

INTERGOVERNMENTAL SERVICE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>INTERGOVERNMENTAL EXPENDITURES</u>						
52-40-6054	PD EQUIP REPLACEMENT	2,490.00	42,870.79	75,000.00	32,129.21	57.2
52-40-6058	PARKS EQUIP REPLACEMENT	.00	31,957.00	32,000.00	43.00	99.9
52-40-9000	EQUIPMENT REPLACEMENT	.00	100,000.00	100,000.00	.00	100.0
52-40-9025	LEASE-PURCHASE	.00	104,047.57	143,800.00	39,752.43	72.4
	TOTAL INTERGOVERNMENTAL EXPENDITUR	2,490.00	278,875.36	350,800.00	71,924.64	79.5
	TOTAL FUND EXPENDITURES	2,490.00	278,875.36	350,800.00	71,924.64	79.5
	NET REVENUE OVER EXPENDITURES	11,843.34	(73,875.30)	(53,800.00)	20,075.30	(137.3)

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

CONSERVATION TRUST FUND

ASSETS

64-100000	CASH IN COMBINED CASH FUND	104,625.30	
	TOTAL ASSETS		104,625.30

LIABILITIES AND EQUITY

FUND EQUITY

64-280000	FUND BALANCE - UNRESTRICTED	87,947.03	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	16,678.27	
	BALANCE - CURRENT DATE	16,678.27	
	TOTAL FUND EQUITY		104,625.30
	TOTAL LIABILITIES AND EQUITY		104,625.30

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CONSERVATION TRUST FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>MISCELLANEOUS REVENUES</u>					
64-36-4032	INTEREST INCOME	.00	.00	250.00	250.00	.0
	TOTAL MISCELLANEOUS REVENUES	.00	.00	250.00	250.00	.0
	<u>LOTTERY REVENUES</u>					
64-37-4000	LOTTERY PROCEEDS	5,230.97	16,678.27	24,242.42	7,564.15	68.8
	TOTAL LOTTERY REVENUES	5,230.97	16,678.27	24,242.42	7,564.15	68.8
	TOTAL FUND REVENUE	5,230.97	16,678.27	24,492.42	7,814.15	68.1

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CONSERVATION TRUST FUND

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
<u>CONSERV. TRUST FUND EXPENSES</u>					
64-46-8000 CAPITAL IMPROVEMENT PROJECT	.00	.00	5,000.00	5,000.00	.0
TOTAL CONSERV. TRUST FUND EXPENSES	.00	.00	5,000.00	5,000.00	.0
TOTAL FUND EXPENDITURES	.00	.00	5,000.00	5,000.00	.0
NET REVENUE OVER EXPENDITURES	5,230.97	16,678.27	19,492.42	2,814.15	85.6

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

HERITAGE CENTER FUND

ASSETS

66-100000	CASH IN COMBINED CASH FUND	(	2,667.65)	
	TOTAL ASSETS			(2,667.65)

LIABILITIES AND EQUITY

LIABILITIES

66-220100	ACCOUNTS PAYABLE	(	31.69)	
66-222000	WAGES PAYABLE		1,667.97	
66-230700	DUE TO OTHER FUNDS		183.49	
	TOTAL LIABILITIES			1,819.77

FUND EQUITY

66-280000	FUND BALANCE - UNRESTRICTED	(	1,819.77)	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	(	2,667.65)	
	BALANCE - CURRENT DATE	(	2,667.65)	
	TOTAL FUND EQUITY			(4,487.42)
	TOTAL LIABILITIES AND EQUITY			(2,667.65)

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

HERITAGE CENTER FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
	<u>MUSEUM EXPENSES</u>					
66-40-5000	SALARIES & WAGES	.00	2,513.20	.00	(2,513.20)	.0
66-40-5001	FICA - MUSEUM SHARE	.00	155.82	.00	(155.82)	.0
66-40-5002	UNEMPLOYMENT	(.01)	4.94	.00	(4.94)	.0
66-40-5003	WORKERS COMPENSATION	(5.03)	(42.75)	.00	42.75	.0
66-40-5006	MEDICARE/FICA	.00	36.44	.00	(36.44)	.0
	TOTAL MUSEUM EXPENSES	(5.04)	2,667.65	.00	(2,667.65)	.0
	TOTAL FUND EXPENDITURES	(5.04)	2,667.65	.00	(2,667.65)	.0
	NET REVENUE OVER EXPENDITURES	5.04	(2,667.65)	.00	2,667.65	.0

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

CLIMATE ACTION FUND

ASSETS

70-100000	CASH IN COMBINED CASH FUND	114,859.80	
70-100300	CASH IN BANK - MVB	500.00	
70-123000	ACCOUNTS RECEIVABLE	80,000.00	
	TOTAL ASSETS		195,359.80

LIABILITIES AND EQUITY

LIABILITIES

70-230500	DEFERRED REVENUE	80,000.00	
70-230700	DUE TO OTHER FUNDS	64,843.28	
	TOTAL LIABILITIES		144,843.28

FUND EQUITY

70-280000	FUND BALANCE - UNRESTRICTED	(64,353.28)	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	114,869.80	
	BALANCE - CURRENT DATE	114,869.80	
	TOTAL FUND EQUITY		50,516.52
	TOTAL LIABILITIES AND EQUITY		195,359.80

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CLIMATE ACTION FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>CLIMATE ACTION FUND</u>					
70-36-4051	CLIMATE ACTION PARTNER REV	80,000.00	240,800.00	172,000.00	(68,800.00)	140.0
70-36-4052	CLIMATE ACTION GRANT REVENUE	.00	.00	106,666.00	106,666.00	.0
	TOTAL CLIMATE ACTION FUND	80,000.00	240,800.00	278,666.00	37,866.00	86.4
	<u>TRANSFERS</u>					
70-39-6000	TRANSFER FROM GF - CLIMATE ACT	125.00	1,125.00	1,500.00	375.00	75.0
	TOTAL TRANSFERS	125.00	1,125.00	1,500.00	375.00	75.0
	TOTAL FUND REVENUE	80,125.00	241,925.00	280,166.00	38,241.00	86.4

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

CLIMATE ACTION FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
	CLIMATE ACTION EXPENDITURES					
70-55-6000	TRAVEL	.00	.00	500.00	500.00	.0
70-55-6004	MISCELLANEOUS	.00	(10.00)	500.00	510.00	(2.0)
70-55-6008	PROFESSIONAL SERVICES	17,357.11	127,065.20	165,000.00	37,934.80	77.0
70-55-6010	EDUCATION/MEMBERSHIP	.00	.00	1,000.00	1,000.00	.0
70-55-6014	GENERAL OPERATING EXPENSE	.00	.00	200.00	200.00	.0
70-55-6015	MARKETING	.00	.00	2,000.00	2,000.00	.0
70-55-8000	CAPITAL PROJECT	.00	.00	106,666.00	106,666.00	.0
	TOTAL CLIMATE ACTION EXPENDITURES	17,357.11	127,055.20	275,866.00	148,810.80	46.1
	TOTAL FUND EXPENDITURES	17,357.11	127,055.20	275,866.00	148,810.80	46.1
	NET REVENUE OVER EXPENDITURES	62,767.89	114,869.80	4,300.00	(110,569.80)	2671.4

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

OPIOID COLLABORATIVE FUND

ASSETS

72-100000	CASH IN COMBINED CASH FUND	830,916.14	
	TOTAL ASSETS		830,916.14

LIABILITIES AND EQUITY

FUND EQUITY

72-280000	FUND BALANCE - UNRESTRICTED	405,377.78	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	425,538.36	
	BALANCE - CURRENT DATE	425,538.36	
	TOTAL FUND EQUITY		830,916.14
	TOTAL LIABILITIES AND EQUITY		830,916.14

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

OPIOID COLLABORATIVE FUND

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>OPIOID COLLABORATIVE FUND</u>					
72-36-4061	OPIOID SETTLEMENT COLLABORAT	.00	502,597.24	378,000.00	(124,597.24)	133.0
72-36-4062	OPIOID FUND OTHER REVENUE	.00	5,032.59	.00	(5,032.59)	.0
	TOTAL OPIOID COLLABORATIVE FUND	.00	507,629.83	378,000.00	(129,629.83)	134.3
	TOTAL FUND REVENUE	.00	507,629.83	378,000.00	(129,629.83)	134.3

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

OPIOID COLLABORATIVE FUND

		<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>ANN. BUDGET</u>	<u>UNEXPENDED</u>	<u>PCNT</u>
	<u>OPIOID COLLABORATIVE EXPENSE</u>					
72-55-6008	PROFESSIONAL SERVICES	7,608.75	82,091.47	150,000.00	67,908.53	54.7
72-55-6010	EDUCATION/MEMBERSHIP	.00	.00	19,000.00	19,000.00	.0
72-55-6015	MARKETING	.00	.00	247,396.00	247,396.00	.0
		<u>7,608.75</u>	<u>82,091.47</u>	<u>416,396.00</u>	<u>334,304.53</u>	<u>19.7</u>
	TOTAL OPIOID COLLABORATIVE EXPENSE	<u>7,608.75</u>	<u>82,091.47</u>	<u>416,396.00</u>	<u>334,304.53</u>	<u>19.7</u>
		<u>7,608.75</u>	<u>82,091.47</u>	<u>416,396.00</u>	<u>334,304.53</u>	<u>19.7</u>
	TOTAL FUND EXPENDITURES	<u>7,608.75</u>	<u>82,091.47</u>	<u>416,396.00</u>	<u>334,304.53</u>	<u>19.7</u>
		<u>7,608.75</u>	<u>82,091.47</u>	<u>416,396.00</u>	<u>334,304.53</u>	<u>19.7</u>
	NET REVENUE OVER EXPENDITURES	<u>(7,608.75)</u>	<u>425,538.36</u>	<u>(38,396.00)</u>	<u>(463,934.36)</u>	<u>1108.3</u>

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

NORTHWEST GID

ASSETS

74-100000	CASH IN COMBINED CASH FUND	1,620,643.51	
74-100300	CASH IN BANK - MVB	500.00	
74-124000	PROPERTY TAXES RECEIVABLE	49.60	
	TOTAL ASSETS		1,621,193.11

LIABILITIES AND EQUITY

LIABILITIES

74-230510	DEFERRED PROPERTY TAXES	49.60	
74-230700	DUE TO OTHER FUNDS	579,841.07	
	TOTAL LIABILITIES		579,890.67

FUND EQUITY

74-280000	FUND BALANCE - UNRESTRICTED	380,163.95	
	UNAPPROPRIATED FUND BALANCE: REVENUE OVER EXPENDITURES - YTD	661,138.49	
	BALANCE - CURRENT DATE	661,138.49	
	TOTAL FUND EQUITY		1,041,302.44
	TOTAL LIABILITIES AND EQUITY		1,621,193.11

TOWN OF HAYDEN - DRAFT
REVENUES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

NORTHWEST GID

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEARNED	PCNT
	<u>GID REVENUE</u>					
74-36-4032	INTEREST INCOME	3,349.31	23,832.09	.00	(23,832.09)	.0
74-36-4051	G.O BOND REVENUE - NWGID	.00	.03	.00	(.03)	.0
74-36-4052	OPERATION MILL LEVY	.00	7.72	50.00	42.28	15.4
74-36-4053	DEBT SERVICE MILL LEVY	.00	.00	100.00	100.00	.0
74-36-4060	BUSINESS PARK LOT SALES	.00	685,068.50	.00	(685,068.50)	.0
	TOTAL GID REVENUE	3,349.31	708,908.34	150.00	(708,758.34)	47260
	TOTAL FUND REVENUE	3,349.31	708,908.34	150.00	(708,758.34)	47260

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

NORTHWEST GID

		PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
74-55-6004	MISCELLANEOUS	.00	(7,435.15)	.00	7,435.15	.0
74-55-7000	UTILITIES	.00	.00	200,000.00	200,000.00	.0
	TOTAL DEPARTMENT 55	.00	(7,435.15)	200,000.00	207,435.15	(3.7)
	<u>GID EXPENDITURES</u>					
74-60-6052	CONSTRUCTION MANAGEMENT	.00	.00	50,000.00	50,000.00	.0
74-60-8006	DEBT SERVICE INTEREST	.00	55,205.00	111,020.00	55,815.00	49.7
	TOTAL GID EXPENDITURES	.00	55,205.00	161,020.00	105,815.00	34.3
	TOTAL FUND EXPENDITURES	.00	47,769.85	361,020.00	313,250.15	13.2
	NET REVENUE OVER EXPENDITURES	3,349.31	661,138.49	(360,870.00)	(1,022,008.49)	183.2

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

HOUSING AUTHORITY

ASSETS

76-100000	CASH IN COMBINED CASH FUND	(	10,095.00)	
76-100300	CASH IN BANK-MVB HOUSING AUTH		500.00	
	TOTAL ASSETS			(9,595.00)

LIABILITIES AND EQUITY

LIABILITIES

76-220100	ACCOUNTS PAYABLE		1,000.00	
	TOTAL LIABILITIES			1,000.00

FUND EQUITY

UNAPPROPRIATED FUND BALANCE:				
REVENUE OVER EXPENDITURES - YTD	(	10,595.00)		
BALANCE - CURRENT DATE	(	10,595.00)		
TOTAL FUND EQUITY				(10,595.00)
TOTAL LIABILITIES AND EQUITY				(9,595.00)

TOWN OF HAYDEN - DRAFT
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 9 MONTHS ENDING SEPTEMBER 30, 2025

HOUSING AUTHORITY

	PERIOD ACTUAL	YTD ACTUAL	ANN. BUDGET	UNEXPENDED	PCNT
76-70-6050 DESIGN	10,595.00	10,595.00	.00	(10,595.00)	.0
TOTAL DEPARTMENT 70	10,595.00	10,595.00	.00	(10,595.00)	.0
TOTAL FUND EXPENDITURES	10,595.00	10,595.00	.00	(10,595.00)	.0
NET REVENUE OVER EXPENDITURES	(10,595.00)	(10,595.00)	.00	10,595.00	.0

LIABILITIES AND EQUITY

FUND EQUITY

77-280000 FUND BALANCE - UNRESTRICTED	(303,092.52)				
77-285000 RETAINED POLICE CONTRIBUTION	303,092.52				
TOTAL FUND EQUITY				.00	
TOTAL LIABILITIES AND EQUITY				.00	

TOWN OF HAYDEN - DRAFT
BALANCE SHEET
SEPTEMBER 30, 2025

RESERVE FUND

ASSETS

80-100000	CASH IN COMBINED CASH FUND	400,000.04	
	TOTAL ASSETS		400,000.04

LIABILITIES AND EQUITY

FUND EQUITY

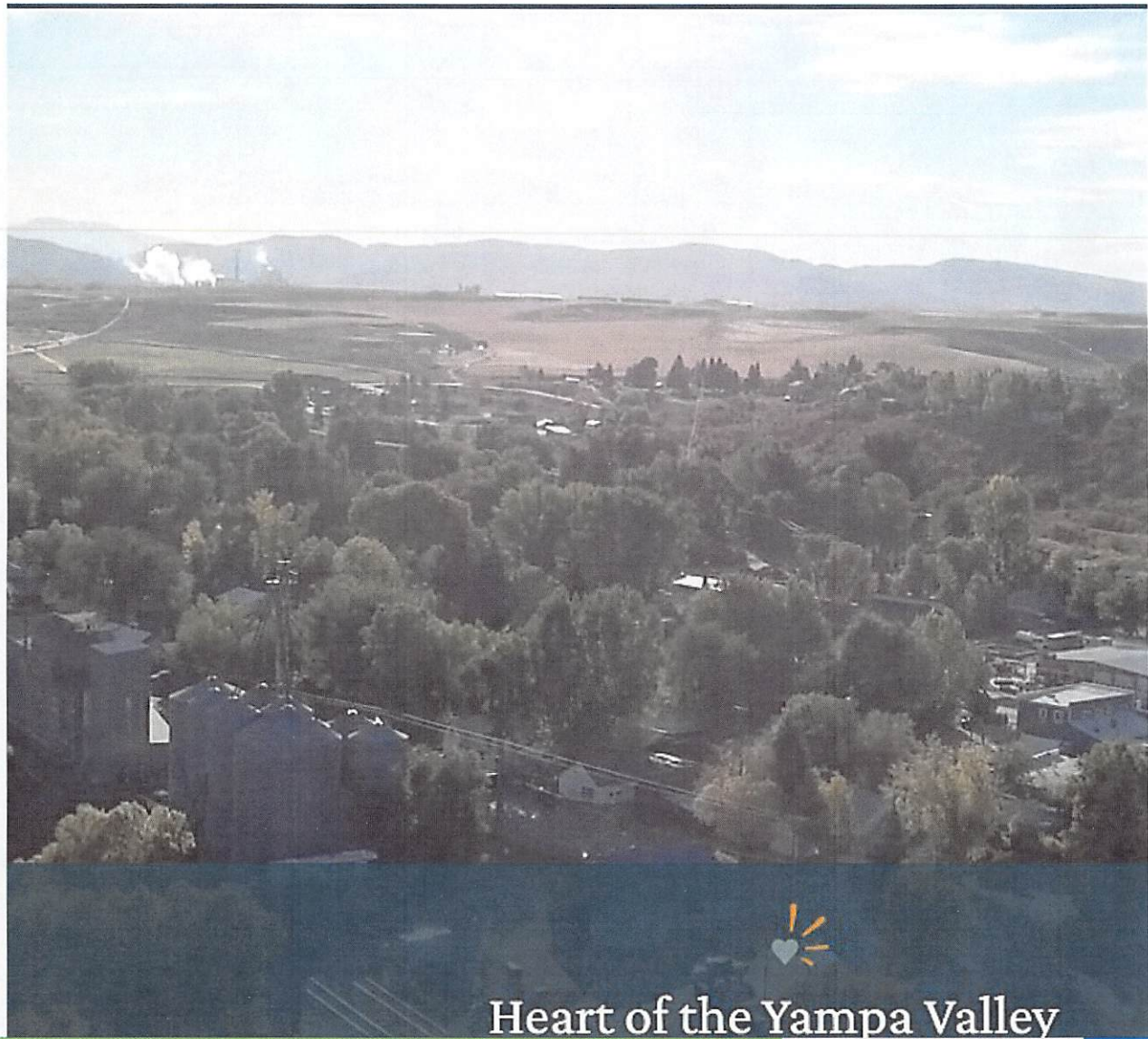
80-280000	FUND BALANCE - UNRESTRICTED	400,000.04	
	TOTAL FUND EQUITY		400,000.04
	TOTAL LIABILITIES AND EQUITY		400,000.04



Request For Proposal:



Residential & Town Facilities Solid
Waste & Recyclables Collection and
Disposal



Heart of the Yampa Valley

Cover Letter

Request for Proposal for Solid Waste & Recyclables Collection and Disposal for the Town of Hayden, Colorado

Dear Town of Hayden,

We are thrilled to present the following proposal to the Town of Hayden, CO, for Waste Removal services. Apex Twin Enviro is a privately owned waste and recycling company since 2011. With 100+ years of combined industry experience, we are passionate about your trash and recycling. Today, we provide services to more than 9,000 households and thousands of commercial and industrial customers in Routt and Moffat Counties, and we are continuing to grow.

As a local, Routt and Moffat County-based hauler, we are committed to providing a level of service and personal accountability that larger, national corporations cannot. We see ourselves as a partner, not just a vendor, and our proposal is designed to demonstrate our commitment to a professional, seamless, and long-term relationship with The Town of Hayden, CO.

We aim to exceed your expectations and requirements with our broad experience and financial means to mobilize services quickly. Our experience and industry contacts will ensure a continued track of excellence with the Town of Hayden, CO. Communication systems and service technology are already in place to provide the Town of Hayden, CO., with the visibility and reporting required in this RFP. Additionally, we aim to collaborate with you to evaluate current collection methods and increase recycling diversion, as well as assess improvements to waste stream collection.

We appreciate this opportunity to submit the following request for proposal (RFP) and look forward to developing a strong partnership with you and your team at the Town of Hayden, CO.

Sincerely,

Scott Lukach

President, Apex Waste Solutions

11681 Progress Lane, Parker, CO. 80134

Table of Contents

- Cover Letter
- COI
- W9
- Equipment List
- Financial Statement
- Certificate of Good Standing
- Your Local Team
- Our Mission
- Our Values
- Why Choose Apex
- Intro to APEX
- References
- Bid
- Appendix A – Pricing
- Appendix B – Exceptions to Agreement
- Recycling Do's and Don'ts
- Your Apex Contacts





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

10/23/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Ironwood, a Marsh & McLennan Agency, LLC Co 4401 Northside Parkway NW Suite 800 Atlanta GA 30327	CONTACT NAME: Twanda Scott PHONE (A/C, No, Ext): (404) 368-5684 FAX (A/C, No): (404) 503-9115 E-MAIL ADDRESS: twanda.scott@marshmma.com																					
INSURED Apex Waste Solutions, LLC. 11681 Progress Lane Parker CO 80134	<table><tr><th colspan="2">INSURER(S) AFFORDING COVERAGE</th><th>NAIC #</th></tr><tr><td>INSURER A:</td><td>Greenwich Insurance Company</td><td>22322</td></tr><tr><td>INSURER B:</td><td>XL Specialty Insurance Company</td><td>37885</td></tr><tr><td>INSURER C:</td><td>SiriusPoint America Insurance Company</td><td>38776</td></tr><tr><td>INSURER D:</td><td>Burlington Insurance Company</td><td>23620</td></tr><tr><td>INSURER E:</td><td>SiriusPoint Specialty Insurance Corp.</td><td>16820</td></tr><tr><td>INSURER F:</td><td></td><td></td></tr></table>	INSURER(S) AFFORDING COVERAGE		NAIC #	INSURER A:	Greenwich Insurance Company	22322	INSURER B:	XL Specialty Insurance Company	37885	INSURER C:	SiriusPoint America Insurance Company	38776	INSURER D:	Burlington Insurance Company	23620	INSURER E:	SiriusPoint Specialty Insurance Corp.	16820	INSURER F:		
INSURER(S) AFFORDING COVERAGE		NAIC #																				
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INSURER E:	SiriusPoint Specialty Insurance Corp.	16820																				
INSURER F:																						

COVERAGES**CERTIFICATE NUMBER:** CL2562564521**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS														
A	☒ COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☒ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☒ POLICY ☐ PRO-JECT ☐ LOC ☒ OTHER: EBL - \$1,000 Ded			GEC300199901	02/01/2025	02/01/2026	<table><tr><td>EACH OCCURRENCE</td><td>\$ 1,000,000</td></tr><tr><td>DAMAGE TO RENTED PREMISES (Ea occurrence)</td><td>\$ 100,000</td></tr><tr><td>MED EXP (Any one person)</td><td>\$ 25,000</td></tr><tr><td>PERSONAL & ADV INJURY</td><td>\$ 1,000,000</td></tr><tr><td>GENERAL AGGREGATE</td><td>\$ 2,000,000</td></tr><tr><td>PRODUCTS - COMP/OP AGG</td><td>\$ 2,000,000</td></tr><tr><td>EBL</td><td>\$ 1M/1M</td></tr></table>	EACH OCCURRENCE	\$ 1,000,000	DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,000	MED EXP (Any one person)	\$ 25,000	PERSONAL & ADV INJURY	\$ 1,000,000	GENERAL AGGREGATE	\$ 2,000,000	PRODUCTS - COMP/OP AGG	\$ 2,000,000	EBL	\$ 1M/1M
EACH OCCURRENCE	\$ 1,000,000																				
DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,000																				
MED EXP (Any one person)	\$ 25,000																				
PERSONAL & ADV INJURY	\$ 1,000,000																				
GENERAL AGGREGATE	\$ 2,000,000																				
PRODUCTS - COMP/OP AGG	\$ 2,000,000																				
EBL	\$ 1M/1M																				
B	AUTOMOBILE LIABILITY ☒ ANY AUTO ☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☒ HIRED AUTOS ONLY ☒ NON-OWNED AUTOS ONLY			AEC006511701	02/01/2025	02/01/2026	<table><tr><td>COMBINED SINGLE LIMIT (Ea accident)</td><td>\$ 1,000,000</td></tr><tr><td>BODILY INJURY (Per person)</td><td>\$</td></tr><tr><td>BODILY INJURY (Per accident)</td><td>\$</td></tr><tr><td>PROPERTY DAMAGE (Per accident)</td><td>\$</td></tr><tr><td>BI/PI Liab. Ded</td><td>\$ 5,000</td></tr></table>	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000	BODILY INJURY (Per person)	\$	BODILY INJURY (Per accident)	\$	PROPERTY DAMAGE (Per accident)	\$	BI/PI Liab. Ded	\$ 5,000				
COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000																				
BODILY INJURY (Per person)	\$																				
BODILY INJURY (Per accident)	\$																				
PROPERTY DAMAGE (Per accident)	\$																				
BI/PI Liab. Ded	\$ 5,000																				
B	UMBRELLA LIAB ☒ OCCUR ☒ EXCESS LIAB ☐ CLAIMS-MADE DED ☒ RETENTION \$ 10,000			UEC006511801 (Excess GL)	02/01/2025	02/01/2026	<table><tr><td>EACH OCCURRENCE</td><td>\$ 5,000,000</td></tr><tr><td>AGGREGATE</td><td>\$ 5,000,000</td></tr><tr><td></td><td>\$</td></tr></table>	EACH OCCURRENCE	\$ 5,000,000	AGGREGATE	\$ 5,000,000		\$								
EACH OCCURRENCE	\$ 5,000,000																				
AGGREGATE	\$ 5,000,000																				
	\$																				
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below Y/N ☒ N	N/A		INS-WCP0001247-1	01/01/2025	01/01/2026	<table><tr><td>☒ PER STATUTE ☐ OTH-ER</td><td></td></tr><tr><td>E.L. EACH ACCIDENT</td><td>\$ 1,000,000</td></tr><tr><td>E.L. DISEASE - EA EMPLOYEE</td><td>\$ 1,000,000</td></tr><tr><td>E.L. DISEASE - POLICY LIMIT</td><td>\$ 1,000,000</td></tr></table>	☒ PER STATUTE ☐ OTH-ER		E.L. EACH ACCIDENT	\$ 1,000,000	E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000	E.L. DISEASE - POLICY LIMIT	\$ 1,000,000						
☒ PER STATUTE ☐ OTH-ER																					
E.L. EACH ACCIDENT	\$ 1,000,000																				
E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000																				
E.L. DISEASE - POLICY LIMIT	\$ 1,000,000																				
E	Contractor's Pollution Liability			CPLD000168401	02/01/2025	02/01/2026	<table><tr><td>Each Incident</td><td>\$2,000,000</td></tr><tr><td>Aggregate Limit</td><td>\$2,000,000</td></tr></table>	Each Incident	\$2,000,000	Aggregate Limit	\$2,000,000										
Each Incident	\$2,000,000																				
Aggregate Limit	\$2,000,000																				

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER**CANCELLATION**

Town of Hayden
178 West Jefferson
PO Box 190
Hayden

CO 81639

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

AGENCY CUSTOMER ID: _____

LOC #: _____



ADDITIONAL REMARKS SCHEDULE

Page ____ of ____

AGENCY Ironwood, a Marsh & McLennan Agency, LLC Co		NAMED INSURED Roll Off Solutions, LLC dba	
POLICY NUMBER			
CARRIER	NAIC CODE		
EFFECTIVE DATE:			

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,

FORM NUMBER: 25 **FORM TITLE:** Certificate of Liability Insurance: Notes

Coverage: Automobile Physical Damage
 Insurer D: Burlington Insurance Company
 Policy Period: 2/1/2025 - 2/1/2026
 Policy Number: HSI0008395-01
 Comprehensive Deductible: \$10,000
 Collision Deductible: \$10,000

Coverage: Contractor's Equipment
 Insurer D: Burlington Insurance Company
 Policy Period: 2/1/2025 - 2/1/2026
 Policy Number: HSI0008394-1
 Limit: \$3,462,045
 Equipment leased or rented from others: \$100,000 per item/\$250,000 max
 Deductible: \$25,000

Coverage: Primary Excess Liability - sits over the Automobile and WC/EL policies
 Insurer F: Endurance American Specialty Insurance Company
 Policy Period: 2/1/2025 - 2/1/2026
 Policy Number: EXT30078873300
 Limit: \$1,000,000 Each Occurrence / Aggregate

Coverage: Excess Liability - sits over the Primary Excess policy
 Insurer E: SiriusPoint Specialty Insurance Company
 Policy Period: 2/1/2025 - 2/1/2026
 Policy Number: TSX00065925
 Limit: \$2,000,000 Each Occurrence / Aggregate

Coverage: Excess Liability - sits over the Primary Excess policy
 Insurer G: Landmark American Insurance Company - NAIC# 33138
 Policy Period: 2/1/2025 - 2/1/2026
 Policy Number: LHA604971
 Limit: \$2,000,000 Each Occurrence / Aggregate

**Request for Taxpayer
Identification Number and Certification**

Go to www.irs.gov/FormW9 for instructions and the latest information.

Give form to the
requester. Do not
send to the IRS.

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See Specific Instructions on page 3.	1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) Twin Landfill LLC		
	2 Business name/disregarded entity name, if different from above. Twin Enviro - Apex		
	3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. ☐ Individual/sole proprietor ☐ C corporation ☐ S corporation ☐ Partnership ☐ Trust/estate ☒ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) P Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. ☐ Other (see instructions) _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ (Applies to accounts maintained outside the United States.)	
	3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions ☐		
	5 Address (number, street, and apt. or suite no.). See instructions. PO Box 775810	Requester's name and address (optional)	
	6 City, state, and ZIP code Steamboat Springs, CO 80477		
	7 List account number(s) here (optional)		

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number	
- -	
or	
Employer identification number	
8 4 - 0 9 6 1 0 6 1	

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person <i>Lacie K Coupe</i> : General Manager	Date 3/13/2025
------------------	--	-----------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

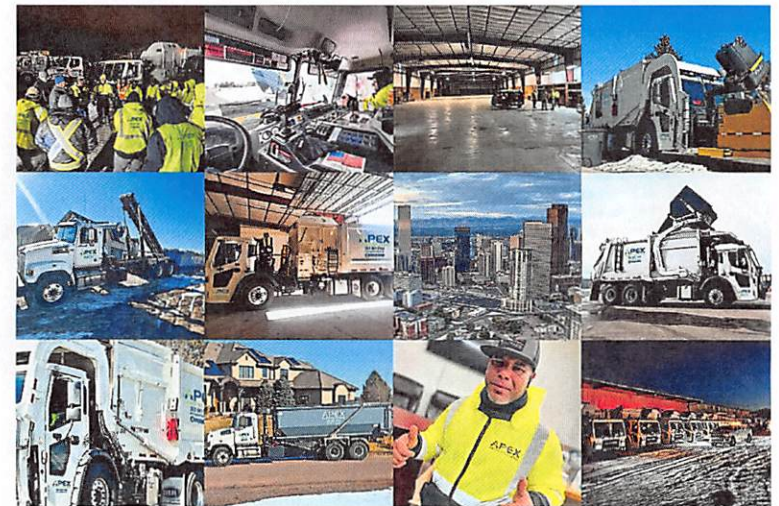
An individual or entity (Form W-9 requester) who is required to file an

Our Equipment

Apex Waste Solutions is pleased to confirm the availability of our equipment to support the Solid Waste and Recyclables Collection and Disposal contract with the Town of Hayden. Our Routt County fleet is fully equipped and maintained to ensure reliable and efficient service delivery. The following equipment is available for use under this contract:

- Eight (8) Automatic Side-Loading Trucks
- Eight (8) Front-Loading Trucks
- Two (2) Curotto Cans
- Four (4) Rear-Loading Trucks (1 large, 3 small)
- Eight (8) Roll-Off Trucks
- Four (4) Stab Trucks
- Three (3) Wheel Cart Delivery Trucks

Apex Waste Solutions remains committed to providing dependable and professional service for the Town of Hayden's waste and recycling needs. Please contact us with any questions or to schedule equipment utilization.



Serving Today, Safeguarding Tomorrow, Responding Always!

Customer List of PM Units

To: MILNER/STMBT

Printed by: C3620ADMIN

Page: 1 of 5

Unit #	Description	License Plate	Serial Number	MS Group	Description
Customer: MILNER/STMBT		Name: TWIN MILNER/STMBT			
11026	2019-KENWORTH T880 ROLLOFF 60K	EEG-A80	1NKZL40X4KJ312837	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11027	2004 IH 7600 ROLLOFF 60K	EEG-A81	1HTWYSBT05J049855	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11028	2003-KENWORTH T800 ROLLOFF 60K	EEG-A82	1NKDL40XX3J396173	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11029	2020 PETERBILT 348 ROLLOFF 60K	EDY-G75	2NP3LJ0XXLM700373	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11031	2017-KENWORTH T880 ROLLOFF 60K	EEG-A83	1NKZL40X8JJ188912	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11032	2023 PETERBILT 567 ROLLOFF 60K	DRD-T62	1NPCLP0X1RD600129	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11033	2017-FREIGHTLINER 114SD ROLLOFF DXD-E29		3ALHG3DV8HDJD1198	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
11034	2014-KENWORTH T400 ROLLOFF	AHC-S33	1NKBLJ0X8EJ388212	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
21047	2007-MACK LE613 REL	DFT-207	1M2AC07C97M013727	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22002	2023 MACK LR64 ASL	AAKW83	1M2LR2GCXPM006823	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22006	2023 MACK LR64 ASL	AAKW84	1M2LR1GC5PM007355	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22012	2012 Peterbilt Model 320 ASL 27 YARD	EEG-A84	3BPZL70X6CF165562	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22013	2011-PETERBILT 320 ASL 27 YARD	544-XFK	3BP2L70XZCF140240	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22018	2012 Peterbuilt Model 320 ASL 27 YARD	EEG-A85	3BPZL70X2CF165557	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22019	2017 PETERBILT 320 ASL 31 YARD	EEG-A86	2017 PETERBILT 320 ASL	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22020	2010-PETERBILT 320 ASL	CBA-V31	3BPZL00X5AF105888	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
22022	2009-AUTOCAR WX64 ASL	BNY-H10	5VCDC6KF69H208818	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
25003	2020-FREIGHTLINER M2 106 REL 11 YARD	EDY-G40	3ALACWFC6LDLV2676	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
25004	2021-FREIGHTLINER M2 106 REL 11 YARD	EDY-G39	1FVACWFC2NHNC6798	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
25005	2018-DODGE 5500 REL	DFT-200	3C7WRNCLXJG218644	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
31010	2012-PETERBILT 320 FEL 40 YARD	DVC-W02	3BPZL50X8CF147004	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31036	2018-PETERBILT 520 FEL 40 YARD	EEG-A87	3BPDJ0X6JF191356	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31038	2008 AutoCar ACX64 FEL 40 YARD	EEG-A88	5VCACLKF99H208135	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31039	2020-PETERBILT 520 FEL 40 YARD	EDY-S66	3BPDJ0X0LF107227	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31040	2017 PETERBELT 320 FEL 40 YARD	EEG-A89	3BPZLJ0X0HF173791	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31041	2018-MACK LR613 FEL	DFT-577	1M2LR02C5JM002973	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31042	2011-MACK LEU FEL	DFT-201	1M2AU02C3BM005586	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31043	2007-MACK MR688S FEL	AIG-M87	1M2K195C97M034806	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31045	2018-MACK MRU613 FEL	TQO-042	1M2AV02C9JM018970	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31046	2007-MACK MR688S FEL	BTI-U58	1M2K195C27M034923	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
31048	2024 - MACK TE64 FEL	EEG-B23	1M2TE2GC7SM012454	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load

Customer List of PM Units

To: MILNER/STMBT

Printed by: C3620ADMIN

Page: 2 of 5

Unit #	Description	License Plate	Serial Number	MS Group	Description
42010	2018 FORD F-550 4x4 Container Delivery Truck	EEG-A90	1FDUF5HY2HEC22668	PU/GAS	Light Vehicle Engine Oil, Filters, Chassie Lube & Inspection Service
42011	2004-FORD F-550 CONTAINER DELIVERY	DFT-581	1FDAF57PX4EB16247	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
434	2012 CAT Allamand Night-Lite Pro II V Series 8kw Lite Plant	N/A	0432PR02V12	LIGHT/GEN	Light Plant Generators
44008	2022-FREIGHTLINER M2 106 CONTAINER HANDLER	EDY-G38	3ALACWFC1PDNX6573	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
44011	2020-FREIGHTLINER M2 106 CONTAINER HANDLER	EDY-G37	3ALACWFC7LDLH4908	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
52013	2013-FORD F-550 PJ TRUCK	EEG-A91	1FDUF5HT7DEB59338	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
52014	2021-DODGE RAM 5500 PJ TRUCK	DFT-595	3C7WRNBL1MG505702	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
52016	2019-CHEVY 5500HD PJ TRUCK	BLC-L22	1HTKJPVK6KH246647	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
52017	2009-DODGE RAM 5500 4x4 PJ Truck	AIE-810	3D6WD76L39G549798	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
52018	2018-DODGE RAM 4500 PJ FLATBED	DRD-T47	3C7WRLBL0JG298624	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
554	TDS30HS 30FT TARP DEPLOYMENT	N/A	1230	GEN/WELD	Generators, Welders
558	2023-CLUB CAR CARRYALL 1700D	N/A	SD2328-428656	UTY-HOURS	YARD TRUCKS HOUR BASED
565	1998 WHISPERWATT 60KW GENERATOR	N/A	DCA-60SSI	LIGHT/GEN	Light Plant Generators
61016	2008-HONDA ACCORD	DFT-588	1HGCP26898A060545	PU/GAS	Light Vehicle Engine Oil, Filters, Chassie Lube & Inspection Service
61017	2002 FORD F250 P/U	EEG-A92	1FTNX21L42EC55147	UTY-MILES	Yard Trucks-MILES BASED
62006	2004-CHEVY 2500 REG CAB 4WD	EEG-A93	1GCHK24U24E344959	PU/GAS	Light Vehicle Engine Oil, Filters, Chassie Lube & Inspection Service
62007	2019 GMC 3500HD FLAT BED/LIFT GATE	EEG-A94	1GD32TCY3KF158452	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
62008	2004-CHEVY SILVERADO 1500	AHC-S32	1GCEK19T24E351584	PU/GAS	Light Vehicle Engine Oil, Filters, Chassie Lube & Inspection Service
63009	2007 Chevy C5500 Service Truck Auto Crane	167-XFI	1GBE5C1237F410201	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
63010	2009-FORD F-550 SERVICE TRUCK	DFT-582	1FDAF57R29EB11827	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
66005	2010-DODGE RAM 1500 P/U	OAJ-584	1D7RV1CT4AS204932	PU/GAS	Light Vehicle Engine Oil, Filters, Chassie Lube & Inspection Service

Customer List of PM Units

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Unit #	Description	License Plate	Serial Number	MS Group	Description
66006	2001-DODGE 2500 P/U	ATF-U17	3B7KF23631G772914	UTY-MILES	Yard Trucks-MILES BASED
66010	2022-RAM 2500 SERVICE TRUCK	EEG-B22	3C6UR5HL2NG377815	PU/DIESEL	Pickup Trucks Diesel Oil, Filters, Chassie Lube & Inspection Service
71019 (526)	2005-PJTM PJ TRAILER DOUBLE	DNZ-E09	4P5SA081552075815	TRL/UTILITY	All Utility Trailers
71020 (524)	2005-HMD PJ TRAILER SINGLE	DNZ-E03	ID42005417CO	TRL/UTILITY	All Utility Trailers
71021 (527)	2005-PJTM PJ TRAILER DOUBLE	DNZ-E08	4P5SA081652079744	TRL/UTILITY	All Utility Trailers
71022 (523)	2005-HMD PJ TRAILER SINGLE	DNZ-E01	ID42005416CO	TRL/UTILITY	All Utility Trailers
71023 (529)	2007-TRANSPORT 16 PJ TRAILER	DNZ-E05	5BVFS353771001001	TRL/UTILITY	All Utility Trailers
71024 (528)	2007-TRANSPORT 12 PJ TRAILER	DNZ-E06	5BVFS272471001004	TRL/UTILITY	All Utility Trailers
71025 (525)	2012-FVCA PJ TRAILER SINGLE	DNZ-E00	4YMUL0615CM014138	TRL/UTILITY	All Utility Trailers
71028 (508)	2019-PORTA JON TRANSPORT TRAILER	DXG-C69	1F9FB2084K1303448	TRL/UTILITY	All Utility Trailers
71029 (551)	2022 SATELLITE PJ TRAILER	DNZ-E02	7PX7E20T1N2000263	TRL/UTILITY	All Utility Trailers
71030 (548)	2022-SATELLITE PJ TRAILER	DNZ-E04	7PX7E1416N2000262	TRL/UTILITY	All Utility Trailers
71031 (581)	2006-PJTM PJ TRAILER BOUBLE	PENDING	1A9BU10137S675338	TRL/UTILITY	All Utility Trailers
71032 (580)	2007-PJTM PJ TRAILER DOUBLE	PENDING	1A9BU10148S675124	TRL/UTILITY	All Utility Trailers
71033 (552)	2008-PJTM DOUBLE UNIT PJ TRAILER	DNZ-E13	1A9BU10128S675123	TRL/UTILITY	All Utility Trailers
74004 (416)	1986 HMD WASH TRAILER	138-AKQ	UNKNOWN	GEN/WELD	Generators, Welders
75010 (544)	2022-TMR VERTA-BLEND MIXER/TRAILER	AYV-T47	VB9500PT	TRL/UTILITY	All Utility Trailers
75011	2004 HMD SKID STEER TRAILER	DXG-C67	ID08100407CO	TRL/UTILITY	All Utility Trailers
75012 (413)	1995 Diamond D Gooseneck Trailer 102"x24' Flatbed	DXG-C65	4EYFG2021S1214501	TRL/UTILITY	All Utility Trailers
75014	2020-MAC TRANSFER TRAILER	DNZ-D99	5MAMN5322NW060906	TRL	Trailers Semi
75015	2020-MAC TRANSFER TRAILER	DNZ-D98	5MAMN5320NW060905	TRL	Trailers Semi
76001 (395)	2008 Diamond Recycle Trailer	DXG-C51	5FWUS182X8R012101	TRL/UTILITY	All Utility Trailers
76002 (414)	1997 JAC Dump Trailer	DXG-C64	1J9FS1222V1033466	TRL/UTILITY	All Utility Trailers
81006	2015-CAT 5000LBS FORKLIFT	N/A	2P50004	FORKLIFT	FORKLIFT 200 HOUR ENGINE OIL AND FILTER SERVICE
81007	1976-Toyota 4000lbs Forklift 2FG20	N/A	2FG20-19593	FORKLIFT	FORKLIFT 200 HOUR ENGINE OIL AND FILTER SERVICE
81008	2005-HYSTER FORKLIFT	N/A	H177B57972C	FORKLIFT	FORKLIFT 200 HOUR ENGINE OIL AND FILTER SERVICE
82007	2009-CAT 262C SKID STEER	N/A	MST02457	HEM	LANDFILL Heavy Equipment Maintenance
82009	CAT-239D SKID STEER	N/A	BL901432	HEM	LANDFILL Heavy Equipment Maintenance
82010	2006-CAT 246B SKID STEER	N/A	PAT04674	HEM	LANDFILL Heavy Equipment Maintenance
91003	2015 CAT D8T DOZER	N/A	FMC00267	HEM	LANDFILL Heavy Equipment Maintenance
91004	1986 CAT 140G Motor Grader	N/A	72V10077	HEM	LANDFILL Heavy Equipment Maintenance
91006	2018 CAT D8T YW WASTE DOZER	N/A	MB500264	HEM	LANDFILL Heavy

Customer List of PM Units

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Unit #	Description	License Plate	Serial Number	MS Group	Description
					Maintenance
91008	2015 CAT D6N Dozer	N/A	PBA02927	HEM	LANDFILL Heavy Equipment Maintenance
92003	2013 CAT 336 EL EXCAVATOR W/THUMB	N/A	RZA00409	HEM	LANDFILL Heavy Equipment Maintenance
92004	2007 CAT 325 DL Excavator W/Thumb	N/A	A3R00603	HEM	LANDFILL Heavy Equipment Maintenance
92006	1997 CASE 580 Super L Backhoe	N/A	JJG0200670	UTY-HOURS	YARD TRUCKS HOUR BASED
93001	2003-CAT 826G COMPACTOR	N/A	AYH00663	HEM	LANDFILL Heavy Equipment Maintenance
93009	2014 CAT 826H COMPACTOR	N/A	AWF00833	HEM	LANDFILL Heavy Equipment Maintenance
93010	2017-CAT 826K COMPACTOR	N/A	23206296	HEM	LANDFILL Heavy Equipment Maintenance
94002	2004-PETERSON PACIFIC HC-4710	N/A	29-02-1090	HEM	LANDFILL Heavy Equipment Maintenance
94003	2017 CAT 950M WHEEL LOADER	N/A	ENE10223	HEM	LANDFILL Heavy Equipment Maintenance
94005	1997 GMC Fuel Truck	N/A YARD TRU	1GBM7H1J1VJ114727	UTY-HOURS	YARD TRUCKS HOUR BASED
94006	1995 MK III Power Screen 800 P/GRID	N/A	72/09 576	HEM	LANDFILL Heavy Equipment Maintenance
94007	2000-FREIGHTLINER FLD-120 VAC TRUCK 4000 GAL	EEG-A95	1FUYDSEB6YLG08768	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
94009	2006 CAT 730A Rock Truck	N/A	B1M00941	HEM	LANDFILL Heavy Equipment Maintenance
94010	2006 CAT 730A Rock Truck	N/A	B1M00759	HEM	LANDFILL Heavy Equipment Maintenance
94011	2006-PETERBILT 378 VAC TRUCK 4000 GAL	EEG-A96	1NPFLB0X870668232	TRUCK	Trucks, Refuse Hauling, Roll Off, FEL, Side Load
94012	2016 CAT 950M WHEEL LOADER	N/A	FTR01111	HEM	LANDFILL Heavy Equipment Maintenance
95005	2000 Volvo WG WATER TRUCK	218-TWJ	4V5SC8GH41N309033	UTY-HOURS	YARD TRUCKS HOUR BASED
SCR02300	30 YRD SELF CONTAINED COMPACTOR TRASH	N/A	05699-01	COMPACTOR	COMPACTOR STATIONARY
SCR02301	30 YRD SELF CONTAINED COMPACTOR TRASH	N/A	2191192	COMPACTOR	COMPACTOR STATIONARY
SCR02302	30 YRD SELF CONTAINED COMPACTOR RECYCLE	N/A	2191187	COMPACTOR	COMPACTOR STATIONARY
SCR02303	30 YRD SELF CONTAINED COMPACTOR TRASH	N/A	51420312	COMPACTOR	COMPACTOR STATIONARY
SCR02304	30 YRD SELF CONTAINED COMPACTOR RECYCLE	N/A	OPEN	COMPACTOR	COMPACTOR STATIONARY
SCR02305	20 YRD SELF CONTAINED COMPACTOR TRASH	N/A	PC10-1-MD-VP	COMPACTOR	COMPACTOR STATIONARY
SCR02306	2001-20 YRD SELF CONTAINED COMPACTOR TRASH	N/A	401577	COMPACTOR	COMPACTOR STATIONARY
SCR02307	20 YRD SELF CONTAINED COMPACTOR TRASH	N/A	2249456	COMPACTOR	COMPACTOR STATIONARY
VIP0106	6YRD-VIP D-600 FEL COMPACTOR	N/A	18691	COMPACTOR	COMPACTOR STATIONARY
VIP0206	6YRD-VIP D-600 FEL COMPACTOR	N/A	18886	COMPACTOR	COMPACTOR STATIONARY

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Unit #	Description	License Plate	Serial Number	MS Group	Description
VIP0306	6YRD-VIP D-600 FEL COPACTOR	N/A	18689	COMPACTOR	COMPACTOR STATIONARY
VIP0406	6YRD-VIP FEL COMPACTOR	N/A	2097155	COMPACTOR	COMPACTOR STATIONARY
VIP0616	6YRD-VIP D-600 FEL COMPACTOR	N/A	LA18534	COMPACTOR	COMPACTOR STATIONARY
VIP0626	6YRD-VIP D-600 FEL COMPACTOR	N/A	LA18545	COMPACTOR	COMPACTOR STATIONARY
VIP0636	6YRD-VIP D-600 FEL COMPACTOR	N/A	LA18549	COMPACTOR	COMPACTOR STATIONARY
VIP0646	6YRD-VIP D-600 FEL COMPACTOR	N/A	LA18554	COMPACTOR	COMPACTOR STATIONARY

of Units on Maintenance Schedule: 117

Total # of Units on Maintenance Schedule: 117

APEX WASTE SOLUTIONS, LLC

**(Formerly known as Western Waste Acquisition, LLC)
Consolidated Financial Statements
as of December 31, 2024 and 2023, and for
the year ended December 31, 2024 and Period from
October 10, 2023 (Date of Inception) to December 31,
2023, and Independent Auditor's Report**



Deloitte & Touche LLP
1601 Wewatta St
Suite 400
Denver, CO 80202
USA

Tel: 303-292-5400
Fax: 303-312-4000
www.deloitte.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of

Apex Waste Solutions LLC
11681 Progress Ln
Parker CO 80134

Opinion

We have audited the consolidated financial statements of Apex Waste Solutions LLC (formerly known as Western Waste Acquisition, LLC), (the "Company"), which comprise the consolidated balance sheets as of December 31, 2024 and 2023, and the related consolidated statements of operations, members' capital, and cash flows for the year ended December 31, 2024 and for the period from October 10, 2023 (Date of Inception), to December 31, 2023, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2024 and 2023, and the results of its operations and its cash flows for the period then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Deloitte & Touche LLP

May 28, 2025

APEX WASTE SOLUTIONS, LLC
(FORMERLY KNOWN AS WESTERN WASTE ACQUISITION, LLC)
CONSOLIDATED BALANCE SHEET
AS OF DECEMBER 31, 2024 & 2023

ASSETS	2024	2023
CURRENT ASSETS:		
Cash and cash equivalents	\$ 1,307,424	\$ 6,941,397
Accounts receivable	8,211,710	1,199,082
Other receivable	5,262	1,644,515
Prepaid expenses and other current assets	<u>1,480,440</u>	<u>109,272</u>
 Total current assets	 11,004,836	 9,894,266
 Property, plant and equipment	 53,502,545	 20,379,143
Other Intangible Assets	9,378,255	1,573,334
Goodwill	59,718,324	24,632,622
Operating lease right-of-use asset	4,271,966	679,004
Other non-current assets	<u>55,496</u>	<u>58,194</u>
 Total assets	 <u>\$ 137,931,422</u>	 <u>\$ 57,216,563</u>
 LIABILITIES AND MEMBERS' CAPITAL		
CURRENT LIABILITIES:		
Accounts payable	\$ 1,813,390	\$ 1,105,454
Accrued liabilities	3,510,515	695,425
Contract liabilities	5,422,002	2,299,667
Short-term operating lease liability	588,839	122,640
Short-term portion of long term debt	<u>3,124,251</u>	<u>1,325,000</u>
 Total current liabilities	 14,458,997	 5,548,186
 Long-term debt	 73,491,698	 30,020,063
Long-term operating lease liability	3,723,912	597,820
Landfill liabilities	<u>1,119,640</u>	<u>-</u>
 Total liabilities	 92,794,247	 36,166,069
 MEMBERS' CAPITAL:		
Members' capital	64,808,727	24,652,229
Accumulated deficit	<u>(19,671,552)</u>	<u>(3,601,735)</u>
 Total members' capital	 45,137,175	 21,050,494
 Total liabilities and members' capital	 <u>\$ 137,931,422</u>	 <u>\$ 57,216,563</u>

See Notes to Consolidated Financial Statements

APEX WASTE SOLUTIONS, LLC
(FORMERLY KNOWN AS WESTERN WASTE ACQUISITION, LLC)
CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2024,
FOR THE PERIOD FROM OCTOBER 10, 2023 (DATE OF INCEPTION) TO DECEMBER 31, 2023

OPERATING REVENUES:	2024	2023
Waste collection revenue	\$ 42,764,699	\$ 4,079,933
Landfill and transfer station revenue	3,238,770	-
Portable toilet revenue	<u>2,363,603</u>	<u>300,489</u>
Total operating revenues	<u>48,367,072</u>	<u>4,380,422</u>
OPERATING EXPENSES:		
Direct operating costs	32,796,160	3,209,205
Sales and marketing expenses	855,484	15,324
General and administrative expenses	12,145,005	586,696
Depreciation, depletion, and amortization	8,702,770	872,570
Acquisition related costs	<u>3,848,326</u>	<u>2,794,950</u>
Total operating expenses	<u>58,347,745</u>	<u>7,478,745</u>
OPERATING LOSS	<u>(9,980,673)</u>	<u>(3,098,323)</u>
OTHER EXPENSE—interest expense	<u>(6,089,144)</u>	<u>(503,412)</u>
Total other expense	<u>(6,089,144)</u>	<u>(503,412)</u>
NET LOSS	<u>\$ (16,069,817)</u>	<u>\$ (3,601,735)</u>

See Notes to Consolidated Financial Statements

APEX WASTE SOLUTIONS, LLC
(FORMERLY KNOWN AS WESTERN WASTE ACQUISITION, LLC)
CONSOLIDATED STATEMENT OF MEMBERS' CAPITAL
FOR THE YEAR ENDED DECEMBER 31, 2024,
FOR THE PERIOD FROM OCTOBER 10, 2023 (DATE OF INCEPTION) TO DECEMBER 31, 2023

	Members' Capital	Accumulated Deficit	Total Members' Capital
BALANCE—October 10, 2023	\$ -	\$ -	\$ -
Members' capital	24,652,229	-	24,652,229
Net loss	<u>-</u>	<u>(3,601,735)</u>	<u>(3,601,735)</u>
BALANCE—December 31, 2023	<u>\$ 24,652,229</u>	<u>\$ (3,601,735)</u>	<u>\$ 21,050,494</u>
Members' capital	40,156,498	-	40,156,498
Net loss	<u>-</u>	<u>(16,069,817)</u>	<u>(16,069,817)</u>
BALANCE—December 31, 2024	<u>\$ 64,808,727</u>	<u>\$ (19,671,552)</u>	<u>\$ 45,137,175</u>

See Notes to Consolidated Financial Statements

APEX WASTE SOLUTIONS, LLC
(FORMERLY KNOWN AS WESTERN WASTE ACQUISITION, LLC)
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2024,
FOR THE PERIOD FROM OCTOBER 10, 2023 (DATE OF INCEPTION) TO DECEMBER 31, 2023

CASH FLOWS FROM OPERATING ACTIVITIES:	2024	2023
Net loss	\$ (16,069,817)	\$ (3,601,735)
Adjustment to reconcile net loss to net cash used in operating activities:		
Depreciation, depletion and amortization	8,702,770	872,570
Accretion expense	43,639	-
Bad Debt expense	(457,436)	-
Non-cash lease expense	273,038	22,107
Non-cash interest expense	180,066	-
Loss on Extinguishment of debt	379,386	-
Changes in operating assets and liabilities:		
Accounts receivable	(4,405,454)	(123,317)
Other non-current assets	325,698	(58,194)
Prepaid expenses	(926,167)	11,556
Accrued liabilities	1,734,090	(762,501)
Accounts payable	592,504	(714,031)
Lease liability	(273,709)	(17,694)
Contract liabilities	<u>1,536,335</u>	<u>124,378</u>
Cash used in operating activities	<u>(8,365,057)</u>	<u>(4,246,861)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of property and equipment	(14,480,662)	(1,205,273)
Collection of acquisition receivable	1,644,515	-
Acquisitions, net of cash acquired	<u>(68,906,700)</u>	<u>(36,963,225)</u>
Cash used in investing activities	<u>(81,742,847)</u>	<u>(38,168,498)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from Term loan	25,837,500	26,500,000
Payment of Term loan	(27,162,500)	1,700,000
Proceeds from revolver	34,055,729	3,568,225
Payment of revolver	(25,675,313)	-
Proceeds from draw to credit advance Tranche A	7,906,000	-
Payment of draw to credit advance Tranche A	(3,568,225)	-
Proceeds from draw to credit advance Tranche B term loan	35,000,000	-
Payment of draw to credit advance Tranche B term loan	(437,500)	-
Proceeds from other debt	300,000	-
Payments of other debt	(23,542)	-
Debt issuance costs	(1,520,716)	(423,162)
Cash contribution from member	39,762,498	19,691,229
Proceeds from acquired notes payable	<u>-</u>	<u>(1,679,536)</u>
Net cash provided by financing activities	<u>84,473,931</u>	<u>49,356,756</u>
NET INCREASE CASH AND CASH EQUIVALENTS	(5,633,973)	6,941,397
CASH AND CASH EQUIVALENTS—Beginning of period	<u>6,941,397</u>	<u>-</u>
CASH AND CASH EQUIVALENTS—End of period	<u>\$ 1,307,424</u>	<u>\$ 6,941,397</u>
NON-CASH SUPPLEMENTAL DISCLOSURE:		
Amount of property acquired through accounts payable	-	169,566
Interest paid during the period	5,173,369	217,868
Rollover equity from acquisitions	394,000	4,961,000

APEX WASTE SOLUTIONS, LLC

(FORMERLY KNOWN AS WESTERN WASTE ACQUISITION, LLC)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**AS OF DECEMBER 31, 2024 AND 2023 AND FOR THE YEAR ENDED DECEMBER 31, 2024,
FOR THE PERIOD FROM OCTOBER 10, 2023 (DATE OF INCEPTION), TO DECEMBER 31, 2023**

1. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations—Apex Waste Solutions, LLC (“the Company”) formerly known as Western Waste Acquisition, LLC was formed in October 2023. On November 4, 2024, the Company’s name was changed from Western Waste Acquisition, LLC to Apex Waste Solutions, LLC. The Company specializes in waste management collections and disposals throughout the state of Colorado. The Company is an indirect wholly owned subsidiary of Western Waste Partnership LP (the “LP”). Apex Waste Solutions, LLC is a combination of five subsidiaries, Materials Management Company, LLC, Roll Off Solutions, LLC, Twin Landfill of Fremont County, LLC, Twin Landfill, LLC and K12 Holdings, LLC. The subsidiaries are a combination of acquisitions made in 2023 and 2024. Materials Management Corporation (“MMC”) and Roll off Solutions (“Rolloff”), were purchased by the Company simultaneously in 2023. The Company completed three acquisitions in 2024, All American Disposal LLC (“All American”) Twin Landfill, LLC, and related entities (collectively, “Twin Enviro”) and Waste Management of Colorado, (“WMC”). The Company’s operations include waste collection, hauling and disposal, landfill operations including transfer stations and portable toilet operations throughout the state of Colorado.

Basis of Presentation—The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP).

Reclassification of prior year presentation—Certain prior year amounts have been reclassified to conform with the current year presentation. Adjustments were made to the Consolidated Statement of Operations to present operating revenues. These reclassifications had no effect on the reported financial position, results of operations, and cash flows.

Principles of Consolidation—The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany transactions have been eliminated in consolidation.

Use of Estimates—The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value Measurement—Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company has applied the framework for measuring fair value which requires a fair value hierarchy to be applied to all fair value measurements. All financial instruments recognized at fair value are classified into one of three levels in the fair value hierarchy as follows:

- **Level 1**—Valuation based on quoted prices (unadjusted) observed in active markets for identical assets or liabilities.

- **Level 2**—Valuation techniques based on inputs that are quoted prices of similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not in active markets; inputs other than quoted prices used in a valuation model that are observable for that instrument; and inputs that are derived from or, corroborated by, observable market data by correlation or other means.
- **Level 3**—Valuation techniques with significant unobservable market inputs.

An asset or liability's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Business Combinations—The Company accounts for acquisitions of a business using the acquisition method. All the assets acquired, liabilities assumed, contractual contingencies are recognized at their fair value on the acquisition date. Any excess of the purchase price over the estimated fair values of the net assets acquired is recorded as goodwill. See Note 8, *Acquisitions*, for further discussion.

Cash and Cash Equivalents—The Company considers all liquid investments with original maturities of three months or less to be cash equivalents. The Company maintains deposits in several financial institutions in the United States, which may at times exceed amounts covered by insurance provided by the U.S. Federal Deposit Insurance Corporations ("FDIC"). The Company has not experienced any losses related to amounts in excess of FDIC limits.

Revenue Recognition

Waste Collection— The Company generates revenue from commercial waste collections service, rolloff dumpster collection services, and residential waste collection service. Under the revenue recognition guidance, revenues are measured based on the transaction price specified in a contract with a customer which are generally municipalities or individual customers. The Company generally recognizes revenues for services over time as we satisfy the performance obligation and the benefit is received and consumed by the customer. Services are typically delivered in a series as a single bundled performance obligation over either a designated period of time or for specified number of services. Consideration is comprised of fixed fees that are typically billed monthly or quarterly in advance. Generally, the amount of consideration that the Company has the right to receive that is invoiced to the customer directly corresponds to the value of our performance completed to date.

Landfill and Transfer Station - Revenues from our landfill operations consist of tipping fees, which are generally based on the type and weight or volume of waste being disposed of at our disposal facilities. Fees charged at transfer stations are generally based on the weight or volume of waste deposited, considering our cost of loading, transporting and disposing of the solid waste at a disposal site. In general, fees are billed and revenue is recognized at the time the service is performed.

Portable toilet—The Company recognizes revenue from the servicing, rental, and removal of waste related to portable toilets. The Company generally recognizes revenues for services over time as we satisfy the performance obligation and the benefit is received and consumed by the customer. Services are typically delivered in a series as a single bundled performance obligation over either a designated period of time or for specified number of services. Consideration is comprised of fixed fees that are typically billed monthly. Generally, the amount of consideration that the Company has the right to receive that is invoiced to the customer directly corresponds to the value of our performance completed to date.

Taxes collected from customers and remitted to governmental authorities are excluded from the transaction price and are presented in the accompanying consolidated statement of operations on a net basis.

One contract accounted for 8% of total revenue during the period ended December 31, 2024 and accounts receivable of 5% as of December 31, 2024. One contract accounted for 17% of total revenue during the period ended December 31, 2023 and accounts receivable of 35% as of December 31, 2023. This contract ended December 31, 2024.

Contract Liabilities—The Company has several different service offerings which require customers to prepay for services. The Company recognizes as Contract Liabilities (deferred revenue) amounts which have been billed under contractual arrangements but for which the related services has not been performed.

Accounts Receivable—Accounts receivable represents receivables from customers. The Company established an allowance for expected credit losses based on various factors including the age of receivables outstanding, historical trends, economic conditions and other information. The Company also reviews outstanding balances on an account-specific basis based on the credit risk of the customer. We determined that all of our accounts receivable share similar risk characteristics. The Company monitors our credit exposure on an ongoing basis and assesses whether assets in the pool continue to display similar risk characteristics. The Company's expected credit loss was \$449,072 and \$0 as of December 31, 2024 and 2023, respectively.

Advertising Expenses—Advertising and marketing costs are included in selling and marketing expenses and are expensed as incurred. Advertising and marketing costs totaled \$204,514 and \$4,838 for the period ended December 31, 2024 and 2023, respectively.

Landfill Accounting — The Company utilizes the life cycle method of accounting for landfill costs. This method applies the costs to be capitalized associated with acquiring, developing, closing and monitoring the landfills over the associated consumption of landfill capacity. The Company utilizes the units of consumption method to amortize landfill development costs over the estimated remaining capacity of a landfill. Under this method, the Company includes future estimated construction costs using current dollars, as well as costs incurred to date, in the amortization base. When certain criteria are met, the Company excludes expansion airspace, which has not been permitted, in the calculation of the total remaining capacity of the landfill.

Cost Basis of Landfill Assets — We capitalize various costs that we incur to make a landfill ready to accept waste. The cost basis of our landfill assets also includes asset retirement costs, which represent estimates of future costs associated with landfill final capping, closure and post-closure activities.

The cost basis of our landfill assets include an allocation of purchase price paid for landfills. For landfills purchased as part of a business combination, the purchase price assigned to the landfill is determined based on the estimated fair value of the landfill. Landfill purchase price is depleted using the units-of-consumption method over the total available airspace, including probable expansion airspace, where appropriate.

Final capping, closure and post-closure obligations - The Company accrues for estimated final capping, closure and post-closure maintenance obligations at its landfills. Final capping costs represent the costs related to installation of clay liners, drainage and compacted soil layers and topsoil constructed over areas of the landfill where total airspace capacity has been consumed. Closure and post-closure monitoring and maintenance costs represent the costs related to cash expenditures yet to be incurred

when landfill facility ceases to accept waste and closes. Site specific final capping, closure and post-closure engineering cost estimates are prepared annually.

The net present value of landfill final capping, closure and post-closure liabilities are calculated by estimating the total obligation in current dollars, inflating the obligation based upon the expected date of the expenditure and discounting the inflated total to its present value using a credit adjusted risk-free rate. The Company's discount rate assumption for purposes of computing 2024 final capping, closure and post-closure obligations was 9.0% and the Company's long-term inflation rate assumption was 2.9% for obligations incurred during the year ended December 31, 2024.

We record the estimated fair value of final capping, closure and post-closure liabilities for our landfills based on the airspace consumed through the current period. The fair value of final capping obligations is developed based on our estimates of the airspace consumed to date for each final capping event and the expected timing of each final capping event. The fair value of closure and post-closure obligations is developed based on our estimates of the airspace consumed to date for the entire landfill and the expected timing of each closure and post-closure activity. Because these obligations are measured at estimated fair value using present value techniques, changes in the estimated cost or timing of future final capping, closure and post-closure activities could result in a material change in these liabilities, related assets and results of operations. We assess the appropriateness of the estimates used to develop our recorded balances annually, or more often if significant facts change.

The final capping, closure and post-closure liability is recorded on the balance sheet as landfill liabilities along with an offsetting addition to landfill development costs which is amortized to depletion expense on a units-of-consumption basis as remaining landfill airspace is consumed. Our landfills have estimated remaining lives, based on remaining permitted capacity, probable expansion capacity and projected annual disposal volumes, that range from approximately 10 to 70 years.

Disposal capacity. The Company's third-party engineers perform surveys at least annually to estimate the remaining disposal capacity at its landfills. This is done by using surveys and other methods to calculate how much airspace is left to fill and how much waste can be disposed of at a landfill before it has reached its final capacity. The Company's landfill depletion rates are based on the remaining permitted disposal capacity. Expansion airspace consists of additional disposal capacity being pursued through means of an expansion that has not yet been permitted. Expansion airspace that meets the following criteria will be included in the estimate of total landfill airspace once the conditions are met. At December 31, 2024, these conditions had not been met:

- 1) whether the land where the expansion is being sought is contiguous to the current disposal site, and the Company either owns the expansion property or has rights to it under an option, purchase, operating or other similar agreement;
- 2) whether total development costs, final capping costs, and closure/post-closure costs have been determined;
- 3) whether internal personnel have performed a financial analysis of the proposed expansion site and have determined that it has a positive financial and operational impact;
- 4) whether internal personnel or external consultants are actively working to obtain the necessary approvals to obtain the landfill expansion permit; and
- 5) whether the Company considers it probable that the Company will achieve the expansion (for a pursued expansion to be considered probable, there must be no significant known technical, legal,

community, business, or political restrictions or similar issues existing that the Company believes are more likely than not to impair the success of the expansion).

Depletion of Landfill Assets — The depletable basis of a landfill includes (i) amounts previously expended and capitalized; (ii) capitalized landfill final capping, closure and post-closure costs; (iii) projections of future purchase and development costs required to develop the landfill site to its remaining permitted and expansion airspace (as defined below) and (iv) projected asset retirement costs related to landfill final capping, closure and post-closure activities.

Depletion is recorded on a units-of-consumption basis, applying expense as a rate per ton. The rate per ton is calculated by dividing each component of the depletable basis of a landfill by the number of tons needed to fill the corresponding asset's airspace. The per ton rates that will be expensed as waste is received and deposited at the landfill by dividing the costs by the corresponding number of tons. These rates per ton are updated annually, or more often, as significant facts change.

Prepaid Expenses—Prepaid expenses consist primarily of insurance, rent and other expenses paid in advance but for which the services are to be incurred in the future.

Leases—The Company accounts for its leases in accordance with Accounting Standards Codification ("ASC") 842, Leases ("ASC 842"). ASC 842 requires lessees to recognize assets and liabilities for most leases. The Company determines if an arrangement is a lease at inception. Upon lease commencement, the Company measures right-of-use assets and lease liabilities based on the present value of the remaining lease payments and evaluates the lease classification (i.e., operating or financing lease). The Company exercised the practical expedient allotted to private companies to use the risk-free rate to determine the present value of the lease payments when the implicit rate is not readily determinable in its arrangements. The Company considers the likelihood of exercising options to extend or terminate the lease when determining the lease term. Lease right-of-use assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease. Lease arrangements with an initial term of 12 months or less are considered short-term leases and are not recorded on the balance sheet. The Company recognizes lease expense for its short-term leases on a straight-line basis over the term of the lease.

The Company has lease agreements with lease and non-lease components. The Company elected the practical expedient to account for the lease and non-lease components as a single lease component for all leases. Variable lease costs include real estate payments that are adjusted periodically for inflation or other variables as well as payments for taxes, insurance, maintenance and other lease-related expenses. The Company expenses variable lease costs as incurred.

Operating leases are included in operating lease right-of-use assets, current portion of operating lease liabilities, and long-term portion of operating lease liabilities on the Company's consolidated balance sheets. Lease expense for operating leases is recognized on a straight-line basis over the lease term and is recognized as a component of Direct operating costs as well as General and administrative expenses in the consolidated statements of operations.

Property, Plant and Equipment—Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is charged to expense on the straight-line basis over the estimated useful life of each asset.

The estimated useful lives for each major classification of property and equipment are as follows:

Trucks and related improvements	3–10 years
Heavy Machinery	10 years
Containers	10 years
Buildings	25–40 years
Leasehold improvements	Lesser of lease term or 5–7 years
Portable toilets	10 years
Other equipment	2–3 years

Maintenance and repairs are charged to expense as incurred, and overhaul expenses related to transmission and engine of the heavy-duty vehicles are capitalized. When assets are retired or otherwise disposed of, the cost and accumulated depreciation are removed from the balance sheet and any resulting gain or loss is reflected in the consolidated statements of operations in the period realized.

The Company evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the period ended December 31, 2024, and 2023.

Accounts Payable—Accounts payable are obligations to pay for goods or services that have been acquired in the ordinary course of business. Accounts payable are recognized initially at their settlement value and are classified as current liabilities if payment is due within one year or less. Accounts payable as of December 31, 2024, and 2023 consist of amounts due to suppliers.

Accrued Liabilities—Accrued liabilities consist of disposal fees, various vendor bills related to legal, insurance, marketing, accrued payroll, and other expenses.

Direct Operating Costs—Direct operating costs represents expenses associated with generating revenue. These costs include disposal fees incurred when disposing of solid waste at transfer stations or landfills, vehicle expenses, fuel, leases and payroll expenses for personnel who have a role in revenue generating activities. Direct operating costs does not include depreciation, depletion and amortization, which is presented separately in the consolidated statement of operations.

General and Administrative Expenses—General and administrative expenses include the total cost of payroll, related benefits and other personnel expenses for employees who do not have a direct role in revenue generating activities.

General and administrative expenses include all general operating costs, including rent and occupancy costs, telecommunications costs, information technology infrastructure costs, software licensing costs, recruiting expenses, and expenses related to the use of certain subcontractors and professional services firms.

Acquisition Related Costs—The Company accounts for acquisition related costs in the period they are incurred. Please refer to Notes 8 and 11 for more detail regarding the Acquisition related costs.

Income Taxes—The Company and its subsidiaries are limited liability companies and are not taxable entities for federal or state income tax purposes. The Company and its subsidiaries income, losses and tax credits pass to the member who individually reports its share of such items on its federal and state corporate income tax returns.

Goodwill and Intangibles—Goodwill represents the excess of cost over the fair value of net assets acquired in a business combination. The Company also has elected the private company accounting alternative for amortizing goodwill. Under this alternative, goodwill is amortized on a straight-line basis over 10 years. The Company tests goodwill for impairment when there is a triggering event indicating that the fair value of the entity reporting unit may be below its carrying amount. The Company also elected the accounting alternative for evaluating goodwill impairment triggering events and performs a goodwill impairment triggering event evaluation only as of the end of each reporting period.

In testing goodwill for impairment, the Company has the option first to perform a qualitative assessment to determine whether it is more likely than not that goodwill is impaired or the entity can bypass the qualitative assessment and proceed directly to the quantitative test by comparing the carrying amount, including goodwill, of the entity reporting unit with its fair value. The goodwill impairment loss, if any, is measured as the amount by which the carrying amount of an entity reporting unit, including goodwill, exceeds its fair value. Subsequent increases in goodwill value are not recognized in the consolidated financial statements. No goodwill impairment was recognized in the periods presented.

Acquired intangible assets result from the Company's business combinations and generally consist of trademarks and permits that are initially recognized at fair value. The Company has acquired permits with an estimated useful life, that are subject to amortization, and indefinite life permits that are not amortized. Intangible assets subject to amortization are amortized on a straight-line basis over their estimated useful lives of 10 years for trademarks and 20 years for permits.

Intangible assets are tested for impairment along with other long-lived assets as described above. No impairment was recognized in the periods presented. The Company amortizes its intangible assets that have definite lives using either the straight-line method or, if reliably determinable, based on the pattern in which the economic benefits of the intangible asset are consumed or used up.

New Accounting Pronouncements—There are no new pronouncements that are expected to have a significant impact on the Company's financial statements.

2. LEASES

The Company's leases primarily consist of industrial yard, shop and office space, and short-term equipment and vehicle leases. The leases are noncancelable and expire on various terms through 2029. The Company does not have any leases which have not yet commenced. The following table presents

the components of our right of use assets and liabilities related to leases and their classification in the consolidated balance sheet as of December 31, 2024, and 2023.

	2024	2023
Assets—operating lease assets	<u>\$ 4,271,966</u>	<u>\$ 679,004</u>
Liabilities:		
Current—operating lease liabilities	\$ 588,839	\$ 122,640
Long-term—operating lease liabilities	<u>3,723,912</u>	<u>597,820</u>
Total lease liabilities	<u>\$ 4,312,751</u>	<u>\$ 720,460</u>

The following table presents components of lease cost during the period ended December 31, 2024, and 2023:

Component of Lease Cost	2024	2023	Classification
Operating lease expense	\$ 439,500	\$ 28,612	Direct operating and general & administrative
Variable and short-term lease cost	11,222	43,570	Direct operating

The following table presents weighted average remaining lease terms and discount rates:

	2024	2023
Weighted-average remaining lease term—operating leases	8 years	5 years
Weighted-average discount rate—operating leases	4.59 %	5.32 %

The following table presents approximate future minimum lease payments under operating leases as of December 31, 2024, and 2023:

	2024	2023
2025	\$ 680,390	\$ 158,204
2026	671,734	158,652
2027	671,738	150,000
2028	658,829	150,000
2029	513,875	150,000
Thereafter	<u>1,971,004</u>	<u>62,500</u>
Total minimum lease payments	5,167,570	829,356
Less imputed interest	<u>(854,819)</u>	<u>(108,896)</u>
Total operating lease liability	4,312,751	720,460
Less current portion	<u>(588,839)</u>	<u>(122,640)</u>
Long-term portion	<u>\$ 3,723,912</u>	<u>\$ 597,820</u>

The following table presents supplemental cash flow information related to leases for the period ended December 31, 2024, and 2023:

	2024	2024
Cash paid for amounts included in the measurement of lease liabilities—operating cash flows from operating leases	\$ 419,467	\$ 24,200
Right-of-use assets obtained in exchange for lease liabilities—operating lease	3,866,000	701,111

3. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment as of December 31, 2024, and 2023, consisted of the following:

Asset Type	2024	2023
Containers	\$ 9,873,791	\$ 5,454,194
Trucks	27,526,203	12,352,820
Heavy Machinery	4,136,153	-
Land	4,511,337	1,280,000
Landfill development costs	6,916,852	-
Buildings and related improvements	2,295,152	974,300
Leasehold improvements	209,118	206,000
Portable toilets	386,576	348,500
Other equipment	279,618	111,721
Construction in process	1,646,840	80,009
	<u>57,781,640</u>	<u>20,807,544</u>
Less: accumulated depreciation	(3,696,956)	(428,401)
Less: accumulated depletion	<u>(582,139)</u>	<u>-</u>
Property, plant and equipment - net	<u>\$ 53,502,545</u>	<u>\$ 20,379,143</u>

Depreciation expense for the period ended December 31, 2024, and 2023, was \$3,268,555, and \$428,401 respectively. Depletion expense for the period ended December 31, 2024, and 2023, was \$582,139 and \$0, respectively.

4. LANDFILL LIABILITIES

As of December 31, 2024, the Company owned and operated 2 active landfills with total available disposal capacity estimated to be 8.6 million in-place cubic yards.

A summary of our landfill liabilities as of December 31 follows:

	2024		
	Final Capping and Closure	Post Closure	Total
Current	\$ -	\$ -	\$ -
Long-term	<u>983,890</u>	<u>135,750</u>	<u>1,119,640</u>
	<u>\$ 983,890</u>	<u>\$ 135,750</u>	<u>\$ 1,119,640</u>

The changes to landfill liabilities for the year ended December 31, 2024, are reflected in the table below:

	Final Capping and Closure	Post Closure
December 31, 2023	\$ -	\$ -
Obligations incurred	945,000	130,000
Accretion	<u>37,889</u>	<u>5,750</u>
December 31, 2024	<u>\$ 982,889</u>	<u>\$ 135,750</u>

5. DEBT

The Company entered into a Credit Agreement in 2023 with Comerica Bank (the "Credit Agreement"). The Credit Agreement includes a \$26 million Term Loan that was used for purchase consideration for the acquisition of Rolloff and MMC. The Credit Agreement also includes a Draw to Credit Advance for \$5 million and a Revolving Credit Advance ("Revolver") for \$10 million to support operational cash flow requirements.

The Company amended the Credit Agreement on June 14, 2024. The amendment decreases the principal amount of the Term Loan from \$26.5 million to \$25.8 million. The amendment of the term loan was considered to be an extinguishment of debt and resulted in a loss of \$379,396 presented as interest expense in the Consolidated Statement of Operations.

The amendment also modified the Draw to Credit Advance facility into two tranches. The Draw to Credit Advance Tranche A facility was established for \$30 million, of which \$22.1 million is available to be drawn at December 31, 2024. The amendment created a Draw to Credit Advance Tranche B of \$35 million that modified the previous \$5 million Draw to Credit Advance, supported the acquisition of Twin Enviro and WMC and defined repayment terms. The amendment to the Draw to Credit Advance was treated as a modification.

Long-term debt consisted of the following as of December 31, 2024, and 2023:

	Maturity	2024	2023
Term loan	6/14/2029	\$ 25,175,000	\$ 26,500,000
Draw to credit advance Tranche A	6/14/2029	7,906,000	3,568,225
Draw to credit advance Tranche B term loan	6/14/2029	34,562,500	0
Revolving credit advance	6/14/2029	10,080,416	1,700,000
Other	6/30/2029	<u>276,459</u>	<u>0</u>
Total		78,000,375	31,768,225
Less: unamortized debt issuance costs		<u>(1,384,426)</u>	<u>(423,162)</u>
Total Debt		76,615,949	31,345,063
Less: current portion of long-term debt		<u>(3,124,251)</u>	<u>(1,325,000)</u>
Total long-term debt—net		<u>\$ 73,491,698</u>	<u>\$ 30,020,063</u>

The Term Loan principal balance is repaid through quarterly payments. The amount that becomes due on the first day of each quarter beginning January 1, 2025, increases over time. The amounts that become due each quarter and through the loan maturity date are as follows:

January 1, 2025 through April 1, 2026	\$ 331,250
July 1, 2026 through April 1, 2028	496,875
July 1, 2028 through April 1, 2029	662,500
June 14, 2029	16,562,500

The Company may draw on the Draw to Credit Advance Tranche A until December 14, 2025, at which time the outstanding balance shall convert to a term loan. Once the balance has converted to a term loan the Company must repay the outstanding balance equal to 1/28th of the principal amount outstanding. These repayments will occur on the first business day of each quarter from January 1, 2026, until the earlier of June 14, 2029 and the date the Draw to Credit Advance Tranche A is terminated under the provisions of the Credit Agreement. The amounts that become due each quarter and through the loan maturity date are as follows:

January 1, 2026 through April 1, 2029	\$ 282,358
June 14, 2029	3,952,988

The Draw to Credit Advance Tranche B converted to a term loan on October 1, 2024 (hereinafter the "Tranche B Term Loan"). The amount is payable in quarterly installment on the first day of each quarter

beginning January 1, 2025, maturing on the earlier of June 14, 2029 or the date the Draw to Credit Advance Tranche B Term Loan is terminated under the provisions of the Credit Agreement.

The amounts that become due each quarter and through the loan maturity date are as follows:

January 1, 2025 through October 1, 2026	\$ 437,500
January 1, 2027 through October 1, 2028	656,250
January 1, 2029 through April 1, 2029	875,000
June 14, 2029	24,062,500

The Company must pay the lender a commitment fee on the amount underdrawn on the Draw to Credit Advance. The amount is determined by the consolidated total leverage ratio of the Company. There are 4 tiers of margin rates that are based on the consolidated leverage ratio. As the consolidated leverage ratio of the Company increases to the next tier level, the fee rate increases as well. The Company is currently within tier 4, which is equal to a .5%, for the Draw to Credit Advance. This fee is equal to the amount of undrawn multiplied by the fee rate determined per annum with payments made on the first business day of each quarter beginning January 1, 2025, through the day which the Draw to Credit Commitment expires.

Revolving Credit Advance—In 2023, the Company has entered into a Revolver agreement with Comerica Bank under which the Company can draw up to \$10 million. The Company entered into an amended Credit Agreement on June 14, 2024, which increased the facility to \$15 million. The debt amendment was treated as an extinguishment. Fees associated with the Revolving Credit Advance are immaterial.

The Company must repay the unpaid principal amount of each Revolving Credit Advance on the earlier of June 14, 2029, and the date on which the revolving credit aggregate commitment is terminated under the provisions of the Credit Agreement.

Other – Other debt represents an asset backed loan permitted under the previous debt agreements that originated on July 1, 2024, bears interest of 6%, and is amortized over a 5-year term.

Interest—The Term Loan, the Draw to Credit Advance Tranche A, the Draw to Credit Advance Tranche B Term Loan and Revolver all accrue interest in equal to a base rate plus a margin. The base rate for all facilities is equal to SOFR plus .10% per annum. The margin rate has 4 tiers of additional interest that increase as the consolidated four consecutive quarter leverage ratio of the Company increases. The Company is currently within tier 4, which ranges from 3.5% to 4.5%. The total interest rate as of December 31, 2024, for the Term loan, the Draw to Credit Advance Tranche A, and the Draw to Credit Advance Tranche B Term Loan is 9.15% per annum. The weighted average interest rate as of December 31, 2024, for the Revolver is 8.88% per annum.

The Credit Agreement includes customary representations, covenants, and warranties. As of December 31, 2024, the Company was in compliance with all covenants.

The following table outlines the estimated future principal repayments related to debt as of December 31, 2024:

For Years Ended December 31

2025	\$ 3,124,251
2026	4,587,967
2027	5,797,442
2028	6,132,116
2029	58,358,599
Thereafter	-
Total	<u>\$ 78,000,375</u>

6. MEMBERS' CAPITAL

The LP is the sole member of the Company and management, and control of the Company is vested in entirely with the LP, who is designated as the manager of the Company. The member's liability is limited to its capital contributions to the Company.

Management Incentive Plan—The LP, the ultimate parent of the Company, maintains the Amended and Restated Limited Partnership Agreement (the "LP Agreement") and the 2023 Incentive Equity Plan, pursuant to which interests in the LP in the form of profits interest (Class B and Class C units) may be granted to employees of the Company.

A maximum number of 2,525,767 Class B units and 1,484,745 Class C units are authorized for grant under the LP Agreement, inclusive of forfeitures. As of December 31, 2024, a total of 2,301,942 Class B and 1,484,745 Class C units are available to be granted. The Company did not issue material grants in 2024.

Distributions to Class B and Class C units holders occur after all other classes of LP unit holders have received distributions of their unreturned capital plus a preferred yield of 10 or 15%, as defined in the LP Agreement, and if the return multiple as specified in the LP Agreement is achieved. The Class B and Class C units are also subject to a threshold amount as specified in each grant agreement. If an employee is terminated for cause, all units whether vested or unvested shall be forfeited. If an employee is terminated by the Company for any reason, all unvested units will be forfeited and cancelled. If an employee is terminated for a reason other than cause, all vested Class B units are subject to repurchase, at the option of the Company. The vested Class B units will be repurchased at price equal fair market value. The repurchase option must be exercised by the Company within 210 days of the termination date. The repurchase can be facilitated either through cash or through delivery of promissory note payable upon a qualifying sale, as defined in the LP Agreement. The awards vest under terms included in the grant agreement generally vest over a 4-year period from the grant date.

Management has determined that the value of the incentive units granted is immaterial to the consolidated financial statements.

7. EMPLOYEE BENEFITS PLAN

Employee Benefit Plan – The Company sponsors a qualified 401(k) defined contribution plan covering eligible employees. Participants may contribute a portion of their annual compensation limited to the maximum annual amount set by the internal revenue service. Charges to operating and selling, general and administrative expenses for our defined contribution plans totaled \$226,043 and \$0 for 2024 and 2023, respectively.

8. ACQUISITIONS

All American Disposal — On March 31, 2024, the Company acquired 100% of the membership interests in All American Disposal (“All American”) for a purchase price of \$694,000. The acquisition was funded through cash consideration of \$300,000, and rollover equity of \$394,000. All American provides the Company with an established waste collections operation in Colorado Springs, Colorado.

The Company accounted for the acquisition as a business combination whereby the purchase price was allocated to tangible and intangible assets acquired and liabilities assumed based on their relative fair values.

Intangible asset acquired was a trademark. The Company hired a third party to assess the fair value of the trademark. The fair value of the trademark was estimated using the relief from royalty method, using the present value of economic royalty savings associated with ownership of the trademark.

In conjunction with the acquisition, certain owners of All American were given rollover equity in the LP as purchase consideration. The rollover equity issued were investment preferred units and Class A Common Units of the LP and had a fair value of \$394,000. The fair value of the equity was determined using an option pricing model.

The Company has not yet completed its final assessment of the fair values of the All American assets acquired and liabilities assumed. Acquisition related costs were not material.

Acquisition of Twin Enviro — On June 14, 2024, the Company acquired 100% of the outstanding membership units of Twin Enviro for a purchase price of \$36,000,000 less working capital adjustments totaling \$960,911 for a total purchase price of \$35,039,089. The acquisition was funded entirely through cash consideration. The acquisition provides the Company with two landfill sites accepting various waste, disposal capabilities, as well as three hauling sites.

The Company accounted for the acquisition as a business combination whereby the purchase price was allocated to tangible and intangible assets acquired and liabilities assumed based on their relative fair values. The Company has not yet completed its final assessment of the fair values of Twin Enviro assets acquired and liabilities assumed. Acquisition related costs totaled \$2,332,252 and are recorded in acquisition related costs in the Consolidated Statement of Operations.

The purchase agreement included an indemnification escrow of \$2,794,000 payable to the owners of Twin Enviro after one year from closing provided no claims were made on the escrow.

Intangible assets acquired were trademarks, permits and customer relationships. The Company has elected the private company alternative under which customer relationships are not recorded separately but are recorded within goodwill. The Company hired a third party to assess the fair value of the trademark and permits. The fair value of the trademark and permits were estimated using the relief from royalty method, using the present value of economic royalty savings associated with ownership of the trademark and permit.

Acquisition of Waste Management of Colorado — On July 1, 2024, the Company acquired certain assets, properties, and contractual rights used exclusively in business operations of Waste Management Colorado for a purchase price of \$33,900,000, subject to certain working capital adjustments totaling \$451,611 for a total purchase price of \$34,351,611. The acquisition was funded through cash consideration. WMC provides the Company with an established waste collection, waste transportation, waste disposal, and recycling business in Gypsum, Steamboat Springs, and Divide, Colorado.

The Company accounted for the acquisition as a business combination whereby the purchase price was allocated to tangible and intangible assets acquired and liabilities assumed based on their relative fair values.

As a condition to the purchase, if the Company sells substantially all of the assets acquired, as defined in the purchase and sale agreement, to a third party within three years of the purchase date, the Company is required to pay Waste Management Colorado an amount equal to between 60% and 100% of the difference between the sale price to the third party and the purchase price plus capital improvements paid by the Company for the assets. As of December 31, 2024, it was not probable that substantially all of the assets acquired would be sold by the Company to a third party.

The Company has not yet completed its final assessment of the fair values of WMC assets acquired and liabilities assumed. Acquisition related costs totaled \$1,516,074 and are recorded in acquisition related costs in the Consolidated Statement of Operations.

Intangible assets acquired were trademarks, permits and customer relationships. The Company has elected the private company alternative under which customer relationships are not recorded separately but are recorded within goodwill. The Company hired a third party to assess the fair value of the trademark and permit. The fair value of the trademark and the permits were estimated using the relief from royalty method, using the present value of economic royalty savings associated with ownership of the trademark and permits.

	All American	Twin Enviro	WMC
Cash and cash equivalents	\$ -	\$ 778,000	\$ 6,000
Accounts receivable	-	886,000	1,269,000
Prepaid expenses and other current assets	-	208,000	237,000
Property plant and equipment	547,000	17,035,000	4,005,000
Operating lease ROU asset	-	-	3,866,000
Other Non current assets	-	-	323,000
Permits	-	3,700,000	3,500,000
Trademarks	15,000	900,000	-
Environmental assets	-	1,076,000	-
Accounts payable	-	(268,000)	(17,000)
Deferred Revenue	-	(543,000)	(1,043,000)
Environmental liabilities	-	(1,076,000)	-
Operating lease ROU liability	-	-	(3,866,000)
Accrued expenses & other	-	(1,081,000)	-
Total assets acquired net of liabilities assumed	<u>\$ 562,000</u>	<u>\$ 21,615,000</u>	<u>\$ 8,280,000</u>
Goodwill	<u>\$ 132,000</u>	<u>\$ 13,424,089</u>	<u>\$ 26,071,611</u>

Acquisition of Rolloff Solutions— On November 3, 2023, the Company acquired 100% of the outstanding capital stock of Rolloff Solutions for a purchase price of \$18,500,000, subject to certain working capital adjustments totaling \$2,251,705 or a total purchase price of \$20,751,705. The acquisition was funded through cash consideration of \$16,095,408, and rollover equity of \$4,961,000. Rolloff provides the Company with an established waste collections operation that has established ongoing contracts with major municipalities as well as commercial customers.

The Company accounted for the acquisition as a business combination whereby the purchase price was allocated to tangible and intangible assets acquired and liabilities assumed based on their relative fair values. The purchase agreement included an indemnification escrow of \$1,850,000 payable to the owners of Rolloff one year from closing provided no claims were made on the escrow. The Company has completed its final assessment of the fair values of Rolloff assets acquired and liabilities assumed. Acquisition related costs totaled \$1,938,160.

Intangible assets acquired were trademarks and customer relationships. The Company has elected the private company alternative under which customer relationships are not recorded separately but are recorded within goodwill. The Company hired a third party to assess the fair value of the trademark. The fair value of the trademark was estimated using the relief from royalty method, using the present value of economic royalty savings associated with ownership of the trademark.

In conjunction with the acquisition, certain owners of Rolloff Solutions were given rollover equity in the LP as purchase consideration. The rollover equity issued were investment preferred units and had a fair value of \$4,961,000. The fair value of the Investment Preferred Units was determined using an option pricing model. The option-pricing model requires the use of highly subjective and complex assumptions, which determine the fair value of the Investment Preferred Units, including an expected term, the price volatility of the underlying equity, the fair value of the underlying equity, and the risk-free interest rate. The underlying equity value is determined using a back solve method based upon an equity contribution, expected equity volatility is based on consideration of indications observed from comparable public companies and the risk-free interest rate is based on a treasury instrument whose term is consistent with the expected life of the unit. The dividend yield percentage is zero because the Company neither currently pays dividends nor intends to do so during the expected term. The expected term of the units represents the time the units are expected to be outstanding. The assumptions used in the option pricing model are as follows:

Expected volatility	40 %
Expected term	5 years
Dividend yield	- %
Interest rate	4.5 %

Acquisition of Materials Management Company— On November 3, 2023, the Company acquired 100% of the outstanding capital stock of Materials Management Company for a purchase price of \$24,800,000 less working capital adjustments totaling \$4,755,596, of which \$0 and \$1,644,515 was recorded as an Other receivable as of December 31, 2024, and 2023, respectively, for a total purchase price of \$20,044,404. The acquisition was funded entirely through cash consideration. MMC provides the Company with an established waste collections operation in Buena Vista, Colorado Springs and Teller County.

The Company accounted for the acquisition as a business combination whereby the purchase price was allocated to tangible and intangible assets acquired and liabilities assumed based on their relative fair values. The purchase agreement included an indemnification escrow of \$2,500,000 payable to the owners of MMC after one year from closing. For the period ending December 31, 2024, the Company claimed and received \$1,395,391 of escrow which was included in the Other receivable noted above. Transaction related bonuses were paid out in the amount of \$775,000 at the close date. Retention bonuses of \$200,000 are to be paid out in \$100,000 increments on April 1, 2024 and April 1, 2025 to one individual who is an employee and are recorded in acquisition related costs in the statement of Statement of Operations should the employment of the individual terminate prior to the payment dates the amount of the retention bonus not paid to the employee will be paid to the seller of the

acquired company. The Company has completed its final assessment of the fair values of Rolloff assets acquired and liabilities assumed. Acquisition related costs totaled \$835,616.

Intangible assets acquired were trademarks and customer relationships. The Company has elected the private company alternative under which customer relationships are not recorded separately but are recorded within goodwill. The Company hired a third party to assess the fair value of the trademark. The fair value of the trademark was estimated using the relief from royalty method, using the present value of economic royalty savings associated with ownership of the trademark.

The following table summarizes the fair value of identifiable assets acquired and liabilities assumed as of the acquisition dates:

	Rolloff	Acquisition of MMC
Cash and cash equivalents	\$ 203,437	\$ 282,209
Accounts receivable	599,076	507,442
Prepaid expenses	43,349	77,478
Property plant and equipment	6,161,682	13,313,754
Operating lease ROU asset	664,394	36,717
Trademarks	300,000	1,300,000
Accounts payable	(228,725)	(1,463,923)
Contract liabilities	(549,654)	(1,625,635)
Accrued expenses & other	(89,436)	(1,368,490)
Short-term operating lease liability	(92,277)	(24,190)
Long term debt	-	(1,679,536)
Long-term lease liability	<u>(608,908)</u>	<u>(12,779)</u>
Total assets acquired net of liabilities assumed	<u>\$ 6,402,938</u>	<u>\$ 9,343,047</u>
Goodwill	<u>\$ 14,348,767</u>	<u>\$ 10,701,357</u>

9. GOODWILL AND ACQUIRED INTANGIBLE ASSETS

Through the acquisitions, the Company acquired goodwill and intangible assets which consist of trademarks and permits. The Company has elected to amortize goodwill over a 10-year period. The changes in the carrying amount of goodwill for the period ended December 31, 2023, and 2024, was:

Balance at inception	\$ -
Goodwill acquired	25,050,124
Less: amortization expense	<u>417,502</u>
Balance at December 31, 2023	<u>\$ 24,632,622</u>
Goodwill acquired	39,627,699
Less: amortization expense	<u>4,541,997</u>
Balance at December 31, 2024	<u>\$ 59,718,324</u>

The carrying basis and accumulated amortization of goodwill as of December 31, 2024, and 2023, was:

<u>December 31, 2024</u>				
	Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Goodwill	10 Years	\$ 64,677,823	4,959,499	59,718,324

<u>December 31, 2023</u>				
		Gross Carrying Amount	Accumulated Amortization	Net
Goodwill	10 Years	\$ 25,050,124	417,502	24,632,622

The carrying basis and accumulated amortization of recognized intangible assets as of December 31, 2024, and 2023, was:

<u>December 31, 2024</u>				
	Useful Life	Gross Carrying Amount	Accumulated Amortization	Net
Trademarks	10 Years	\$ 2,515,000	236,537	2,278,463
Permits	Indefinite	3,500,000	-	3,500,000
Permits	20 Years	<u>3,700,000</u>	<u>100,208</u>	<u>3,599,792</u>
Total		<u>\$ 9,715,000</u>	<u>336,745</u>	<u>9,378,255</u>

<u>December 31, 2023</u>				
		Gross Carrying Amount	Accumulated Amortization	Net
Trademarks	10 Years	<u>\$ 1,600,000</u>	<u>\$ 26,666</u>	<u>\$ 1,573,334</u>

Amortization expense for the period ended December 31, 2024, and 2023, was \$310,079, and \$26,666, respectively.

The following table outlines the estimated future amortization expense related to acquired intangible assets held as of December 31, 2024:

For Years Ended December 31	Trademarks and Permits
2025	\$ 436,500
2026	436,500
2027	436,500
2028	436,500
2029	436,500
Thereafter	<u>3,695,755</u>
Total	<u>\$ 5,878,255</u>

10. COMMITMENT AND CONTINGENCIES

The Company follows ASC 450-20, Loss Contingencies, to report accounting for contingencies. Liabilities for loss contingencies arising from claims, assessments, litigation, fines and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount of the assessment can be reasonably estimated. There are no material commitments and contingencies as of December 31, 2024, and 2023.

11. RELATED PARTY TRANSACTIONS

The Company entered into a management agreement with Kinderhook Industries ("Kinderhook") whereby the Company will receive services from Kinderhook and in return is obligated to pay Kinderhook for such services. The Company paid Kinderhook acquisition fees and management fees of \$1,048,500 and \$444,541, respectively, for the period ending December 31, 2024. The Company paid Kinderhook acquisition fees of \$649,500 in acquisition and accrued non-management expenses of \$144,096 for the period ended December 31, 2023.

12. SUBSEQUENT EVENTS

Management has evaluated subsequent events for potential recognition or disclosure in the Company's financial statements through May 28, 2025, the date on which they were available to be issued.

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO

CERTIFICATE OF FACT OF GOOD STANDING

I, Jena Griswold, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

Roll-Off Solutions, LLC

is a

Limited Liability Company

formed or registered on 12/13/2011 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20111586454 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 12/26/2024 that have been posted, and by documents delivered to this office electronically through 12/27/2024 @ 08:54:48 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 12/27/2024 @ 08:54:48 in accordance with applicable law. This certificate is assigned Confirmation Number 16841685 .



Jena Griswold

Secretary of State of the State of Colorado

*****End of Certificate*****

Notice: A certificate issued electronically from the Colorado Secretary of State's website is fully and immediately valid and effective. However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's website, <https://www.coloradosos.gov/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the issuance of a certificate is merely optional and is not necessary to the valid and effective issuance of a certificate. For more information, visit our website, <https://www.coloradosos.gov> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."

Hayden COLORADO 'S Executive APEX TEAM



Scott Lukach President/CEO

- 25+ year waste industry veteran
- Prior to founding Apex Waste, Scott was VP of Sales and M&A for Waste Corp of America (WCA) and VP of Sales for Rehrig Pacific Co. working with some of the largest Municipalities across North America



Adam Goodman VP of Sales

25+ year Recycling & Waste industry veteran
Experienced expert in environmental services, recycling, and solid waste, with a proven track record of building high-performing teams and strengthening customer partnerships.
Prior to joining Apex Waste, Adam was the Sr. Manager National Account Sales for Republic Services working with fortune 200 manufacturing partners throughout the United States and Canada.



Scott Jenkins Chief Operations Officer

- 25+ years of Solid Waste operational experience
- Scott is responsible for the operations and fleet strategy at Apex Waste Solutions
- Prior to founding Apex Waste Solutions, Scott served as Director of Operations for WM in CO and Utah managing over 1,100 employees



Evan Sharp VP of Operations

14 years in the solid waste industry, managing complex hauling, post-collection, and material recovery facility (MRF) operations across Kansas, Oklahoma, Nebraska, Texas, and Colorado.
Throughout his career, Evan has built a strong reputation for driving operational excellence, improving efficiency, and leading high-performing teams in diverse markets. His hands-on leadership style and deep industry knowledge have contributed to sustainable growth and operational improvements across multiple regions.

'S LOCAL APEX TEAM

Direct Support Team

Louis Magor Account Manager
lmagor@apexwasteco.com
720-765-3097

Craig Workman General Manager
cworkman@apexwasteco.com
720-765-7950

Steven Johnson Manager of Collections Operations
sjohnson@apexwasteco.com
970-846-2295

Nova Dorr Customer Service Manager
ndorr@apexwasteco.com
970-879-6985

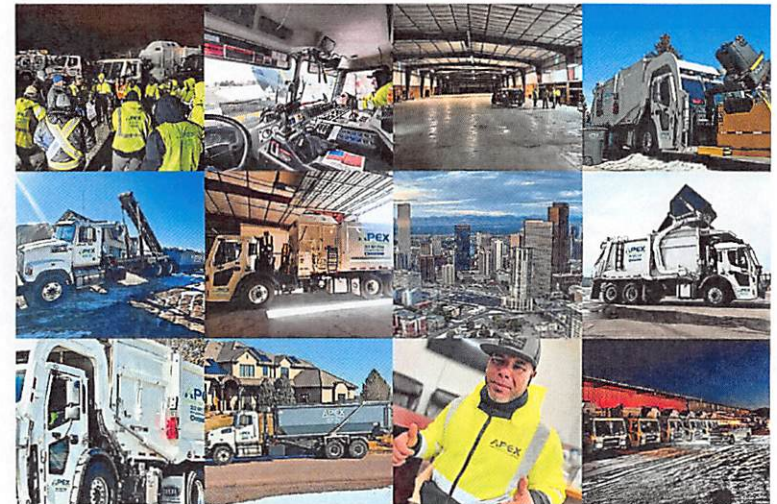
Aivree Conde Dispatcher
aconde@apexwasteco.com
720-498-4309

Mike Dalton Sales Manager
mdalton@apexwasteco.com
720-766-5670

Our Mission

Apex Waste Solutions is a privately owned, locally operated waste and recycling company since 2011. With 100+ years of combined industry experience, we are passionate about your trash. We are proud to provide services to more than 9,000 households in the Routt and Moffat County markets and thousands of commercial and industrial customers.

While the foundation of our business is built on safety, the culture of our business is built on diversity and a commitment to one another. You can see this reflected in our approach to the care and management of the communities we serve. We take our role seriously and have promised to invest time and support in these local communities. To our customers, we provide a personalized, local experience. In our industry, we invest in leading technologies that allow us to implement more sound environmental practices and greater cost efficiencies. To our planet, we are aware of the importance of being good stewards. By using new technologies and educating our employees, we try to make every decision toward a more sustainable future.



Serving Today, Safeguarding Tomorrow, Responding Always!

Our Values

Diversity & Inclusion

We value diversity, thought leadership, and new ideas.

Make a Difference

We work to make a positive difference in our team, our customers, and our environment.

Growth Through Teamwork

We invest in one another to grow as a company and strive for continuous improvement to satisfy our customers.

Safety On Purpose

We keep people safe, our employees, and those around us.

Integrity & Trust

We do everything in our power to meet the expectations of our customers and employees.

Environmental Stewardship

We strive to conduct our work and innovate in the most sustainable way possible to protect the environment and be invested in a better future for the communities we serve.

WHY CHOOSE APEX



- We are LOCAL!
- We have the equipment and knowledge to fit any of your needs.
 - **Residential, Commercial, and Industrial**
- Strong, experienced leadership team with extensive market knowledge.
- We can customize your service to fit the needs of your job.
- Safety & great customer experience is our priority!

WHY CHOOSE APEX

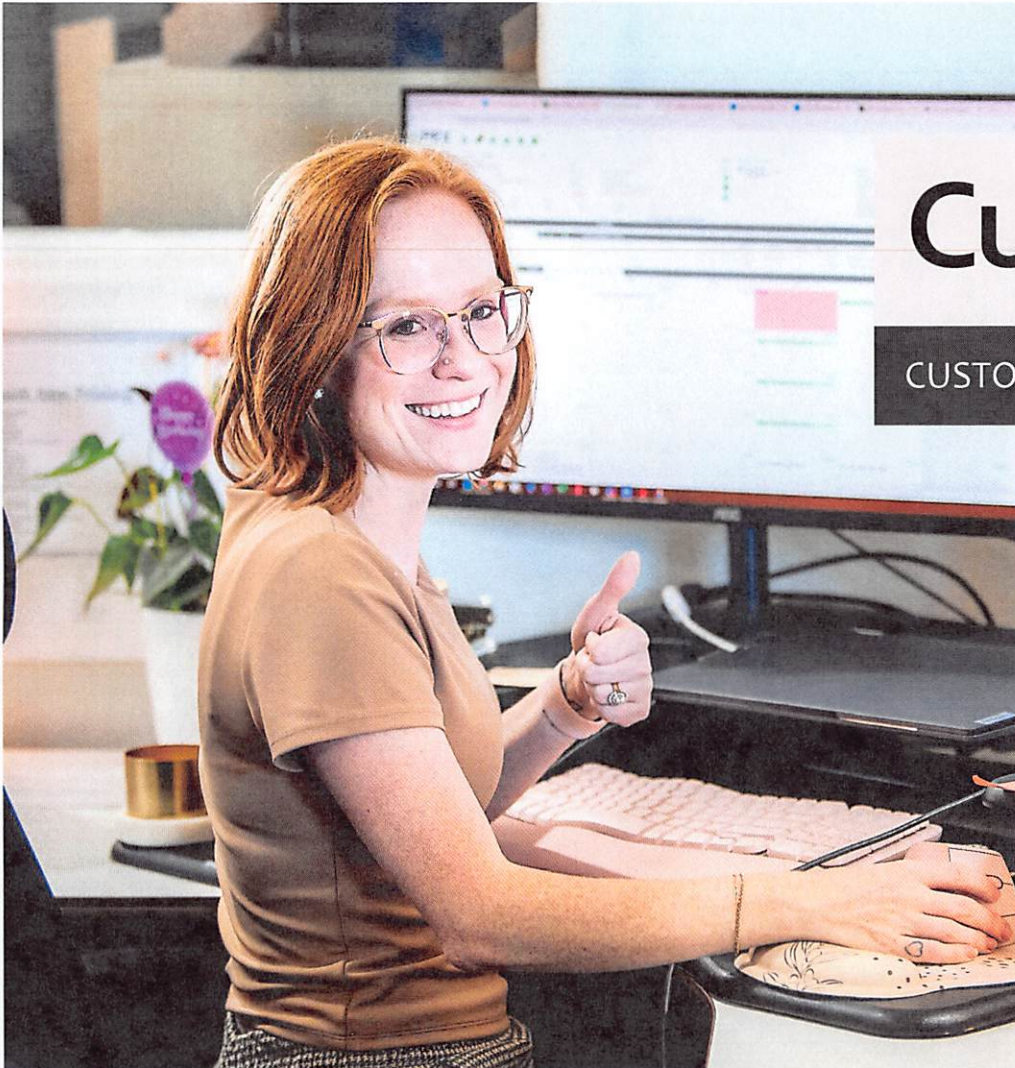


Apex Waste is committed to providing comprehensive waste and recycling services for The Town of Hayden Colorado.

We are prepared to scale our services to support the company's future growth, proactively adjusting our schedule and resources as The Town of Hayden Colorado continues to expand.

Our dedicated **local Customer Service Team** will be available during business hours to provide you with prompt, personal support, ensuring all questions and service needs are addressed efficiently. Louis Magor will serve as your dedicated account representative, providing the company with a direct line of communication to our management team.

Our Operations Team will ensure all services are performed to the highest standards, guaranteeing that we consistently meet the evolving needs of The Town of Hayden Colorado.



Customized Service

CUSTOMER-FIRST APPROACH

- Knowledgeable Customer Service Representatives are in place to support all inbound service calls from our customers.
- "We are very responsive!"... NOT A CALL CENTER
- Our localized Customer Service team is located right in Routt County at 20650 CR 205
- Hours of operation are Monday – Friday 8:00 AM – 4:00 PM.
- Customer Service 970-879-6985 steamboat@apexwasteco.com

Safety is Our Culture

To ensure the safest working environment and highest standards for our communities, ALL DRIVERS & HELPERS...

- We partner with **Synergy-Solutions LLC** for our safety program training
- Fully automated vehicles are equipped with (6) onboard cameras located in the cab and around the perimeter of our trucks
- All safety infractions are recorded, and videos are used to provide coaching and corrective action
- Our drivers undergo pre-employment background checks and drug screening
- Our drivers are required to have a minimum of one-year driving experience
- Our drivers are required to complete an online industry training course
- Our drivers must complete on-site, and ongoing training throughout their career with APEX Waste Solutions
- Our strong safety culture and unrivaled safety performance are actualized by our high-caliber, dedicated leaders working with committed, engaged team members



Safety is Our Culture

SAFETY PROGRAM: "WORK SMART, BE SAFE!"

- Safety Manager: **Synergy-Solutions LLC**
- Apex Waste Solutions Safety Program consists of Seven Key Components: Employee Recruitment, Drug/Alcohol Testing, Job Requirements, Training, Personal Protective Equipment, and Technology
 - Employee Recruitment: Prospective employees are evaluated and graded on the following criteria
 - Commercial driving experience, previous work experience, types of vehicles driven
 - Review of the individual's motor vehicle record (MVR)
 - Completion of a formal in-person interview
 - Drug/Alcohol Testing:
 - Initial and periodic random drug and alcohol testing is mandatory
 - Testing is conducted by a licensed medical facility
 - Managers are trained in reasonable suspicion of drug and alcohol use to identify any potentially impaired employee
 - Any positive results are grounds for immediate termination
 - Job Requirements:
 - Employees must pass and maintain a Department of Transportation (DOT) medical card
 - Employees must be able to meet the physical requirements for the position as outlined in the job description
 - Employees must maintain in good standing with the State of Colorado a Class B or A Commercial Driver License

Safety is Our Culture

SAFETY PROGRAM: "WORK SMART, BE SAFE!"

- Training: Composed of New Hire, On-Route, and ONGOING safety training
 - New Hire Training is facilitated through an online platform by Waste Industry Training. The program comprises over forty online courses where employees are assigned individual courses based on their job TITLES. Employees are required to successfully complete and pass each course
 - On-route training is conducted with a driver trainer assigned to the new employee. The new team members are trained on PRE/POST-TRIP inspection, ONBOARD computing tablet utilization, Helper safety, and vehicle operation
 - ONGOING Training is completed on a monthly basis in group training sessions focused on a specific safety topic
- Personal Protective Equipment (PPE): The company provides and requires the following safety equipment TO BE worn as specified
 - High-visibility safety vest or clothing when outside the vehicle
 - Gloves when handling recyclable materials or trash
 - Hard hats when outside the vehicle at material processing or disposal facilities
 - Safety glass when loading and/or operating the compaction equipment on the Rear Load (REL) collection vehicles
- Technology:
 - Third-eye vehicle camera technology is being incorporated into collection vehicles to record drivers' actions through in-cab and forward-facing cameras. The recorded video incidents provide the company the opportunity to coach team members on their behaviors and actions as they pertain to our APEX safety standards. Examples include; speeding, distracted driving, seat belt use, vehicle accidents, accident avoidance, etc.

Collection & Technology

Every Stop is documented by photo, and video to ensure EVERY STOP is serviced ON TIME, EVERY TIME.

- On-route visibility for all customers
- Real-time tracking of all vehicles and route status
- Access to images and video of every customer service for improved experience
- Videos of all routes stored for up to 7 days
- Identifying and tracking non-compliant material
- Recycling contamination monitoring
- Blocked containers

Quarterly Report Cards

- Custom service metrics available: service performance, diversion reports, missed pickups, etc.

Collection & Technology

Operation & Maintenance Plan

- Pick-up routes for The Town of Hayden, Colorado will have assigned drivers to ensure route familiarity and account knowledge for a superior service experience
- Individual routes will be handled through NavuSoft, an INDUSTRY-SPECIFIC onboard computing software, which is displayed on a computer tablet in each collection vehicle. Individual routes will be sequenced to allow routes to be run in a standard order on each collection day
- The NavuSoft software will be utilized to document and record negative services due to recycling contamination or any challenges while servicing the containers
- Our drivers will place tags on carts/boxes with excessive contamination to notify and educate our customers of the contamination.
- Our drivers will be made aware of Special Collection Needs for specified locations through our NavuSoft system
- All vehicles are routinely inspected and maintained per manufacturer's preventative maintenance and Department of Transportation (DOT) standards. Critical vehicle components are always controlled, maintained, and promptly repaired: brakes, tires, suspension, steering, lights, mirrors, windows and windshield wipers
- Our drivers will conduct documented daily Pre/Post-Trip Inspections to ensure their vehicle is safe to operate
- All vehicles are immediately taken out of service and repaired if any leaks or other out-of-service items are detected

Collection & Technology

Access at Your Fingertips - your company

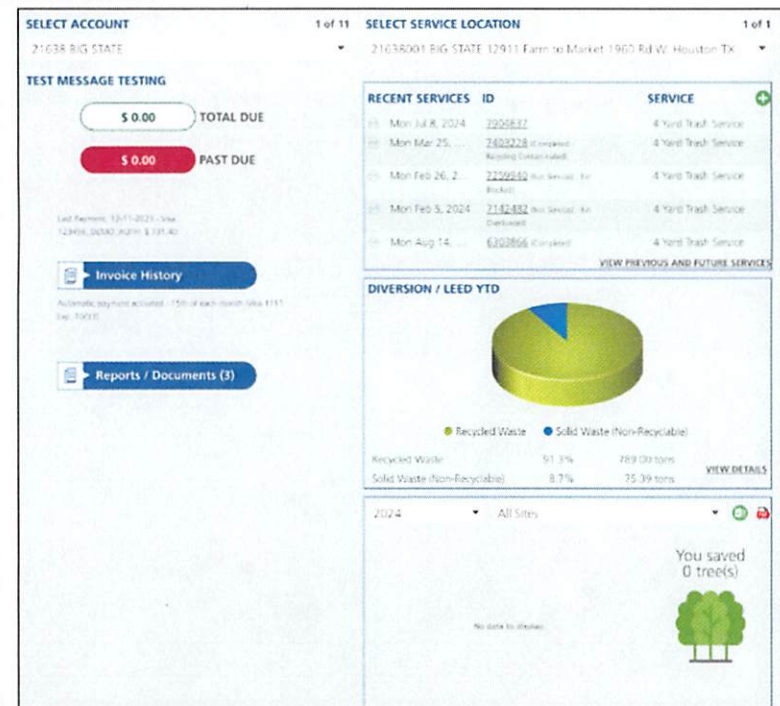
- When using The Apex App our customers can get real-time information regarding their pick-up
- Recycling and garbage reminders
- View your recycling and garbage schedule
- Real-time updates on delays
- Information updates
- Tips for your neighborhood
- Fun games to test your knowledge



Collection & Technology

Access at Your Fingertips - Municipality

- Access to all locations
- See past, current, and future pick-up details
- Customized dashboard
 - Map View
 - Calendar View
 - Diversion/LEED (Leadership in Energy and Environmental Design) Pie Graph



References

To Whom It May Concern,

I am writing to recommend Apex Twin Enviro. As the sustainability lead at Steamboat Resort and a member of the Routt County Climate Action Plan Waste Working Group, I have the privilege of working closely with Apex Twin Enviro in multiple capacities. My collaboration with their team spans day-to-day waste management at the resort to broader regional initiatives aimed at improving waste diversion and developing innovative collection strategies.

Recently, Apex Twin Enviro completed a major upgrade to the regional Material Recovery Facility (MRF), transitioning from a revolving belt to a straight-line system. This upgrade significantly increased the region's recycling processing capacity and expanded accepted materials to include #1-#7 plastics. Additionally, Apex partnered with the City of Steamboat Springs to host a regional chipping day, allowing residents to bring organic yard waste to the landfill for chipping and subsequent use in composting operations.

What sets Apex Twin Enviro apart is their consistent commitment to community engagement and collaboration. Both the CEO and COO actively participate in the Routt County Climate Action Plan Waste Working Group, contributing valuable insights from their experience managing hauling operations across Colorado. In September, Apex leadership joined the group on a tour of the Summit County Resource Allocation Park (SCRAP) facility to study hazardous waste and hard-to-recycle materials programs. Their team also donated staff time, equipment, and space for the regional chipping event, and has been an essential partner in exploring biomass diversion opportunities within Routt County.

Beyond their community involvement, Apex Twin Enviro demonstrates responsiveness, flexibility, and professionalism in meeting Steamboat Resort's waste management needs. Their representatives consistently take the time to understand operational realities and collaborate on efficient, effective waste collection solutions tailored to our site.

In summary, Apex Twin Enviro exemplifies what it means to be a community-oriented partner. I give them my recommendation.

Sincerely,

Benjamin Cavarra - Utility and Sustainability Specialist

Steamboat Ski & Resort Corporation

2305 Mt. Werner Circle, Steamboat Springs, CO 80210

BCavarra@steamboat.com

303-818-2889



October 27, 2025

To Whom it May Concern,

This is a letter of reference from the City of Steamboat regarding Twin Apex (Apex) and the waste services they provide for the city. We have been contracting with them for over a year now to collect all waste and recycling from city facilities.

Alicia Archibald, Community Recycling Coordinator for the city, has worked closely with Apex since Apex Waste Solutions' acquisition of Twin Enviro and WM assets in 2024. Her role in the city requires close collaboration with waste collection facilities and processors in order to help the city achieve its Climate Action Plan strategy to reduce Routt County's greenhouse gas emissions by 35% by 2030 and 74% by 2050.

Some of the examples of how Apex has supported the CAP is with their re-routing of residential routes to create more efficient routes resulting in less trucks on the road. They have also rolled out weekly collection of recycling and variable rates for trash with a reduced cost for a smaller trash cart (by request of the city), thus promoting increased waste diversion.

Apex has been responsive to city staff questions and requests to various new diversion programs. One such example is exploring how to best utilize their city-located transfer station for more community diversion opportunities in partnership with the county, city and local non-profits. Additionally, city staff requested that Apex consider reducing their drop-off rates for clean cardboard at the transfer station and they were most willingly to do so.

The City of Steamboat Springs appreciates the waste services that Apex has provided to the city directly through our contract for waste and recycling collection services. We truly appreciate their responsiveness, follow-through on requirements, and professionalism.

Sincerely,

Tom Leeson

Digitally signed by Tom
Leeson
Date: 2025.10.28
14:50:32 -06'00'

Tom Leeson, City Manager
tleeson@steamboatsprings.net

**CONTRACTOR'S PROPOSAL FOR
SOLID WASTE COLLECTION**

Proposal submitted by Twin Landfill, LLC dba Apex Twin Enviro

(an individual) (a limited liability company) (a partnership) (a corporation duly organized under the laws of the State of Colorado).

Rate per residential Unit per month with optional curbside recycling: \$39 _____

Senior rate per residential Unit per month with optional curbside recycling: \$26 _____

Enclosed Refuse in excess of three (3) enclosures per week:

\$ See Addendum

The undersigned having carefully read and considered the terms and conditions of the Contract Documents for Solid Waste & Recyclables Collection for the Town of Hayden, Colorado, does hereby offer to perform such services on behalf of the Town, of the type and quality and in the manner described, and subject to and in accordance with the terms and conditions set forth in the Contract Documents at the rate set forth:

\$85/ton*

Non-compactable Refuse per yard:

\$29

Additional Toters per month:

Large Bulky Items:

ITEM	AMOUNT PER PIECE
Washer, dryer, stove, similar appliances	\$ 50
Sofa	\$ 50
Hide-a-bed	\$ 50
Lounge chair, love seat	\$ 42
Mattress, box spring	\$ 50
Water heaters (up to 40 gallon)	\$ \$50

PROPONENT

BY: Adam Goodman

ITS:

Principal Office Address:

10259 South Parker Rd.

Parker, CO 80134

Telephone: 720-765-5463

E-Mail address: agoodman@apexwasteco.com 13

Additional Terms Addendum

The following Services, Charges and other terms are added to the Service Agreement dated effective as of February ,1, 2026 for the Town of Hayden Solid Waste & Recyclables Collection and Disposal RFP.

Rates for commercial containers.

- 3YD MSW, once a week service: \$195.50 per month.
- 6YD MSW, once a week service: \$221 per month.
- 8YD MSW, once a week service: \$263.50 per month.

All capitalized terms used herein and not otherwise defined shall have the meanings assigned to them in the Service Agreement. Except as amended and modified by this Addendum, the Service Agreement, as amended, shall remain in full force and effect.

Dated: October 23rd, 2025

Apex Waste Solutions

Customer

Adam Goodman

By:

Name: Adam Goodman

Title: VP of Sales

By: _____

Name: _____

Title _____

Appendix B-Exceptions to Agreement

- Apex Waste Solutions needs at least a 48-hour notice to pick up bulky items.
- We must add Bundles and Extra Bags to the Bulky Items list.
- We must change price increase language from CPI to CPI Sewer, Water, Trash.

Recycling Do's and Don'ts



SMALL ACT, BIG IMPACT

RECYCLABLE

✓ Bottles & Cans (BOTELLAS & BOTES)



✓ Boxes (CAJAS)



✓ Paper (Papel)



✓ Plastics (PLASTICOS)



NOT RECYCLABLE



**No Bagged
Recyclables**
(No poner
reciclados en bolsas)



No Plastic Bags
(No poner bol-
sas de plastico
en su bote)



**No Food or
Yard Debris**
(No comida o
residuos del jardín)



**No Hazardous
Materials**
(No residuos peligrosos o
escombros)



No Scrap Metal
(No chatarra - no
metales grandes.)

For more information call (303) 841 - 7144 or visit www.apexwasteco.com

APEX Waste Solutions – Key Contacts

Louis Magor
Account Sales Manager
720-765-3097
lmagor@apexwasteco.com

Steven Johnson
Manager of Collections Operations
970-846-2295
sjohnson@apexwasteco.com

Mike Dalton
Area Sales Manager
720.766.5670
mdalton@apexwasteco.com

Aivree Conde
Dispatch
720-498-4309
aconde@apexwasteco.com

Thank You





AGREEMENT FOR PROFESSIONAL SERVICES

This **AGREEMENT FOR PROFESSIONAL SERVICES** is made effective the 6th day of November, 2025 between the TOWN OF HAYDEN, a Colorado home rule municipal corporation ("Town"), and Zenobia Consultants ("Consultant").

WITNESSETH:

In consideration of the mutual covenants and agreements herein contained, the parties hereto agree as follows:

1. **Scope of Agreement.** Consultant agrees to provide consulting services, as more fully identified in the attached exhibits, and any work orders subsequently authorized by, and for the Town of Hayden, Colorado.
2. **Consideration.** The Town agrees to compensate Consultant for its fees and services in an amount as established within the Professional's submittal for the scope of work attached, and work orders subsequently authorized (the "Work"). Work shall be performed based on the scope identified in Exhibit A, and compensated on the basis of time and expenses with reference to Exhibit B (Rate Schedule) unless otherwise authorized. Consultant may adjust its rates annually, consistent with its standard rates charged to other clients for similar work with a cap of 3% increase per year unless negotiated in advance with the Town. All work shall be approved by the Town prior to incurring costs on a project. The Town shall pay amounts due pursuant to the scope of work, or any work orders subsequently authorized, within 30 days of the Town's receipt of an invoice delivered by Consultant. In the event the Town fails to pay amounts owed within 30 days of its receipt of an invoice, the outstanding amounts owed pursuant to such invoice will accrue interest at a rate of the lesser of 18% per annum and the greatest amount allowable under applicable local, state and federal law.
3. **Term and Renewal.** This Agreement shall be effective as of the date of its execution by both parties and shall extend for a one-year period, with the option to renew in additional one-year periods, unless earlier terminated pursuant to paragraph 12, subject to and conditioned upon annual budgeting by the Town for Consultant's services pursuant to Section 9, below. Should the Town fail to budget for Consultant's services in any budget year, then this Agreement shall not renew and shall automatically terminate. This Agreement may also be terminated at any time pursuant to Section 12, below.

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www.haydencolorado.com**



4. Non-Exclusive. This Agreement shall not be deemed to be an exclusive agreement. From time to time, the Town, at its sole discretion, may contract with firms other than the Consultant to provide services similar to or related to those offered by the Consultant.
5. Data and Final Product. All data that is produced and finalized by consultant firm for this project will be transferred to Town at the end of the contract including all renderings, AutoCAD files, images, or any data that is finalized by consultant for the Town.
6. Status. Consultant is an independent consultant and shall not be considered an employee of the Town for any purpose.
7. Standard of Care. The standard of care applicable to Consultant's services will be in accord with a manner that is consistent with the level of care and skill exercised by professionals in the same discipline practicing in Colorado. Consultant will re-perform any services not meeting this standard without additional compensation.
8. Indemnity. Consultant shall hold harmless and indemnify the Town from and against any damages awarded against the Town, or incurred by the Town in defense of any claim (including reasonable attorneys' fees, costs or expert witness fees), Consultant's or its sub-consultants, and their respective officers, employees and agents performance of its obligations under this Contract.
9. Insurance. Consultant and any sub-consultants shall maintain workers' compensation, automotive liability, and general liability insurance coverage with at least the following minimum limits: General Liability - \$1,000,000 per occurrence/\$2,000,000 Aggregate; Automobile - \$1,000,000 combined single limit, with a Hired & Non-owned Auto clause; Workers Compensation — Colorado State Statutory Limits. Consultant shall also maintain professional liability insurance with coverage limits of **\$1,000,000 per occurrence/\$1,000,000 Aggregate**. The Town and its employees shall be named as an additional insured under the general liability policy, which shall specifically insure Consultant's indemnity obligations pursuant to the preceding Section 7, above. Every policy required above shall be primary insurance, shall contain a waiver of subrogation provision against the Town and its, officers, employees and agents, and any insurance carried by the Town, its officers, or employees, or agents shall be excess and not contributory insurance to that provided by the Consultant. The additional insured endorsement shall not contain exclusion for bodily injury or property damage arising from completed operations. The Consultant shall be solely responsible for any deductible losses under each of the policies required above. Certificates of insurance shall be completed by the Consultant's insurance agent as evidence that policies providing the required coverages, conditions, and minimum limits are in full force and

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effect, and shall be subject to review and approval by the Town. Each certificate shall provide that the coverages afforded under the policies shall not be canceled, terminated or materially changed until at least thirty (30) days prior written notice has been given to the Town. If the words "endeavor to" appear in the portion of the certificate addressing cancellation, those words shall be stricken from the certificate by the agent(s) completing the certificate. The Town reserves the right to request and receive a certified copy of any policy and any endorsement thereto. Failure on the part of the Consultant to procure or maintain policies providing the required coverages, conditions and minimum limits shall constitute a material breach of this Agreement upon which the Town may immediately terminate the Agreement, or at its discretion may procure or renew any such policy or an extended reporting period thereto and may pay any and all premiums in connection therewith, and all monies so paid by the Town shall be repaid by Consultant upon demand, or the Town may offset the cost of the premiums against any monies due to Consultant from the Town. The parties hereto understand and agree that the Town is relying on, and does not waive or intend to waive by any provision of this Agreement, the monetary limitations (presently \$150,000 per person and \$600,000 per occurrence) or any other rights immunities and protections provided by the Colorado Governmental Immunity Act, Sections 24-10-101 et seq., C.R.S., as from time to time amended, or otherwise available to the Town, its officers or employees.

10. Governmental Immunity/TABOR. Nothing herein shall be interpreted as a waiver of governmental immunity, to which the Town would otherwise be entitled under § 24-10-101, et seq., C.R.S., as amended. This contract is also contingent upon annual budgeting by the Town of Hayden and nothing in this contract shall be construed as a multi-year financial obligation of the Town.
11. Immigration Compliance. The Consultant shall not knowingly employ or contract with an illegal alien to perform work under this contract nor contract with any subconsultant that fails to certify to the consultant that the subconsultant shall not knowingly employ or contract with an illegal alien to perform work under this contract.

The Consultant has verified or attempted to verify through participation in the E-Verify Program that the Consultant does not employ any illegal aliens. (For the purpose of this paragraph, "E-Verify Program" is defined to mean the employment verification program created in Public Law 208, 104th Congress, as amended, and expanded in Public Law 156, 108th Congress, as amended, that is administered by the United States Department of Homeland Security). If the Consultant is not accepted into the E-Verify Program prior to executing this contract, the Consultant shall apply to participate in the E-Verify Program every three months until the consultant is accepted or this contract has been completed, whichever is earlier. The Consultant shall not use the E-Verify Program procedures to

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undertake pre-employment screening of job applicants while this contract is being performed. This paragraph shall not be effective if the E-Verify Program is discontinued.

If the Consultant obtains actual knowledge that a subconsultant performing work under this contract knowingly employs or contracts with an illegal alien, the consultant shall notify the subconsultant and the Town within three days that the Consultant has actual knowledge that the subconsultant is employing or contracting with an illegal alien; and terminate the subcontract with the subconsultant if within three days of receiving the notice required pursuant to this paragraph, the subconsultant does not stop employing or contracting with the illegal alien. The Consultant shall not terminate the contract with the subconsultant if during such three days the subconsultant provides information to establish that the subconsultant has not knowingly employed or contracted with an illegal alien.

The Consultant shall also comply with any reasonable request by the Colorado Department of Labor and Employment made in the course of an investigation that the department is undertaking pursuant to C.R.S. 8-17.5-102(2).

12. Employees, Subcontractors and Assignees. The providing of professional services required under paragraph 1 of this Agreement shall be the responsibility of Consultant. Consultant may employ or subcontract with additional persons to assist in the performance of this Agreement. Supervision and payment of any such persons shall be the sole and exclusive responsibility of Consultant. Notwithstanding the foregoing, however, this Agreement shall not be assigned by Consultant to a third party without the prior express written consent of the Town.
13. Termination At any time the Town may terminate this Agreement effective immediately upon the delivery of written notice to Consultant. In the event of any such termination, the Town shall pay Consultant for monies owing through the date of termination, Consultant may terminate this Agreement if the Town fails to make any payments when due or otherwise fails to perform or fulfill any obligation under this Agreement. In the event of any such termination, the Town shall pay Consultant for monies owing through the date of termination.
14. Agreement Administration and Notice. For purposes of administering this Agreement, the Town Council hereby appoints the Town Manager to represent the Town in carrying out the purposes and intent of this Agreement. Any notices required to be given pursuant to this Agreement shall be delivered as follows:

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To the Town: Mathew Mendisco, Town Manager
Town of Hayden
P.O Box 190
178 West Jefferson
Hayden, CO 81639

Copy to:

To the Consultant:

15. Responsibilities. Consultant shall be responsible for all damages to persons or property caused by the Consultant, its agents, employees or sub consultants, to the extent caused by its negligent acts, errors and omissions hereunder.
16. Entire Agreement. This Agreement constitutes the entire agreement between the parties. The provisions of this Agreement may be amended at any time by the written mutual consent of both parties. The parties shall not be bound by any other agreements, either written or oral, except as set forth in this Agreement.
17. Governing Law. The laws of the State of Colorado shall govern the validity, performance and enforcement of this Agreement. Exclusive venue for any action instituted pursuant to this agreement shall lie in Routt County, Colorado.
18. Force Majeure. Consultant shall not be responsible for any time delays caused by by labor disputes, fire, unusual delay in deliveries, unavoidable casualties or other causes beyond the Consultant's control.
19. Authority. Each person signing this Agreement represents and warrants that said person is fully authorized to enter into and execute this Agreement and to bind the party it represents to the terms and conditions hereof.
20. Attorneys' Fees. Should this Agreement become the subject of litigation between the Town and Consultant, the substantially prevailing party shall be entitled to recovery of reasonable costs, expert witness fees and attorney fees incurred in connection with such

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litigation. All rights concerning remedies and/or attorneys' fees shall survive any termination of this Agreement.

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands this ____ day of _____, 2025.

TOWN OF HAYDEN

a Colorado home rule municipal corporation

By: _____

Ryan Banks, Mayor

ATTEST:

Barbara Binetti, Town Clerk

CONSULTANT

By: _____



Exhibit A
SCOPE OF WORK

The Scope of this Agreement for Professional Services is planned to consist of the types of tasks listed in the attached RFP and RFP Response from the Consultant as well as the attached scope of services. Specific direction will be provided by the Town as needed within the attached scope. Miscellaneous tasks directed by the Town will be performed under this Agreement on the basis of time and expenses not to exceed a cumulative total pre-authorized by the Town Manager.

REQUEST FOR QUALIFICATIONS

1.0 INTRODUCTION

The Town of Hayden, located in Routt County, Colorado, is soliciting Statements of Qualifications from qualified civil engineering firms to provide design, bidding, and construction-phase engineering services for the Hayden Sewer Rehabilitation Project.

The project will address the rehabilitation of deteriorating vitrified clay sewer mains and associated manholes at three critical sites within the Town limits. Services may include field investigation, design, permitting, bidding support, construction observation, and project management.

2.0 SCOPE OF SERVICES

The selected consultant may be required to provide the following services:

- Pre-Design & Assessment
 - Review existing system maps, CCTV, and condition assessments.
 - Recommend appropriate rehabilitation methods (CIPP, trench replacement, manhole repair).
- Design Services
 - Prepare design drawings, technical specifications, and cost estimates.
 - Coordinate with Town staff and funding agencies.
 - Identify permitting requirements and assist with submittals.
- Bidding Assistance
 - Prepare bid documents in coordination with the Town.
 - Assist with contractor solicitation, pre-bid meetings, addenda, and bid evaluation.

3.0 SUBMITTAL REQUIREMENTS

Applicant firms must submit one (1) hardcopy and one (1) electronic copy.

3.1 Cover Letter

The cover letter should include the following:

- Introduction of firm
- Address
- Phone number
- Include the name, signature, and contact information of an authorized binding official who can answer questions regarding the firm's proposal.

3.2 Qualifications and Experience of Firm and/or Team

- Provide resumes showing qualifications and experience for all members of your firm who are proposed to provide the actual services to the Town. Identify the licensed



Exhibit B
Fee Schedule

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Rates/Not to Exceed Proposal:

For the above approach, Zenobia proposes to execute these services for a not-to-exceed amount of \$58,300.

Subtask	Description	Billing Method	Ben Beall	Rosa Foth	Emily Spangler	Total
1	Pre-Design and Field Assessment	T&M	20	30	60	\$ 16,350
2	Design Services	T&M	20	80	10	\$ 18,100
3	Bidding Assistance	T&M	30	40	30	\$ 15,900
4	Construction Observation and Support	T&M	15	20	15	\$ 7,950
						\$ 58,300

Rates	
Ben Beall	\$ 180
Rosa Foth	\$ 165
Emily Spangler	\$ 130

Notes about rate structuring:

DIRECT CHARGES (not included in NTE):

Mileage	Current Federal Rate (\$0.67/mile)
Copies(letter/legal)	At cost
Other owner-approved purchases	At cost



Town of Hayden

Town Council Agenda Item

MEETING DATE: November 6th, 2025

AGENDA ITEM TITLE: Review and consider for approval the Consultant Contract with Zenobia Consultants for the Design of the Hayden VCP Phase 2 Sewer Replacement Project.

AGENDA SECTION: Consent Agenda

PRESENTED BY: Bryan Richards, Public Works Director

CAN THIS ITEM BE RESCHEDULED: Yes, but not recommended.

BACKGROUND REVIEW: The project will address the engineering design for the rehabilitation of deteriorating vitrified clay sewer mains and associated manholes at three critical sites within the Town limits. Services may include field investigation, design, permitting, bidding support, construction observation, and project management.

Site 1 Hospital Hill: 350 feet of pipe and 2 manholes

Site 2 at South 1st Alley: 1,200 feet of pipe and 4 manholes serving the Routt County Fairgrounds, a nearby mobile home park and Poplar Commons Development.

Site 3- from 3rd to 6th Street alley: 340 feet of pipe and 2 manholes

The Scope of work consists of:

- Pre-Design & Assessment
 - Review existing system maps, CCTV, and condition assessments.
 - Recommend appropriate rehabilitation methods (CIPP, trench replacement, manhole repair).
- Design Services
 - Prepare design drawings, technical specifications, and cost estimates.
 - Coordinate with Town staff and funding agencies.
 - Identify permitting requirements and assist with submittals.
- Bidding Assistance
 - Prepare bid documents in coordination with the Town.

- Assist with contractor solicitation, pre-bid meetings, addenda, and bid evaluation.

Zenobia proposed to complete these services for \$58,300.

RECOMMENDATION: Move to approve the Consultant Contract with Zenobia Consultants for the Design of the Hayden VCP Phase 2 Sewer Replacement

MANAGER'S RECOMMENDATION/COMMENTS: *I concur with this recommendation*



Town of Hayden

Town Council Agenda Item

MEETING DATE: November 6, 2025

AGENDA ITEM TITLE: Poplar Commons Deed Transfer Resolution

AGENDA SECTION: New business

PRESENTED BY: Tegan Ebbert, Deputy Town Manager.

CAN THIS ITEM BE RESCHEDULED: Not preferred.

BACKGROUND REVIEW: The Town of Hayden and Hayden Municipal Housing Authority are participating in project to create an affordable housing development to be located at 365 S Poplar Street (the former skate park), referred to as Poplar Commons. The Hayden Municipal Housing Authority is taking on the role of implementing the project and will be the owner of the development through a single asset entity. At this point in the project, we are requesting that the Town Council approve a resolution authorizing the transfer of the deed to the Hayden Municipal Housing Authority.

RECOMMENDATION: Move to approve and authorize the Mayor to sign Resolution 2025-09, resolution approving the conveyance of certain real property, known as 365 South Poplar Street, Hayden, Colorado, from the Town of Hayden to the Hayden Municipal Housing Authority for the development of an affordable housing project.

MANAGER RECOMMENDATION/COMMENTS: *I concur with the recommendation.*

**TOWN OF HAYDEN, COLORADO
RESOLUTION 2025-09**

A RESOLUTION APPROVING THE CONVEYANCE OF CERTAIN REAL PROPERTY, KNOWN AS 365 SOUTH POPLAR STREET, HAYDEN, COLORADO, FROM THE TOWN OF HAYDEN TO THE HAYDEN MUNICIPAL HOUSING AUTHORITY FOR THE DEVELOPMENT OF AN AFFORDABLE HOUSING PROJECT.

RECITALS

WHEREAS, the Town of Hayden owns certain real property that is known as 365 South Poplar Street and legally described in Exhibit A to the Special Warranty Deed attached hereto (the "Property"); and

WHEREAS, The Hayden Town Council has determined that the Property should be used for the development of affordable housing, and that the Hayden Municipal Housing Authority is the most appropriate entity to plan and finance, or arrange for the planning and financing of affordable housing on the Property; and

WHEREAS, the Hayden Municipal Housing Authority desires to accept the conveyance of the Property and to endeavor to plan and finance, or arrange for the planning and financing of an affordable housing project on the Property; and

WHEREAS, Section 10-2 of the Town of Hayden Home Rule Charter authorizes the disposition of real property by motion, and this Resolution 2025 is intended to reflect the Town Council's approval of a motion to dispose of the Property pursuant to the Special Warranty Deed attached hereto

NOW, THEREFORE BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF HAYDEN, COLORADO THAT:

Section 1. The attached Special Warranty Deed, conveying the real property legally described therein and known as 365 South Poplar Street, Hayden, Colorado, from the Town of Hayden ("Town") to the Hayden Municipal Housing Authority ("Authority"), is hereby approved. The Mayor and the Town Clerk are hereby authorized to execute and deliver the Special Warranty Deed and any and all other documents or agreements that are necessary or desirable to cause the transfer of the Property with title insurance for the benefit of the Town and the Housing Authority

Section 2. This Resolution shall be effective immediately upon its adoption.

INTRODUCED, PASSED, APPROVED, AND ADOPTED THIS 6th DAY OF NOVEMBER, 2025.

Ryan Banks, Mayor

ATTEST:

Barbara Binetti, Town Clerk



October 30, 2025

Mathew Mendisco
Town Manager/Town of Hayden
178 W. Jefferson Ave.
Hayden, CO 81639
mathew.mendisco@haydencolorado.org

Re: Scope of Work for EECBG Phases 2 and 3

Dear Mr. Mendisco,

Western Resilience Center respectfully submits a Scope of Work to provide services to the Routt County Climate Action Plan Collaborative to advance the second and third phases of work associated with the Colorado Energy Office Energy Efficiency Conservation Block Grant (EECBG) – funding county-wide building electrification and decarbonization planning and implementation to serve all of Routt County.

Phases 2 and 3 of the EECBG workplan include the following overarching tasks:

- 1) Building Electrification and Decarbonization Plan Education and Outreach (Phase 2)
- 2) Building Electrification and Decarbonization Plan Implementation, Workforce Capacity Development and Dashboard Maintenance (Phase 3)

Western Resilience Center is well-equipped with the technical expertise, regional connections, and previous relevant education, outreach and clean energy workforce development experience to successfully implement these phases of work. For the proposed work, local connections and the ability to work productively and iteratively with regional partners, government representatives, builders and industry will be key to advancing this work, making Western Resilience Center the desired contracted service provider.

Western Resilience Center is committed to supporting, and is inspired by, regional climate action. This grant supports work that is truly key to reducing carbon emissions in Routt County by focusing on the county's biggest source of emissions and taking on-the-ground action.

Western Resilience Center appreciates your consideration and Town of Hayden's fiscal role supporting the important work of the Routt County Climate Action Plan Collaborative.

Sincerely,

Michelle O. Stewart, Ph.D.
Executive Director
michelle.stewart@westernresilienc.org
(970) 871-9299 ex. 103



Project Approach

Western Resilience Center will provide services to the Routt County Climate Action Plan Collaborative to advance the second and third phases of work associated with the Colorado Energy Office Energy Efficiency and Conservation Block Grant (EECBG)-funded regional electrification and decarbonization planning and implementation initiative serving Routt County, City of Steamboat Springs, and Towns of Hayden, Oak Creek and Yampa.

Western Resilience Center is well-equipped with the technical expertise, regional connections, and previous relevant education, outreach and clean energy workforce development experience to successfully implement these phases of work. For the proposed work, local connections and the ability to work productively and iteratively with regional partners, government representatives, builders and industry will be key to advancing this work, making Western Resilience Center the desired contracted service provider.

1. Building Electrification and Decarbonization Plan Education and Outreach (Phase 2 of EECBG)

Routt County Climate Action Plan Collaborative contracted NORESO to develop a Building Electrification and Decarbonization Plan (hereafter called “Building Plan”) and Dashboard Database in 2025, to be completed in November 2025. To inform building owners and contractors about the findings of the Building Plan, and in order to establish buy-in and fuel-source switching and conversion, Western Resilience Center will provide technical support for Building Plan education and outreach. Education and outreach will target high-energy building owners and general stakeholders as well as contractors. When conversion happens, education and outreach will focus on Building Plan implementation support, which may range from increasing user comfort with unfamiliar (new) technologies to coordinating interested consumers with the contractor community to facilitating project implementation.

Task 1: Building Plan Education and Outreach

- Target education and outreach efforts to high-energy building owners and general stakeholders as well as contractors (e.g. education and training around using new technologies).

- Conduct outreach to local utilities, municipalities, and community partners to develop fuel switching programs.
- Community education and outreach to all communities on the benefits of electrification. (ie. workshops, green building tours, etc.).
- Develop an education and outreach strategy to highlight the sustainability, cost savings, and available programming to support fuel switching.

Deliverables:

- List of building owners, general stakeholders to be targeted, with progress reports showing stakeholders reached and response.
 - List of utility, municipality and partners to be contacted regarding fuel switching programs, with progress reports showing those reached and response.
 - Contact list of property owners who were supported by technical assistance with electrification costs, technologies and outcomes.
 - One Talking Green column in *Steamboat Pilot & Today*; three Western Resilience Center newsletter summaries; one substack article, information table at three events
 - A publicly available cost calculator tool for calculating fuel-switching cost/carbon benefits.
-

2. Building Electrification and Decarbonization Plan Implementation, Workforce Capacity Development and Dashboard Maintenance (Phase 3 of EECBG)

As the aforementioned Building Plan education and outreach activities continue to target and reach key stakeholders, Western Resilience Center will support the Routt County Climate Action Plan with Building Plan implementation and Dashboard Maintenance.

Implementing the Building Plan and the scaling up of electrification will require a trained workforce to (i) install and maintain energy technologies like heat pumps, heat pump water heaters, batteries, and smart devices, and (ii) understand the connection between high-efficiency equipment and efficient building envelopes needed for the best consumer outcomes.

Like most rural regions in Colorado, Routt County lacks the workforce capacity needed to drive electrification and decarbonization at scale. Workforce gaps could be a sustained barrier to advancing decarbonization and electrification in NW Colorado unless robust workforce development and training programs are created in the near term to build capacity. Building on the proven successes of Western Resilience Center's collaboratively hosted regional contractor, builder and building-owner workshops and technical training. Western Resilience Center will

support workforce development programming that directly supports Building Plan implementation. Supporting these programs will build on the strong regional partnerships Western Resilience Center has established regionally and state-wide, leveraging regional resources like K-12 education programs, Colorado Mountain College, Colorado Northwest Community College and state-wide training programs that can help train and/or reskill professionals to occupy the emergent electrification workforce needs.

During Phase 1 of the EECBG grant-funded project, NORESO created an emission tracking dashboard that aims to support Routt County Climate Action Plan Collaborative governments with tracking costs and emissions reduced, avoided and averted through electrification and fuel-switching action. Western Resilience Center will work with regional governments to create a regional tracking protocol that governments can easily use and will support maintenance as needed to provide CAP Collaborative governments with building-related data needed for transparent reporting and planning purposes.

Task 2: Building Plan Implementation, Workforce Development and Dashboard Maintenance

- Provide technical assistance to building owners, utilities, governments and partners regarding beneficial electrification costs, fuel-switching and electrification processes, electrification technologies and outcomes.
- Develop and showcase fuel switching pilot programs and partnerships.
- Provide Energy Concierge services, or on-demand energy consultations, technical advice, industry and resource connections.
- Workforce Development training program development and training.
- Dashboard maintenance, tracking and reporting.
- Ongoing building electrification and decarbonization plan education and outreach.

Deliverables:

- List of targeted stakeholders supported through technical assistance and progress report of key questions, barriers, challenges and workforce gaps identified to support program development.
- Press release and building tour of at least one model fuel-switching building case study.
- Progress reports on Workforce Development training program development.
- Number of workforce members trained/reached at designated Building Plan-related events (e.g. beneficial electrification workshops on heat pumps, EV chargers, induction stoves, solar installation to educate about the cost savings and emission reduction impact of energy technology installs, etc.).

- Summary of recommended dashboard maintenance protocol for Climate Action Plan Collaborative Governments.
 - Maintained Dashboard.
-

Budget and Timeline

November 2025 - August 31, 2027

Task	Title	Scope	Fee
1	Building Plan Education and Outreach	• Target education and outreach efforts to high-energy building owners and general stakeholders as well as contractors (e.g. education and training around using new technologies). • Conduct outreach to local utilities, municipalities, and community partners to develop fuel switching programs. • Community education and outreach to all communities on the benefits of electrification. (ie. workshops, green building tours, etc.). • Develop an education and outreach strategy to highlight the sustainability, cost savings, and available programming to support fuel switching.	\$15,000
2	Building Plan Implementation, Workforce Development and Dashboard Maintenance	• Provide technical assistance to building owners, utilities, governments and partners regarding beneficial electrification costs, fuel-switching and electrification processes, electrification technologies and outcomes. • Develop and showcase fuel switching pilot programs and partnerships. • Provide Energy Concierge services, or on-demand energy consultations, technical advice, industry and resource connections. • Workforce Development training program development and training. • Dashboard maintenance, tracking and reporting. • Ongoing building electrification and decarbonization plan education and outreach.	\$148,825
		Total	\$163,825

Project Team

Western Resilience Center staff is comprised of professionals with a variety of clean energy-related experience that encompass building energy efficiency and renewable energy, clean transportation, strategic planning, data analysis, program development and management and communications. Our team can provide valuable insight and guidelines for implementing the county-wide building electrification and decarbonization plan and the collaborative experience needed to successfully reach, educate, and convene a variety of relevant stakeholders.

Michelle O. Stewart, Ph.D. – Executive Director

Michelle will be a strategic lead on the project and brings 20 years of professional experience in environmental and climate change-related research, program development, data analysis, communication, fundraising and teaching. Michelle's training, expertise and integrated approach to climate mitigation and adaptation equip her with the ability to convene diverse stakeholders through dialogue, mutual learning and collaboration in order to explore and pursue shared goals, while bringing relevant research and science into the service of decision-making when beneficial. She has thus served as an important lead for Western Resilience Center's work as Program Management Entity (PME) for the Routt County Climate Action Plan Collaborative.

Prior to joining Western Resilience Center, Michelle worked as the Academic Director of School for International Training's (SIT) Iceland Program on Renewable Energy, Technology and Resource Economics, where she and Iceland colleagues co-developed the first carbon neutral study abroad program in 2019. Prior to SIT, Michelle worked as a rangeland social science postdoctoral fellow at Colorado State University where she analyzed and supported the Collaborative Adaptive Rangeland Management project on the Pawnee Grasslands. She also taught remotely at University of Denver/University College in the M.A. Program on Environmental Policy and Management and at University of Colorado-Boulder's Geography Department. She was the Pick Visiting Assistant Professor of Environmental Studies at Amherst from 2013-2016. She was a Fulbright Fellow in China and received numerous National Science Foundation grants for her interdisciplinary research in Colorado, Nepal, Venezuela, and Tanzania. Michelle holds a B.S. in Environmental Science from the University of Notre Dame; a M.A. in Environmental Studies from the University of California-Santa Cruz; a Ph.D. in Human-Environment Geography from the University of Colorado-Boulder; and was a doctoral fellow at Harvard's John F. Kennedy School of Government.

Paul Bony, MBA - Energy and Transportation Director

Paul will be project lead on developing the overall programming and monitoring project progress and quality. He brings over 25 years of diversified experience in planning, implementing,

marketing and evaluating energy efficiency, demand side management, renewable energy and consumer product programs and services. Paul has extensive electric, gas and water utility experience and he has also worked in the HVAC industry where he focused on ground source heat pump market adoption at the national, regional, and local level. Prior to joining Western Resilience Center, Paul was a Senior Programs Consultant and Manager with CLEAResult based in Salt Lake City, UT, where he managed large energy efficiency programs for utility clients and led strategic development efforts for the New Construction Market. Prior to that, Paul was the Director of Renewables and Contractor Development for the Electric and Gas Industry Association in Sacramento, CA, where he expanded and developed the Association's finance and contractor education services for HVAC, solar, battery storage, home performance and geothermal industries in the US and Canada.

Paul also served as the Director of Market Development and Western Regional Sales for ClimateMaster Incorporated and the Manager of Marketing and Member Services for Delta-Montrose Electric Association (DMEA). Paul's energy efficiency and renewable energy market development activities have earned him the Association of Energy Services Professionals "Achievement in Energy Services" Award, the US Environmental Protection Agency's Excellence in ENERGY STAR Outreach award, and special recognition from the Alliance to Save Energy. At present, Paul serves as the Vice President of the Delta-based Solar Energy International's Board of Directors. Paul holds his B.S. degree in Grain Science and Industry from Kansas State University and an M.B.A from the University of Nevada – Reno.

Tad Lane - Energy and Transportation Projects Manager

Tad will support outreach and education, implementation and concierge services. He brings a background in environmental science and project management to Western Resilience Center, with a passion for sustainability and community resilience. While earning a Bachelor degree in Environmental Science from Villanova University, Tad interned with the World Wildlife Fund's Danube-Carpathian Program in Vienna, Austria. Before joining Western Resilience Center, Tad managed operations and logistics across various sectors, gaining experience in project planning and stakeholder coordination. He earned a NABCEP (North American Board of Certified Energy Practitioners) Photovoltaics Associate certification with a strong interest in clean energy, climate solutions, and the intersection of science and community development. He also holds three Building Performance Institute certifications: BSP (Building Science Principles), BA-T (Building Analyst - Technician) and BA-P (Building Analyst - Professional).

Ashley Dean, MESM - Senior Manager for Collaborative Initiatives

Ashley will serve as project lead on reporting and metrics, and communications support. She is an environmental management, marketing and communications professional with over 18 years

of experience working for mission-driven nonprofit, academic and for-profit organizations. Before joining Western Resilience Center in 2022, Ashley was the Director of Marketing and Sales for Spiriterra Vineyards – a small, family-run vineyard in St. Helena, California. Stanford University was her second home for close to two decades. Initially as an undergraduate student studying Human Biology, and then as the Assistant Director for Public Affairs for Stanford's Center for Environmental Science and Policy. She represented the work of over 30 faculty and fellows and facilitated national and international collaborations of interdisciplinary research teams studying climate change, water resources, crop and livestock systems, natural capital, land use change and food security.

She obtained a Master's degree in Environmental Science and Management from the Donald Bren School of Environmental Science and Management at University of California - Santa Barbara. After earning her MESM, she returned to Stanford University to support the launch of the Center on Food Security and the Environment as their Communications and External Affairs Manager.

Abby Communications Manager and Strategist, YVSC

Abby will support education and outreach as needed and lead the development of communication products. joined Western Resilience Center in 2023 as an Operations Assistant and quickly evolved into Western Resilience Center's Communications Manager and Strategist by demonstrating her strong aptitude and high level of performance in communications. Abby earned a Bachelor's degree in Interdisciplinary Liberal Arts with minors in Spanish and Anthropology from Colorado State University in 2021. As a student, she worked in student media as a managing editor and opinion columnist for the college paper. Following graduation, Abby worked as a journalist for the *Laramie Boomerang* in Laramie, Wyoming, covering local government and community. Abby is fluent in Spanish and leads Western Resilience Center's internal and external communications planning and implementation. She helps write and edit the monthly Routt County Climate Action Plan Collaborative monthly newsletter, which Western Resilience Center authors and publishes per Western Resilience Center's agreed services as Program Management Entity (PME). Abby also writes and edits Western Resilience Center's annual reports.

Beneficial Electrification Apprentice/Intern

Western Resilience Center administers a paid internship program, offering three 12-week terms throughout the year. The goal of our internship program is to equip local students and early career professionals with career training and professional experience that enables them to compete for local jobs. Since 2022, Western Resilience Center has trained 55 interns across energy, transportation, waste, land/water and community engagement sectors. Western Resilience Center will focus one intern per term on supporting Building Plan education and outreach and

implementation to build regional workforce supporting this work. In partnership with Colorado Workforce Development Center, Western Resilience Center is prospectively going to add an apprenticeship program to this structure, which will focus on on-the-job training and skills acquisition that enables our apprentices to compete in the regional labor market.

Relevant Project Experience

Western Resilience Center has a solid history of providing building electrification technical information and assistance to building owners, utilities, governments and partners and developing collaborative relationships for these efforts to succeed.

We have developed geothermal workshops and heat pump contractor education efforts with the Routt County Building department, and community outreach with Solar United Neighbors. We have engaged in initial heat pump apprentice program planning efforts with Colorado Mountain College, Energy Smart Colorado and Career Wise. We currently provide commercial building energy savings opportunity reviews for participants in the Yampa Valley Green Business program, as a regional partner of the Colorado Green Business Program. As part of our Green Business program implementation, we worked with the Steamboat Springs Chamber of Commerce to host a four-event series on commercial building energy efficiency. Our staff also developed a five-part workshop series on geothermal energy with Mountain Towns 2030.

Western Resilience Center has also developed and continues to expand an extensive contact list of mechanical, electrical, plumbing and other contractors who will play a key role in building electrification. This resource will enable us to conduct target outreach to contractors for education and responses to project opportunities. We are also developing a contact list for upstream product manufacturers and their distribution networks.

Western Resilience Center continues to build partnerships with Colorado Northwest Community College and Colorado Mountain College to create professional training programs in electric energy technologies (solar, heat pumps and EV) and energy efficiency related fields which will be essential to Building Plan implementation.

In addition to the collaborative initiatives listed above, Western Resilience Center serves as the Program Management Entity (PME) for the Routt County Climate Action Plan Collaborative. In this role we provide technical expertise, program management and communications support to Routt County's five government partners, five sector Working Groups, stakeholder businesses and organizations, and community members. Through this collaborative work we have built a variety of relevant stakeholder relationships and lines of communication that will facilitate Building Plan implementation, outreach and education.

Importantly, the EECBG funding is the result of a CAP Energy Working Group recommendation that identified building electrification and decarbonization planning and implementation as a high-potential, emissions-reducing action. We work regularly with members of the CAP Energy

Working Group, which include County and City building and facilities staff, who contribute technical expertise and guidance that will support Phases 2 and 3 of this grant.

As CAP PME, Western Resilience Center also supported NORESO, consultant for Phase 1 of the EECBG, with data collection, workplan management, plan guidance and dashboard development. This past year, we also worked closely with Lotus Engineering and Sustainability to complete a 2023 Routt County Greenhouse Gas Inventory. We facilitated data collection, data accuracy review and drafting of the 2023 Routt County Greenhouse Gas Emissions Inventory Report.

Western Resilience Center also brings extensive experience in community education and outreach. During the creation of the CAP, we hosted Lotus, the consulting team hired to create the CAP, at two community meetings and supported the City of Steamboat Springs and Routt County with the community open-house style public review of the draft plan. We also organized and hosted on behalf of the CAP Collaborative three annual open houses, and produce monthly CAP newsletters and annual reports. Western Resilience Center continues to play an education role in increasing public understanding of the CAP and garnering public support for implementation.

Western Resilience Center has also invested five-plus years supporting the City of Steamboat Springs EV Readiness Plan by coordinating EV Ride and Drive Events, hosting EV education workshops, and attracting local EV Ambassadors to support EV adoption initiatives.

Other relevant community education and outreach efforts include supporting open house-style public comment periods; hosting consulting teams at monthly Western Resilience Community Meetings (which take place the second Wednesday of each month); newsletter outreach (email list includes 4,900 recipients) for public survey or general educational updates; social media and radio; as well as providing local points of contact for general process questions (e.g. phone, email, etc.). Western Resilience Center continues to scale up its participation in relevant community planning processes which enables the team to both build upon and connect CAP Collaborative goals and plans (e.g., Building Plan) to relevant community goals (e.g. Routt County Master Planning Process) to scale impact.

Rate Sheet

Name	2025 Rate	2026 Rate
Michelle Stewart	\$126	\$130
Paul Bony	\$84	\$87
Tad Lane	\$58	\$60
Ashley Dean	\$63	\$72
Abby Vander Graaff	\$53	\$55
Apprentice	\$50	\$50

Western Resilience Center reserves the right to adjust the rate structure on an annual basis to account for cost-of-living and other standard industry conditions.